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Save the tsetse fly: hard truth of animal conservation

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday September 11 1992

D8523A

ANC prepared to attend summit with De Klerk

The African National Congress agreed that Nelson Mandela, the ANC leader, should accept Pretoria's invitation to meet President F.W. de Klerk to address the question of political violence. The decision represents a victory for the moderate faction of the ANC, which is committed to negotiating a new constitution for South Africa. Page 18; Earlier story, Page 7

Rabin hints at Golan concessions: Israeli prime minister Yitzhak Rabin said he was ready to compromise over territory in exchange for peace with Syria. It is the clearest indication yet that he might make significant concessions on the Golan Heights, captured from Syria in 1967 and later virtually annexed by Israel. Page 7

Tough action urged on German economy

Drastic action must be taken to revive the competitiveness of the German economy and prevent stagnation in the west undermining recovery in the east, warned economics minister Jürgen Möller (left). He called for further tough measures to cut public spending in the west and to boost transfers to the tottering eastern economy. He insisted that tax rises could only be a last resort. Page 3

More UN troops urged: UN secretary-general Boutros Ghali recommended an enlarged peace-keeping force to escort relief convoys in Bosnia-Herzegovina. He said the current 1,500-strong force in Sarajevo could increase as much as five-fold. Vance and Owen arrive in Sarajevo, Page 19

Bush tax cut plan: President George Bush claimed that one percentage point across-the-board reduction in personal income taxes was achievable if Congress agreed to his proposed cap on mandated federal spending. He was speaking in Detroit about what he called his "agenda for American renewal". Page 18

Internationale Nederlanden Group, Dutch banking and insurance group, is preparing to launch a bid for Banque Bruxelles Lambert. The offer would value Belgium's second largest bank at BFr63.6bn (\$21.9bn). Page 19

Refugee hostel attacked: Police arrested 71 rightwing youths after they threw firebombs, fireworks and stones at a refugee hostel in Quedlinburg, east Germany, for the third night running. Page 3

Fujitsu, Japanese computer manufacturer, has developed a supercomputer able to operate more than 30 times faster than its nearest rival. At top speed, it can make more than 350bn calculations a second. Page 18; IBM and Apple offer cheaper ranges of personal computers, Page 21

Airbus wins orders: Airbus Industrie won an order for up to 10 of its new A340 long range wide body airliners worth about \$1.1bn from Philippine Airlines. Page 4

Rhône-Poulenc, French state-owned chemicals group, surprised the Paris market with a warning that it would not achieve its operating profits target for the third quarter this year despite assurances four weeks ago that the figure was achievable. Page 19

Polls back Maastricht: Three new French opinion polls forecast a Yes vote of between 51 and 53 per cent in the country's September 20 referendum on the Maastricht Treaty. Minister warns of danger of No vote, Page 4

Iran rift: Iran has angered the six Arab members of the Gulf Co-operation Council over its claims for sovereignty of three islands near the mouth of the Gulf. Page 7

Ferry blown up: Tamil rebels blew up a ferry in east Sri Lanka, killing about 30 soldiers and civilians. Page 4

Monsoon deaths: Heavy monsoon rains have killed more than 130 people in northern Pakistan in the past two days.

IMF cash warnings: The International Monetary Fund warned that its cash resources could fall to their lowest level in years if member countries did not quickly put into effect the \$62bn capital increases they agreed two years ago. IMF board members also criticised the US Federal Reserve for "fine-tuning" the US economy by repeated cuts in interest rates. Page 6

FT STOCK MARKET INDICES

FTSE 100 2,348.5 (+1.1%) Yield 5.1%

FTSE Eurofirst 100 1,827.58 (+6.17%) Yield 5.1%

FT All Share 1,951.68 (+0.56%) Yield 5.1%

Nikkei 18,988.47 (+32.92%) Yield 5.1%

New York Stock Exchange 2,278.77 (+6.38%) Yield 5.1%

S&P Composite 417.13 (+0.77%) Yield 5.1%

US LUNCHTIME RATES

Federal Funds 3.9% Yield 3.9%

3m Treasury Bill Yield 3.9% Yield 3.9%

Long Bond 9.0% Yield 9.0%

Yield 7.2% Yield 7.2%

IN LONDON MONEY

3m Interbank 10.5% Yield 10.5% Yield 10.5%

Libor long gilt 10.5% Yield 10.5%

IN NORTH SEA OIL (Argus)

Best 15-day (Oct) \$31.375 (£21.325)

IN Gold

New York Comex (Sept) \$342.22 (£24.22)

London \$342.5 (£24.4)

Tokyo close Y 222.20

Austria 830 Hungary Ft182 Malta Lm160 S.Arabia SR11.00

Belgium Bf1250 Iceland Kr180 Morocco

Bulgaria Lw1250 India Rs200 Nrd13.00

Cyprus Cr1800 Indonesia Rp300 Nrd13.00

Denmark Dkr1200 Italy Ls1200 Norway Nkr12.00

Egypt E£150 Korea Ws2600 Pakistan Rs25.00

Finland Ft1400 Kuwait Ft6.00 Philippines Ps25.00

France Ft1800 Lebanon U\$1.25 Poland Zl18,000 Turkey Lr12.00

Germany DM1200 Luxembourg Es1800 UAE Dh10.00

Greece Dr250

Italian currency falls below ERM floor despite forced intervention

Banks fail to bolster lira

By Robert Graham in Rome and James Blitz in London

THE Italian and German central banks failed to stop the lira falling below its floor against the D-Mark in the European exchange rate mechanism yesterday, despite intervening to buy the Italian currency on the foreign exchange market.

The forced intervention by the Bank of Italy and the Bundesbank came even though the Italian government decided on Wednesday to seek emergency powers from parliament which would allow it to rule by decree in the event of an economic emergency.

Yesterday, the four parties in the Italian government coalition appeared to accept assurances from Mr Giuliano Amato, the prime minister, that his request for special powers to tackle an economic emergency would not infringe the sovereignty of parliament.

But neither this, nor last week's rise in Italy's discount rate by 1.75 percentage points, could stem foreign currency speculators' away from a conviction that the lira is a candidate for devaluation, whatever the result of the September 20 referendum on the Maastricht treaty.

The Italian currency closed in London last night at 1,765.7, below its ERM floor against the D-Mark of 1,765.4. Both the Bundesbank and the Bank of Italy will be forced to support the lira through intervention today, if the Italian currency is still at this rate when ERM trading opens.

The Bundesbank and the Bank of Italy conducted a modest intervention on the foreign exchanges to support the lira, required under ERM rules.

But Mr Carlo Ciampi, the governor of the Bank of Italy, revealed new tensions with the Bundesbank by saying that German interest rates were "excessively high" and should be cut.

Mr Ciampi told a parliamentary committee that "in Germany the task of rebuilding the east must not prevent interest rates falling from their current levels".

Mr Amato appeared before the Senate yesterday morning to explain his proposal. He said the government needed measures to take rapid decisions to cope with fast changing market conditions at a time of economic crisis. He based the idea on a June 1967 decree introduced by the then West German government.

He suggested the Senate and Chamber of Deputies should form a commission, each providing 15 members, in the event of an emergency being invoked to monitor government actions. Under the proposal, the governor of the Bank of Italy would decide when circumstances warranted resorting to the emergency powers.

The government gave no indication on the timetable for submitting the decree to parliament. But if Mr Amato is confident he

has the backing of his four party coalition with a 16 seat majority in the Chamber of Deputies, it will be processed quickly. The Party of the Democratic Left (PDS) and its former communist colleagues in the breakaway Reconstituted Communism claimed the proposal was "an attempted coup d'état".

Mr Achille Occhetto, the PDS leader, said the government was trying to introduce in a hurry fundamental institutional changes at the very moment when parliament had just formed a commission to study such reform.

The 60-person institutional reform commission was constituted on Wednesday.

In another development designed to regain credibility in the financial markets, the treasury issued a statement saying it would honour all debt and obligations incurred by IRI, the state holding company, ENI, the state oil concern, ENEL, the electricity authority and INA, the insurance

institute, before their transformation last month into joint stock companies.

The treasury also pledged to honour all obligations incurred subsequently "during the time it is their sole shareholder". The statement should clarify the legal position of these debts, which had been concerning foreign bankers.

Italy takes offensive, Page 2

Credito Italiano, Page 19

Capital markets, Page 23

Currencies, Page 24

Swedish interest rates to stay high says bank chief

By Robert Taylor and Sara Webb in Stockholm

use whatever means were necessary to defend the krona.

Mr Dennis reaffirmed that Sweden still wanted to have associate status with the European exchange rate mechanism as soon as possible within the narrow 2.25 per cent fluctuation band, with access to support from other central banks and credit facilities.

This was the message delivered by Mr Bengt Dennis, governor of the Riksbank, the country's central bank, in an interview with the Financial Times yesterday.

Over the past two days, he said, there had been a "satisfactory response in the markets" to the central bank's decision to lift its marginal interest rate to commercial banks to a towering 7.5 per cent. He added that there had been "a substantial inflow of capital" as a result.

Mr Dennis, aged 62 and celebrating his tenth year as governor, this month, is also pleased at the unanimity among Swedish industrialists and politicians in support for the authorities' fixed exchange rate policy and repudiation of devaluation.

"We have learned from experience that devaluation was the wrong policy," he said, adding that at the moment, there was "no programme, no timetable, nor has parliament agreed on any measures. This is what is troubling the markets".

There was a long way to go before the politicians focused on the budget deficit issue, he said. "They have not got down to serious

Continued on Page 18

Mortgage market worries, Page 2

Dreams turned to dust, Page 16

Capital markets, Page 23

World stocks, Back page, Section II

United Nations special envoy Cyrus Vance (right) is briefed by a French member of the peace-keeping force after arriving in Sarajevo yesterday with Lord Owen, the European Community mediator. Page 18

plus the assumption of £45m debt, the deal was worth £340m.

Mr Jacques Margry, Parker's chairman and chief executive, who owns 2½ per cent of the company, said flotation had been rejected because it would have raised only about £265m. Venture capital companies which backed the MBO would have had to wait too long to realise their investment.

Parker was nearly sold to Pentland Industries for about £180m in 1988, but the deal foundered on warranties and indemnities.

Mr Margry started with Parker 43 years ago "in the service department learning how to disassemble and maintain pens", then predominantly fountain pens and propelling pencils.

As area manager in Europe, he felt the US parent company - which changed its name from Parker Pen to Manpower after it sold the pens business - erred in the 1980s when it tried to push the pens downmarket, a fiercely competitive segment suited to mass production experts such as Bic. "After the MBO, we returned to our origins, which was to

make good quality pens."

In its last year under its US parent it lost \$20m. In the 12 months to February 1992, Parker made £28.5m pre-tax on sales of £181m. About 60 per cent of Parker's sales are in Europe, 17 per cent in North America, 15 per cent in Asia and the Pacific and 8 per cent in Latin America.

Parker Mate sales, which are strong in North and Latin America, concentrate on products costing \$5 or less. Waterman's greatest strength is in the \$50-plus segment. Parker sells heavily in the \$5 to \$50 range.

The beneficiaries of the sale will be Parker's management, which owns 31 per cent, Schroder Ventures with a similar amount, the Parker family 16 per cent, and Electra and Chemical Ventures, 10 per cent each.

The deal must be approved by regulators in various countries.

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NEWS: EUROPE

Sweden awaits return of 'hot money'

By Sara Webb in Stockholm

SWEDEN'S commercial banks have a total of SKr46.6bn (\$4.56bn) in borrowings outstanding from the Riksbank, the central bank, but the Riksbank's graduated ladder of interest rates means that only SKr1.6bn of these funds attract the top marginal rate which yesterday reached 76 per cent.

A rate of 75 per cent applies to the next SKr4.4m of bor-

rowing. As the banks borrow more from the Riksbank, the higher rates of interest come into play.

Each individual bank has its own interest-rate scale which is set according to its capital base.

Riksbank officials estimated that the average overnight lending rate would be about 22 to 24 per cent for banks borrowing from the central bank.

The central bank governor, Mr Bengt Dennis, refused to

comment on how long the marginal rate would be kept at such a high level.

However, there was speculation that the marginal rate may be lowered in stages after the weekend.

The effect of the rise in the marginal rate was to push up money market rates, and draw so-called "hot money" back to Sweden.

Foreign and domestic investors bought Treasury bills and

forward contracts on the Swedish krona in order to take advantage of the high returns currently available.

Foreign and domestic investors were described as enthusiastic buyers of the Treasury bills during Wednesday and yesterday.

The rate on three-month Treasury bills ended at 24 per cent yesterday. This compared with less than 15 per cent on September 1.

The rate on six-month Treas-

Warning over serious impact on economy

By Robert Taylor and Sarah Webb in Stockholm

MR Lars Jagren, economist at the Federation of Swedish Industries, said the large leap in interest rates would have a serious "negative impact" on the Swedish economy.

"Even if the rates come down, it is unlikely they will come down to their previous level (of 13 per cent in the marginal rate) immediately."

He warned that the high rates will curb consumer demand - which is already weak - and probably lead to an increase in the number of bankruptcies, a rise in unemployment (currently at a historic high of 8.8 per cent) and a further decline in property prices.

The impact is likely to be much greater on smaller com-

MANY of Sweden's bank customers are worried that the unprecedented increase in the marginal rate - the rate at which the central bank lends to other banks - will be reflected in higher interest rates on home loans and mortgages. Our Foreign Staff writes.

Swedes Handelsbanken, one of the biggest commercial banks in Sweden, told customers yesterday that if they wanted to take out new loans, the bank would not be able to provide any indication yet of where the interest rates would be pitched.

Some mortgage lenders have already acted on the news and raised mortgage rates. Statskypoten, a mortgage lender, raised its rate from 17.5 per cent on Tuesday to 24 per cent yesterday. Sweden's main savings bank raised rates on personal loans by 2.5 percentage points to 18-20 per cent.

Companies on the big groups, many of which are well insulated from the turbulence in Sweden because a high proportion of their income comes from abroad.

Corporate Sweden was adopting an unconcerned attitude yesterday to the new high short-term interest rates.

Indeed, there was overwhelming public support from the large private companies for the central bank's drastic action.

"Sweden needs the large companies but the large companies don't really need Sweden any more," explained Mr Marcus Storch, chief executive

of Aga, the industrial gas group. Only about 10 per cent of his company's activities are within Sweden. "We are little affected by what is happening in the Swedish market. Aga can live with the interest rates but I am less sure about our domestic customers." For Sweden's internationally-renowned blue-chip companies like Volvo, Electrolux, Saab-Scania and Astra, the draconian domestic interest rates play little part in their calculations.

The short-term interest rates have no impact at all on us," said Mr Klaus Dahlback, chief executive of Investor, the largest Swedish investment company in the Wallenberg sphere of interest. "We fully support the action the central bank has taken."

Some companies could make short-term gains from the high

rates as long as they have liquid funds that can be used in the money markets.

"The short-term interest rates actually have a slightly positive effect on our business," said Mr Stefan Terby, vice-president at Astra. "We have substantially more liquid funds than any interest bearing short-term liabilities."

Mr Lars Ramqvist, chief executive at Ericsson, the telecommunications giant, agreed. "We are in a fortunate position with a good liquid cash situation.

"We can even gain in the short term from these high interest rates." But he added that he supported the high interest rates as a "warning signal to Sweden".

"It is better for us to stick to the present exchange rate value."

Nevertheless, Mr Amato's move has placed on the table an issue which parliament can ignore only at the nation's expense. The government says existing legislative procedures are out of step with the rapid decisions necessary at a time of financial turbulence. Italy faces a foreign exchange crisis.

The lira has hovered at its floor in the European Monetary System for two months and the discount rate has been raised since last week to what is seen as an unsustainable 15 per cent.

This situation has been triggered by scepticism in the financial markets about the ability of any Italian government to carry out tough measures to reduce a huge debt and improve public finances, to bring the country into line with its European partners.

Part of the scepticism derives from the record of successive Italian governments who have ducked unpopular measures despite promises of mending their ways. But the markets are also worried about the time it takes the government to turn policy into legislation.

For instance, the law allows parliament three months to debate the annual budget, and parliamentary procedures allow amendments, which can emasculate the original proposals. Italy's coalition governments with narrow majorities (the Amato government has a 16-seat majority in the Chamber of Deputies) also mean that special interest groups can enjoy disproportionate influence.

These included the selling-off of Credito Italiano, one of the top five commercial banks, and Nuovo Pignone, the heavy engineering subsidiary of ENI, the state oil concern.

Equally, the absence of sufficient evidence from Italy's body politic to confront tough decisions was reflected in yesterday's performance of the lira, which again touched its floor against the D-mark in the ERM.

Mr Amato's logic is hard to dispute and even if the proposal is rejected, he has succeeded in rudely reminding the politicians what is at stake. With its existing parliamentary mechanisms and internal party bickering, Italy has few tools left to avert a sustained and worsening foreign exchange crisis.

On the other hand, if the measure is approved, it will be one further nail in the coffin of the traditional exercise of party power in Italy and could encourage greater technocratic government - an example which the two months of Amato government have already set.

tives of each house should form a monitoring committee in the event that the law be approved and invoked.

Further, he insisted that it would be for the governor of the Bank of Italy, as an impartial observer, to decide when circumstances merited the government invoking emergency powers.

But he warned that the interdependence of international economies meant Italy had to respond to fast-changing events with speed, otherwise

Italy takes the offensive in battle for its currency

MR GIULIANO Amato, the Italian prime minister, has taken a leaf from the military textbook: when outnumbered, surprise is the best form of attack.

In proposing on Wednesday

that parliament approve a law delegating to the cabinet wide powers in the event of an economic emergency, Mr Amato has stirred even the most somnolent back-benchers.

Yesterday, the 54-year-old Socialist prime minister had to deploy all his considerable talents to explain his intentions.

The partners in the government coalition - the Christian Democrats, Socialists, Social Democrats and Liberals - swung behind him as parties. But individual party members voiced misgivings, while the opposition Reconstructed Communism declared the move an "attempted coup d'etat".

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supply of public services. Itali-

ans are asked to divulge a large number of intrusive details about themselves.

However, until now the country's tax authorities appeared never to have coordinated such information.

In theory, computers have made this possible. But equally the tax authorities' threat to be more intrusive could encourage the evaders to be even smarter, and in turn create even more bureaucracy.

Ukraine may bring back state controls

By Chrystia Freeland in Kiev

PARTIES themselves are time-consuming. Debates in commission and full house are repeated in the Senate and the Chamber of Deputies. Thus the emergency economic package designed to raise an extra £30,000bn was announced on July 10 and the government used a vote of confidence to push it through in record time, but even so, it took a month.

The situation is more dramatic. On July 10 the government announced its intention to reform pensions, public health, local administration

'Tax meter' unveiled to expose Italian dodgers

By Robert Graham

THE Italian finance ministry claims to have perfected a device to catch tax-evaders.

It is called a "reddittometro" - literally an income measurer - but more aptly it might be termed a "taxmeter".

In essence a computer model of a person's income is drawn up on the basis of their possessions and the cost of their maintenance.

This is then measured against that individual's declared income. If projected income exceeds more than 25 per cent of declared income, then the taxpayer will be called to explain.

Against the backdrop of continuing large-scale tax evasion the authorities want to have a reliable means to check declared income against real earnings.

The government has previously relied on an unscientific system of assessing "real" income, backed up by casual checks from finance ministry inspectors.

According to Mr Giovanni Goria, the finance minister who announced the new "taxmeter" after Wednesday's cabinet meeting: "The real novelty is not so much in the philosophy but in its application which can now be applied on a vast scale thanks to all the information technology available to the ministry."

Within a month of the proposal being approved by parliament, the tax authorities will start sending a questionnaire to people suspected of

evading taxes asking for details about the size of the home and nature of ownership, possession of cars, motorcycles, yachts, helicopters and aeroplanes as well as household help.

Each item is graded on a scale of one to 10 to form the model projection of the contributor.

Interestingly, the only items to be graded the potential maximum 10 points are insurance policies and life insurance premiums - and indeed the latter if divulged provide an accurate indicator of wealth.

Another indicator, telephone and telephone bills, are excluded.

But already the finance ministry has threatened to check a taxpayer's electricity consumption to check the size of homes.

Critics argue the "taxmeter" blurs the distinction between checking wealth and income while the government maintains that in a country where there is chronic tax evasion the assessment of wealth must be used as a means to establish income.

The authorities have carefully chosen to ask people to declare those items whose ownership can be easily checked in existing registers.

Successful Italian governments, partly reflecting the authoritarian controls of Mussolini times, have established an ever growing jungle of bureaucracy surrounding the purchase of items like cars, the transfer of property or the

Murdered man mourned only by communist faithful

Poland's old party hands bury ex-premier

By Christopher Bobinski and Anthony Robinson in Warsaw

MOST of the leaders of former communist Poland yesterday paid their last respects to Mr Piotr Jaroszewicz, the former prime minister who was murdered with his wife 10 days ago. However there were some conspicuous absences, with neither the Polish state, nor the army in attendance. As a communist, he was also buried without benefit of clergy.

Farewells were left to the old party cadres. Mr Edward Gierek, the former communist chief, tanned and relaxed, signed autographs for his ageing admirers. General Wojciech Jaruzelski, the general who briefly interned the 1970s leadership during martial law, hovered discreetly in the background as did his prime minister Mr Mieczyslaw Rakowski.

But the man who best captured the fears stirred up by the murders was Mr Jerzy Urban, the mouthpiece of the regime during martial law and now the publisher of a highly-successful but scurrilous weekly. His tiny, round figure and bald head were practically invisible behind a wall of mean-looking bodyguards.

The still-unsolved murder shocked Poles, including those who cordially detested the humourless, Moscow-loyal apparatchik who together with Mr Gierek, picked up the pieces after police suppressed the 1970 Gdansk shipyard revolt.

The bloody street fighting led to the downfall of party



Former Polish communist leader Edward Gierek throws earth onto the coffin of murdered former prime minister Piotr Jaroszewicz in Warsaw yesterday

boss Wladyslaw Gomulka, whose son was among yesterday's 5,000-strong crowd of mourners. More important, it fatally undermined the prestige and long-term survival of communism in Poland and beyond.

Once in power, Mr Gierek and Mr Jaroszewicz turned to western bankers and government export-credit agencies to prop up their shaky regime. They sought finance to import western factories and con-

sumer goods. Western bankers, flush with Arab oil money, were pleased enough to oblige.

Unfortunately, such transports were not enough to heal the underlying sickness of the communist economy and the \$20bn borrowed in the Gierek-Jaroszewicz years ballooned into \$46bn through accumulated unpaid interest. Significantly, bankers were not among yesterday's mourners and sent no flowers.

Astra satellite system feeds nearly 40m European homes

By Raymond Snoddy

NEARLY 40m European homes will be receiving satellite television from the Astra satellite system by the end of this year, according to a new survey. The study by Carat, the media group, and the London-based Continental Research covered a total of 19 European coun-

tries including Poland, Hungary and Czechoslovakia. The survey, which brings together data on homes receiving multi-channel television direct from satellite, through cable networks and using communal aerials, says the total will be 39.2m by the end of the year, more than 25 per cent of all television homes.

Carat's report says: "The survey indicates that the Astra satellite system is well on its way to becoming the dominant provider of satellite television in Europe."

Carat's report also claims that the Astra system is the most popular satellite television service in Europe, with 39.2m homes receiving it by the end of the year.

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Möllemann warns of German stagnation

By Quentin Peel in Bonn

DRASTIC action must be taken to revive the competitiveness of the German economy, and prevent a vicious circle of stagnation in the west undermining recovery in the east, Mr Jürgen Möllemann, the economics minister, warned yesterday.

In a thoroughly gloomy assessment of the state of the German economy, he called for further tough measures to cut public spending in the west, to boost transfers to the tottering eastern economy, and insisted that tax increases could only be considered at the very last resort.

"The economy in west Germany is stagnat-

ing," he declared. "Most of the economic indicators point downwards. The expected relief from [increased] exports is not within reach." As for east Germany, it was still far removed from any self-sustaining recovery.

The danger exists that our entire productive capacity will be overtaxed for the foreseeable future."

As the government, opposition, industry and trade unions appeared to be manoeuvring towards the negotiating table to thrash out Chancellor Helmut Kohl's proposed "solidarity pact", further details emerged on the plight of the east German economy.

The new Institute for Economic Research in

Halle warned that the collapse of eastern industrial production could get worse. The key engineering sector had been badly hit by the collapse in trade with eastern Europe. In May this year, it was producing just 25 per cent of its monthly output for the second half of 1990.

Mr Wolfgang Roth, the economics spokesman of the opposition Social Democratic party (SPD), called on the German government to make industrial recovery in the east the highest priority on its agenda. A pick-up in service industries, retail trade, banking and insurance could not provide the basis for a genuine economic revival, he warned.

He said the government must admit the full

plight of the eastern economy, and the mistakes in its own policies, to make the planned round table talks on a solidarity pact meaningful.

Mr Theo Waigel, finance minister, made it clear that the government was hoping for agreement on an outright wage freeze from the talks, the planning for which will begin next week.

Mr Möllemann spelled out a string of tax reforms for industry he wanted, in addition to the corporation tax reform for 1994 announced by Mr Waigel, which would cut the rate from 50 to 44 per cent.

The trade unions, on the other hand, are adamant that a solidarity pact must involve sacrifices from industry and the well-paid.

Many voices go into a Bundesbank utterance

By David Marsh

THE Bundesbank's slab-like headquarters on the outskirts of Frankfurt gives the German central bank the look of a monarch. However, the bank makes its views known to the outside world in a bewildering multiplicity of ways. This is primarily because of its pluralistic way of making decisions.

When, in recent weeks, a variety of Bundesbank views ricochet onto the foreign exchange markets from several different angles, the central bank can stand accused of inconsistency.

Worse, when remarks from the centre of the Bundesbank appear to be contradicted by those from the periphery, the central bank can appear to be organising some form of conspiracy.

The appearance of raggedness is an inevitable result of some deep-rooted ambiguities in the bank's management of Germany's current economic problems.

On the one hand, the central bank welcomes the concept of stabilising exchange rates within the European Monetary System in a way which will maximise anti-inflation discipline. On the other, it wants the EMS to remain capable of organising occasional exchange-rate adjustments to allow for differing economic performances among member countries.

Because its short-term priority is to keep exchange rates stable, the Bundesbank has no interest in furthering speculation that it is trying to engender an EMS realignment.

Nor does it want to strengthen the view that another increase in its Lombard rate may soon be on the cards. This is why Mr Helmut Schlesinger, the Bundesbank president, agreed at the weekend that the Bundesbank would not raise its interest rates "in present circumstances".

Even though Frankfurt money market rates are just under the 9% per cent Lombard level, another increase in the rate looks unlikely, in view of strong signs of stagnation in the German economy.

A rumour gets going, unnerves the markets, and is finally squashed

By James Blitz

Economics Staff

FOREIGN currency dealers are well known for having an attention span of two minutes. But yesterday, they were still discussing a news story which surfaced on Wednesday night, suggesting the Bundesbank wanted to see a devaluation of several European currencies, including sterling.

The story, published by an Anglo-French news agency on Wednesday, immediately pushed the pound and the Italian lira down to new lows. Both currencies recovered during trading in the North American market after the Bundesbank, the UK Treasury and the Bank of Italy issued strong denials of the rumour.

But the episode illustrated how nervous foreign exchange dealers have become in the run-up to the French referendum on Maastricht on September 20. "Rumours like this are coming in every 10 minutes in this market," said Mr Jim O'Neill, head of research at Swiss Banking Corporation in London. "Rumours usually don't affect the foreign exchange market with this frequency or intensity."

At 4pm on Wednesday the AFP news agency, run jointly by Agence France-Presse and Extel, issued a short story through its Frankfurt office. This said that Bundesbank sources saw a realignment of the European Monetary System as necessary, regardless of the result of the French referendum. The source was quoted as saying that the Bundesbank believed the lira, peseta and sterling were "all candidates for devaluation".

AFP had not directly inter-

viewed a member of the Bundesbank. Its story came from an internal circular written by an unnamed European bank. Yesterday, the news agency refused to reveal its source, although several dealers suggested the circular might have come from a big French commercial bank.

The report only came to the attention of the market at about 4.40pm, after it was run by the Oracle television text service run by Britain's Independent Television News. According to some market sources, the Oracle text compressed the agency report, omitting its indirect nature.

A few minutes later, it was picked up in this form by the London stock exchange's Topic news service and came to the direct attention of the markets.

Sterling dipped to DM2.7806, its lowest point against the D-Mark since Britain joined the Exchange Rate Mechanism.

The lira was also heavily sold and fell below L765, close to its ERM floor of L765.40.

At 5.50pm, both currencies started to recover as the Bundesbank, the Bank of England and the Bank of Italy issued separate statements saying a realignment of the ERM was out of the question. But there was intense pressure on both currencies throughout European trading yesterday.

Analysts said the market had heavily over-reacted to the report. However, its timing explained its impact. "At some time in the next few weeks, we will either see a realignment of the EMS or the Bundesbank will bring interest rates down," Mr O'Neill said. "Anything which convinces the market of one outcome or the other is bound to be sensitive."

AFP had not directly inter-

Issing firm on targets

By Andrew Fisher in Frankfurt

THE Bundesbank will not be deflected from its policy of pursuing firm monetary targets by outside criticism or failure to meet these in the short term, Mr Otmar Issing, a director of the German central bank said yesterday.

He told economists in Hamburg the Bundesbank's concept of setting medium-term goals in line with expected growth in production was founded in solid theory and had helped achieve the monetary stability to which the Bundesbank was committed by law.

This strategy would not only be appropriate as part of a European monetary union, he

added, it was "without any convincing alternative". Mr Issing spoke as financial markets continued to be nervous ahead of the French referendum on Maastricht and as speculation continued about the Bundesbank's intentions.

In a magazine interview, Mr Eberhard Martini, head of the German Banking Association, said he expected the high discount and Lombard rates to be cut at the start of 1993 at the latest and "perhaps already in December". He cited signs of moderation on the wage front, notably union concessions to help Lufthansa master its current crisis.

The Bundesbank has lifted German interest rates to present record levels - the Lombard rate is at 9.75 per cent - to curb inflation and dampen monetary growth.

Mr Issing said domestic influences on inflation, expected to average 3.5 per cent in 1992, showed "anything but cause to sound the all clear". Inflationary relief came almost wholly from abroad; import prices were 4 per cent down on a year ago.

He denied the Bundesbank was operating too rigid a policy based on "sticking blindly" to monetary targets. The central bank also considered other factors. That a monetary target could not be achieved in a particular period did not render the bank's concept obsolete.

RENEWED violence against asylum-seekers has flared again in east Germany. Leslie Collett writes from Berlin. For the third day, nearly 100 young right-wing extremists hurled incendiary bombs, fireworks and stones at a hostel for asylum-seekers in Quedlinburg, Saxony-Anhalt, late on Wednesday night.

Police arrested 71 youths, one of whom is being frisked in the picture above. About 200 local people looked on as the assault took place. Some shouted encouragement but most stood passively, according to the authorities.

RIGHT-WING VIOLENCE FLARES UP



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Creatures that were once commonplace may never be seen again. Others, such as the barn owl, the natterjack toad, the skylark, the red squirrel, the turtle dove, the otter and the nightingale, are now under threat.

Would you choose to live in a country where creatures like these existed only in the pages of a nature book and where the sound of summer birdsong was silenced forever? Indeed, would you like your children to inherit a land that would be unrecognisable to your grandparents?

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*Source: Hanau 5.11.91, OECD Estimate.

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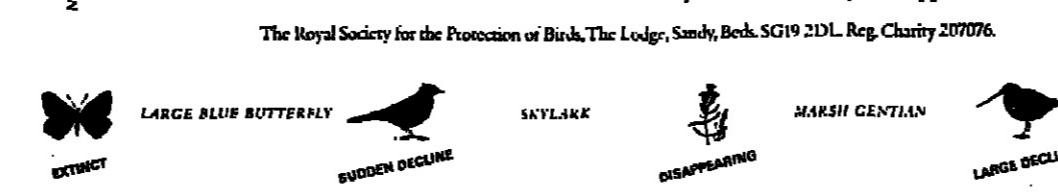
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Sapin foresees threat to French economy

Minister warns of danger of No vote

By Robert Mauthner in Paris

MR Michel Sapin, the French finance and economics minister, yesterday threw the weight of his powerful government department behind the campaign for a Yes vote in the referendum on the Maastricht Treaty to be held on September 20 and predicted widespread adverse consequences in the event of a negative outcome.

"A vote in favour of the treaty by the French people, and not only by its parliament, would reinforce France's position not only within Europe but in the world," the minister said at his weekly press conference, reinforcing his point with detailed statistical information showing how France had benefited from membership of the European Union.

On the other hand, a No vote would weaken France's international position and have very bad economic consequences.

One of the results, according to Mr Robert Lion, managing director of France's principal state savings and investment institution, the Caisse des Dépôts et Consignations, would be a general rise of 1 point in French interest rates and a fall of economic growth to below 2 per cent in 1992, compared with 2.6 per cent in the case of

2 Yes vote.

These warnings from two of the leading members of the country's financial establishment coincided with the publication of new opinion polls showing a continuing decline in support for the Maastricht Treaty, though those intending to vote Yes in the referendum remain in the majority.

Although they predict a narrow victory for the Yes camp, the polls do not agree on the size of the majority. The IPSOS institute announced yesterday that 53 per cent of the voters polled intended to endorse the

Maastricht Treaty, against 47 per cent who would vote against it. But the ISL poll found that only 51 per cent of the electorate at present intended to vote Yes, compared with 49 per cent opposing the treaty.

The large number of polls conducted over the past three weeks, publication of which will be banned from midnight on Saturday until the referendum is held a week later, show that a large number of voters remain volatile and could change their minds at the last minute.

Poll of Maastricht polls

Percentage votes cast



Source: Compilation of newspaper polls

Lisbon fears 'crisis' for Europe

REJECTION of the Maastricht Treaty on European union by the French electorate would cause foreign exchange and financial instability and throw the Community into crisis, Mr Antonio Borges, deputy governor of the Portuguese central bank, warned yesterday. Patrick Blum writes from Lisbon.

The Portuguese government,

at the possibility of a negative vote in the French referendum. Mr Borges told the Financial Times a No result would be "disastrous not just for Portugal, but especially for Portugal" - "Not simply because of the money (Portugal receives from the Community), though that is important, but because [Portugal's EC membership] has opened trade opportunities, encouraged foreign investment which otherwise would

not have come here, and has motivated [the authorities] to implement difficult domestic decisions which would not have been made without the excuse of the Community."

About three-quarters of Portugal's trade is with the Community, which is also the main source of direct foreign investment. Trade would suffer and investment decisions would be put off if there was financial instability, he said.

In fact, such police co-operation

MAASTRICHT looks like getting the police vote. The treaty contains a precise plan to set up a Europol, creating a single market not only for criminals but also for their pursuers.

Certainly, President François Mitterrand pitched for the law-and-order vote on television last week, warning that "No to Maastricht would be a Yes to the Mafia". Since then, the Lyons-based European Council of Police Unions (ECPU), which has among its multinational members two thirds of French police inspectors, has strongly backed Maastricht as "laying the ground for police co-operation, aimed at thwarting the collaboration of criminals, which has no need to be endorsed by any referendum".

will be the subject of a special EC ministerial meeting on September 18.

Will Europol die if Maastricht does? Few in the Neuhof planning cell think so, because the need for the men in blue to join hands against international criminals is so evident. "Criminals have long exploited and hidden behind our frontiers. It is time for us policemen and magistrates to set aside these borders a bit and see what's going on on the other side," says the Frenchman.

"We will not be an operational unit, a kind of Euro-FBI," stresses one of the Frenchmen in the Europol planning team. "As the Maastricht treaty says, Europol will, in its first phase, confine itself to exchanging information on drug traffickers."

But he said he would not be surprised if this remit were quickly extended to attacking the Mafia, whose activities

from the eight Schengen signatories.

The SIS data bank will remain empty until all eight signatories - France, Germany, the Netherlands, Italy, Belgium, Luxembourg, Spain and Portugal - have ratified the convention. More than half have yet to do so. However, there are hopes this process will be completed by next year.

The UK remains averse to signing up to Schengen, as a British police member of the Europol team notes, partly because of what it will mean on the Ulster border with Ireland.

Mr Roger Bouillier, secretary general of the ECPU in Lyons, hopes that eventually Maastricht will lead not only to more exchange of information among the Twelve's police forces, but to a harmonisation of the legal rules under which they have to work in pursuing criminals across each other's borders.

NEWS: THE FRENCH REFERENDUM

Maastricht bewilders the Vosges

David Buchan visits the home town of leading No campaigner Philippe Séguin

GUFFAWS break out in the Bar de La Poste, as the news is read out from the local paper that the city hall has acquired a new table. "I didn't know the mayor was so hard pressed for furniture," mocks one of the bar-proprietors.

The mayor in question is Mr Philippe Séguin, better known to millions of French since last week as the man who took on President François Mitterrand in a single televised combat over the treaty of Maastricht. The table in question is the small round one over which the two men debated in the grand amphitheatre of the Sorbonne and which Mr Séguin has now brought to Epinal as a souvenir of his historic encounter.

In fact, most of the denizens of the Bar de La Poste say they will vote Mr Séguin's way - No - in the September 20 referendum. Not because they necessarily agree with the way the neo-Gaullist RPR leader articulated his objections to the pact on European union but, mainly, because they can't make head or tail of it.

"I read it three times, and still don't really understand what it's on about," says Mr Laurent Grosdemange, son of the bar's proprietor. He says he would like to vote Yes to portions of the treaty and No to others, and so in 10 days' time he may end up posting a blank ballot.

One of his customers, a



Séguin: debate not a moment of historic clarity

"We are beautifully placed in the Vosges to take advantage of Europe. I myself am within two hours' drive of my German, Swiss and Belgian subsidiaries," he says.

He concedes that the Vosges textile sector has lost jobs, shrinking from 20,000 to 14,000 in the past decade. If he has any reproach of EC textiles policy, it is that Brussels has not helped employers like him foot the bill - large in France - of shedding labour and so improving competitiveness.

But the Vosges shows little of the fear that "the Germans are coming" which seems to fuel the anti-Maastricht vote elsewhere in France. This is, in a way, ironic. The fact that the region has a textile sector at all is historically due to German aggression, which after 1870 pushed many industrialists out of Alsace and into the Vosges, bringing their money and technology with them.

Indeed there is some relief now that, as Mr Jacques Miller, who presides over the Vosges' economic development committee, puts it, "the Germans are coming back".

Immediately the Berlin wall fell in 1989, German investors stopped prospecting in the Vosges. Now, he says, they are back, knowing they can find in the Vosges the sort of skilled and dedicated workforce they have realised will take a generation to produce in eastern Germany.

pro-Maastricht camp in his Vosges constituency.

"I think he has taken the position for purely internal political reasons," says Mr Gilles Bragard, a textile company head and president of the Vosges employers' federation.

Mr Bragard denies that any

Vosges opposition to the treaty reflects local economic difficulty and timidity in the region about opening up to international competition.

Europolice eager to unite against crime

By David Buchan

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In fact, such police co-operation

between France and its EC partners is already germinating beside a cornfield in the Neuhof suburb of Strasbourg. In a building ringed by a double fence and barbed wire, some 15 police officers from seven EC countries last week started designing the skeleton of a Europol. Their report will go first to EC interior and justice ministers and then to the EC summit in December, with the aim of having Europol start business next January.

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Isabelle Carravola, ballerina, photographed in a rehearsal room at the Paris Opera Garnier.

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British Gas wins Indian venture

By Neil Buckley

BRITISH GAS has beaten competition from Europe and Asia to win exclusive rights from the Gas Authority of India to negotiate on establishing a \$70m (£55.5m) joint venture to supply natural gas to Bombay.

The project will use gas from the Bombay High and other offshore fields, and involves building a gas network to 600,000 businesses and households. British Gas will have a 35 per cent stake. The deal is a boost to India's policy of encouraging joint ventures with foreign companies. For British Gas, which is being forced to cut its market share to increase competition in the UK market, the deal will help fulfil its target of improving income from its Global Gas supply business to account for 20 per cent of group earnings by the end of the decade.

China threatens to stop buying US wheat

China yesterday threatened to stop importing US wheat if President Bush did not reverse his decision to sell fighter aircraft to Taiwan, writes Yvonne Preston in Beijing.

An official quoted by the Xinhua news agency said China had kept up imports of US wheat in the interest of maintaining and developing Sino-US relations and trade, despite several good harvests.

Hewlett-Packard in deal with Samsung

Hewlett-Packard has expanded its alliance with Samsung Electronics of Korea with a \$60m computer workstation deal, writes Louise Kehoe in San Francisco.

Samsung will resell Hewlett-Packard workstations in South Korea under its own and Hewlett's name, as well as using them internally.

THE FARNBOROUGH AIR SHOW

Airbus wins \$1.1bn order

By Paul Betts, Aerospace Correspondent

AIRBUS Industrie has won an order for up to 10 of its new A340 long range wide body airliners worth about \$1bn from Philippine Airlines.

The contract announced yesterday at the Farnborough air show includes six firm orders and options for another four.

With large orders for new

aircraft scarce because of a slump in the civil aviation market, the Philippine deal is significant for the European aircraft manufacturing consortium of British Aerospace, Aérospatiale of France, Deutsche Aerospace of Germany and CASA of Spain.

The contract brings total firm orders for the A340-A330 family to 264 jets from 30 customers.

With its four-engined A340 and the twin-engined A330, Airbus is challenging Boeing at the top end of the aircraft market traditionally dominated by the US company.

Boeing also announced a firm order at Farnborough yesterday for four of its 757 twin-engined narrow body airliners worth about \$240m from Shorouk Airbus, a joint venture charter carrier formed by

Egypt Air and Kuwait Airways.

The firm orders include one passenger and three cargo versions of the 757. The airline has also taken options on another four 757s including two passenger and two cargo aircraft.

Shorouk announced earlier this week a firm order for two Airbus A320 narrow body twin engined airliners and options for a further two aircraft.

Kiwi fruit cartel probe in Japan

By Anthony McDermott

JAPAN'S Fair Trade Commission is investigating a New Zealand based company and nine local trading houses charged with forming an illegal cartel in kiwi fruit, an FTC official said. Reuter reports from Tokyo.

New Zealand Kiwifruit Marketing Board (Japan), sole importer of the fruit, said it was questioned by the FTC over the allegation on September 3, but the company denied it was involved in price fixing.

The official said the FTC had started questioning the trading companies including Mitsubishi and C. Itoh.

The New Zealand Kiwifruit company said: "We are willing to co-operate with the FTC on the investigation and watch the developments."

Agriculture ministry data show that domestic production of kiwi fruit in 1991-92, ending March, was 45,700 tonnes, while imports were 42,700 tonnes. About 99 per cent of imports come from New Zealand. The ministry said its data showed Japan was the world's biggest kiwi fruit importer.

of Independent States, South Korea and Canada.

Of the 416 projects, 233 (with capital investment of \$1.1bn) were in industry, 18 (£500m) in oil and gas, 41 (£660m) in hotels and tourism, and 55 (£165m) in services.

A report issued at the conference said Vietnam could become one of South-East Asia's most important tourism destinations if hotel building plans were fulfilled. It said 40 hotels had opened in Ho Chi Minh City and 40 more were to be built.

The total number of visitors to Vietnam in 1991 was about 850,000, including 300,000 from western Europe, South-East Asia, Japan, Australia and North America. The figure for tourism was 36 per cent higher than in 1990 - with indications that in 1992 the figures would grow by at least that amount again.

"Vietnam: The Next Asian Tiger? British Consultants Bureau, 1 Westminster Palace Gardens, 1-7 Artillery Row, London SW1P 1RJ. £25.

No substance to Mirage denial

By Robert Maufluer in Paris

PERSISTENT reports that the French government has authorised "in principle" the sale of 60 Mirage 2000-5 fighter jets to Taiwan yesterday elicited only a half-hearted denial by the French Ministry of Industry and Trade.

Commenting on a report by the French news agency AFP, quoting "concordant French sources", that the green light for the \$2.6bn deal had been given to the French manufacturers, Dassault Aviation, Mr

Dominique Strauss-Kahn, the French Minister of Industry and Trade, said that the export of Mirages to Taiwan had not been "officially authorised".

"As long as a detailed dossier of the sale has not been formally submitted to the government by the industrialists concerned, we cannot make a decision," the minister said.

But he was quick to add that the government would not consider such a sale as "an aggression against China," which has registered its strong opposition to any sales of fighter-bombers.

However, the economic arguments in favour of such a deal are powerful. Dassault, which has not sold a single military aircraft abroad since 1988, desperately needs export orders to boost its falling profits. Moreover, an aircraft deal with Taiwan could unlock further export orders for France.

The sale of French warplanes to Taiwan has long been a subject of dispute between government departments favouring a deal, the ministries of defence, finance and industry, and the foreign ministry, which opposes it because of the effect on Franco-Chinese relations.

Terry Kite

Vahit Erdem: Moscow mission

Russian helicopters may fly to Turkey's aid

Ankara is looking to Moscow for arms to fight Kurdish separatists. writes John Murray Brown

IN THE rugged mountains on the borders of Turkey, Iran and Iraq, more than 100 Turkish soldiers and Kurdish guerrillas died last week in the worst clash of the eight-year separatist conflict.

With the war escalating rapidly - more than 1,000 have died so far this year - and some western countries banning arms sales to Turkey, Ankara has turned to Russia in search of weapons supplies.

The two countries are looking at a hasty deal whereby Turkey would supply various goods and services in return for Russian helicopters and armoured personnel carriers.

Western defence officials say the initial decision to consider Russian equipment was for political rather than military reasons - the idea was first mooted during a meeting between President Boris Yeltsin and Prime Minister Suleyman Demirel at the Black Sea Economic Conference

in Istanbul in June.

But Turkey has increasingly identified a more immediate need to strengthen its rapid reaction capability in the Kurdish conflict.

Under a \$2bn proposal, the armed forces have invited bids from western defence suppliers for 200 large combat helicopters, although budget pressures have delayed any early decision. The government procurement agency SSM also has a collaboration with FMC of the US to make armoured vehicles. This project has been plagued by disputes with the engine and night-vision equipment.

The latest moves suggest Turkey is reconsidering some of these long term joint manufacturing programmes, in the wake of escalation in the fighting. Earlier this year, Ankara asked companies in the helicopter tender to resubmit bids to include an off-the-shelf purchase of

up to 50 helicopters, the remainder being part of a long term co-production deal. Meanwhile the Turkish police negotiated the purchase of armoured personnel carriers from Cadillac Gage of the US, using credits from the US export import bank.

Last month Mr Vahit Erdem, head of SSM, sent a team to Moscow. Mr Ismet Sezgin, the Turkish interior minister, confirmed a commission had been set up to evaluate the Mi-17 troop carrying helicopter, and the BTR-80 eight-wheeled armoured personnel carrier.

However, the Turkish army, as distinct from the police, has said it is not interested in the deal, and is said to have advised the police against acquiring the smaller Mi-24 Hind-D combat helicopter which is also on offer.

The exact cost of the deal is a matter of speculation, although Turkish reports suggest the deal

could be as much as \$300m. Settlement is likely to be part of the gas protocol under which Turkey takes Russian natural gas in exchange for goods and contracting services. Turkey is initially looking to acquire 20 Mi-17s at a cost of \$60m.

Turkey has reportedly been asked for assurances that the arms would not be sold to third parties. Both Turkey and Russia are concerned at the growing conflict in the Caucasus, where Turkey is anxious not to be accused of siding with the Moslem Azerbaijanis against the Christian Armenians who have historically enjoyed Russia's support.

By buying Russian Mr Demirel may also be seeking to deflect criticism of his fragile coalition government, under attack at home for failing to curb the PKK guerrillas, and internationally for the heavy-handed methods of the security forces.

Before the war with Iraq, Switzer-

land banned arms sales to Turkey because of its mistreatment of Kurds, affecting purchase of the Oerlikon gun for the armoured personnel carrier. In March, Germany suspended arms shipments after television reports claimed former East German armoured personnel carriers supplied by Bonn were being used to put down Kurdish demonstrations.

Significantly, it was the BTR-60 armoured personnel carrier which was at the centre of that dispute. The German agreement stipulated the equipment could only be used in Nato's defence. If Turkey is now to acquire the Russian BTR-80, it will be hard for the Germans to protest again, as no such restriction is likely to be written into the contract with Moscow. Turkey could then use its mixed stock of BTR-60s with impunity to put down its Kurdish rebellion.

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NEWS: THE AMERICAS

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IMF cash resources 'facing strain'

By George Graham
In Washington

THE international Monetary Fund's cash resources could fall to their lowest level in years if its member countries do not quickly put into effect the \$82bn (£51.4bn) capital increase they agreed two years ago, IMF officials have warned.

Faced with heavy demands for money from new members in eastern Europe and the former Soviet Union, the IMF's available cash resources fell last year to Special Drawing Rights 20.9bn, the organisation's reserve currency unit.

The officials said their liquidity position could worsen considerably by the end of this year unless they receive the funds from the quota increase. "We do see the liquidity situation as potentially becoming quite strained," one official said.

The biggest problem for implementing the quota

increase, which would raise the IMF's capital base by 50 per cent to SDR135.2bn (£100bn), has been the reluctance of the US, the IMF's biggest member, to pass the necessary legislation for its share.

The Bush administration has now rolled into the IMF quota increase into a package of aid measures for the former Soviet Union; this bill has been delayed by wrangling over aid for US inner cities, but congressional aides say they expect it to pass, probably at the end of this month.

But even US acceptance will not be enough to implement the quota increase. Under the IMF's rarely simple operating rules, the quota increase cannot come into effect until a separate amendment to the organisation's articles, providing for the suspension of voting rights for countries which do not fulfil their obligations to the IMF, has been ratified by three-fifths of the member countries possessing 85 per cent of the voting rights.

Even with the US's 12.9 per cent of voting rights, this level

will not be reached until some other substantial member countries such as Italy have ratified the amendment.

IMF officials said the Washington-based organisation's usable resources fell last year as a proportion of liquid liabilities to 82 per cent. This liquidity ratio is projected to fall to

about 50 per cent by the end of the year without the extra resources that would be brought in by the quota increase.

Members can usually pay three-quarters of their quota in their domestic currency, which for most countries is not readily usable elsewhere, so

the quota increase is expected to provide nearly SDR30bn of immediately usable resources, roughly doubling the IMF's liquidity.

Even without the addition of the former communist countries, calls on the IMF's resources have increased substantially, the IMF's annual report, published yesterday, says. New commitments in the financial year ending April 30 totalled SDR8.7bn, against SDR5.8bn in the previous financial year. Arrangements with Argentina, India and Brazil accounted for most of this.

Additional members from the former communist bloc and elsewhere have brought the IMF's membership list to 168 countries. With the completion of pending applications from republics of the former Soviet Union and Yugoslavia, as well as from Micronesia and San Marino, the IMF will have 178 members.

"For the first time, the IMF can be said truly to have moved towards the goal of universal membership," an official said.



US President George Bush's campaigning thumbs-up at Middletown, New Jersey, did not reflect the bad news yesterday from both the nation's economy and some of the country's leading economists. Jobless claims for the week ended August 29 showed a persistent weakness in the labour market, after adjustment for several distortions in the data, reports Reuter from New York and Washington.

For the week, 354,000 initial state claims were filed, an increase of 8,000 over the previous week. But that figure did not take into account 11,587 claimants who filed under a new federal emergency programme, so claims were more than 400,000, economists said.

Meanwhile, Blue Chip Economic Indicators, a group of influential economists often cited by the White House, said the economy is deteriorating and that Mr Bush will not win re-election in November.

Fed criticised over fine-tuning of US economy



INTERNATIONAL Monetary Fund (IMF) board members have criticised the US Federal Reserve for "fine-tuning" the US economy by repeated cuts in interest rates, George Graham reports from Washington.

Some members of the IMF's executive board said the Fed was justified in lowering its federal funds rate, "given the hesitancy of the economic recovery and the slow growth of the broadly-defined money supply", but others saw risks in the cuts because inflation still seemed to be running at a rate no lower than 4 per cent even at the trough of the economic cycle.

Most directors agreed that the Fed should be ready to raise interest rates again as the recovery took hold.

The IMF's principal worry about US economic policy, expressed during consultations designed to draw attention to the international implications of policies and developments in the economies of member countries, remains the federal budget deficit.

Board members "saw a clear need to strengthen the credibility of fiscal policy," calling for spending cuts but also additional revenue measures. Many directors suggested eliminating a number of tax breaks that distort private savings, but also proposed higher excise taxes on energy use, especially on petrol.

In their scrutiny of economic policy, published in the IMF annual report yesterday, directors also issued their recommendations for other major industrial countries:

- Japan should continue efforts to reform its trade practices. They said there was scope for greater fiscal stimulus – a desire subsequently met by Japan's recent economic package – but urged caution in guiding interest rates below their already low levels.

- Germany needed to discourage unsustainable wage increases, which had contributed to the country's worsening inflation performance and justified progressive increases in interest rates.

A clearer medium-term budget strat-

- egy was needed, however, with the elimination of unproductive subsidies to coal mining and agriculture.

- France was not showing "sufficient determination" in reforming its tax structure, its labour market practices and its protectionist tendencies.

- The UK must keep as its main economic goal a rapid convergence of its inflation to that of its low-inflation partners in the European Exchange Rate Mechanism.

- The European Community did not fulfil the criteria for an optimal currency union. Some directors saw little prospect for developing a true European budget policy because of political constraints.

Clifford to face NY BCCI trial first

By Alan Friedman in New York

A FEDERAL judge in Washington yesterday ruled that Mr Clark Clifford, former US defence secretary facing criminal charges in connection with the collapsed Bank of Credit and Commerce International (BCCI), should first stand trial in New York before facing a federal indictment in Washington.

Judge Joyce Hens Green granted a prosecution request that the Washington trial of Mr Clifford be postponed until at least next March, so that he can first be tried on the more serious New York charges of accepting bribes, conspiracy to commit fraud and misleading bank regulators.

The New York trial is expected to begin in early January. Justice Department officials have said the Washington case might then be dropped.

The Washington charges relate mainly to Mr Clifford's statements to bank regulators regarding First American. Both Mr Clifford and Mr Altman have denied any wrongdoing.

Car dealer guilty in GM fraud

By Martin Dickson
In New York

MR JOHN McNamara, a car dealer on New York's Long Island, has pleaded guilty to charges that he defrauded General Motors in a \$5bn loan racket, and that he used some of the money to bribe local officials so as to win approval for real estate schemes.

The fraud has embarrassed GM's finance arm, General Motors Acceptance Corporation, which has a reputation for strict credit controls. It has led GM to shake up the subsidiary's management, and the group was forced to write off \$17m in loans.

Mr McNamara, aged 53, borrowed billions of dollars from General Motors over more than a decade to finance the purchase of cars which did not exist. He used new borrowings to pay off old debts, while siphoning off part of the money for his own \$400m business empire. He faces up to 20 years jail and \$300m in fines.

Bending young twigs in a different way

Damian Fraser reports on a political rumpus in Mexico over how national history is being taught

SOME 20m Mexican children returned to school last week to discover that their smart new history textbooks have become the centre of a political row. The books have been roundly condemned for having betrayed Mexico's revolutionary past and crudely promoted President Carlos Salinas' technocratic view of the world.

The official rewriting of Mexican history has scandalised the leftist intelligentsia, for whom a nationalist, anti-US interpretation of the national past is central to their opposi-

tion. They charge (with characteristic exaggeration) that the new textbooks downplay the Mexican revolution of the early years of this century, skip over a difficult and antagonistic relationship with the US, and worst of all, portray Mr Salinas as a national hero.

The books are mandatory reading for children aged 10-12, and are treated with great sensitivity in a country where debate about history shapes, and reflects, political opinions. Ask a Mexican for his views on Hernán Cortés, the Spanish conquistador of the 16th century, Porfirio Díaz, the dictator of 1877-1911, and Emiliano Zapata, the revolutionary hero, and his attitude to modern politics becomes clear.

The row, dominating Mexican newspapers, has been exacerbated by allegations of

widely-publicised historical errors. The old textbooks faithfully reflected the nationalist, inward-looking Mexico that Mr Salinas is trying to leave behind. They indignantly described how the US stole half the country's territory (Texas, California and New Mexico) in the last century; they vilified Porfirio Díaz for having sold out to foreign capital and worsened inequality of incomes; they praised such revolutionary figures as Zapata, Pancho Villa and Flores Magón; they described the period since the 1940s as one of uninterrupted progress.

The new textbooks try not to apportion blame and, as such, are meant to be less ideological. They point out that most Texans in the 1830s wanted to leave Mexico, and maintain that the northern parts of what

was then Mexico were unconcerned with the rest of the country. By implication, the loss of half the territory to the US was not such a blow.

Porfirio Díaz is congratulated for having attracted foreign investment that promoted economic development, for having pacified the country and built railways – praise only partly offset by criticism. The revolutionary heroes are described briefly, even dismissively. The antagonism between the US and Mexico over the latter's nationalisation of its oil in 1938 is skipped over lightly.

The treatment of the post-1940s has created the most controversy. For the first time, the official textbook describes the massacre at Tlatelolco, where the army killed 200-300 protesters in 1968, but the text merely says the army opened fire – without saying whether it was acting on government instructions.

No mention is made of the alleged fraud widely held to have characterised the 1988 presidential election that brought Mr Salinas to power. Mr Salinas' government "has shown energy and followed a clear course", and is praised for having brought down inflation, increased growth and spent money on alleviating poverty.

Many acknowledge the new books are an improvement on the old, but they certainly reflect the Salinas view of the world. Political figures who promoted economic growth are considered more favourably than those who fought for social change.

But, if Mr Salinas hoped a bit of historical revision would legitimise his government, he may have miscalculated. The government has been so stung by the criticisms that it is already back-tracking, saying the books will be revised after consultations with teachers and parents. The presidential chances of Mr Ernesto Zedillo, education secretary and former budget minister, are thought to have suffered.

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Zapata, Cortés and Díaz: touchstones of opinion

don to Mr Salinas' economic research. They charge (with characteristic exaggeration) that the new textbooks downplay the Mexican revolution of the early years of this century, skip over a difficult and antagonistic relationship with the US, and worst of all, portray Mr Salinas as a national hero.

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was then Mexico were unconcerned with the rest of the country. By implication, the loss of half the territory to the US was not such a blow.

NEWS: INTERNATIONAL

Iran opens rift with Arabs over islandsBy Roger Matthews,
Middle East Editor

AN OPEN ROW has broken out between Iran and the six Arab members of the Gulf Co-operation Council over the control of three islands near the mouth of the Gulf.

Iran repeated yesterday its claim of sovereignty over Abu Musa, together with the Great Tumb and Lesser Tumb Islands. The statement from Tehran came in response to an earlier communiqué from the GCC states (Saudi Arabia, Kuwait, United Arab Emirates, Oman, Bahrain and Qatar) deplored what they described as the "virtual annexation" by Iran of the islands.

Since 1971 Abu Musa has been jointly administered by Iran and Sharjah, part of the UAE. However, earlier this year Iran began pressing expatriates employed by the UAE to leave the islands and increasing the number of its own nationals. Last month Iran turned back a ship carrying passengers from the UAE.

Iran added yesterday that residents of Abu Musa holding Sharjah citizenship can continue their life there with their Iranian brothers and sisters.

Diplomats were at loss to explain Iran's provocative action at a time when it was generally improving relations with the other Gulf countries, especially Saudi Arabia, and promoting a more pragmatic image around the world.

The renewed claim to Abu Musa may in part reflect Iran's eagerness to exploit the relative weakness of the Arabs in the Gulf in the wake of Iraq's defeat. It could also be designed to test the US which now dominates the region militarily.

Iran has deplored the increased US presence in the region, but will probably be looking to take political advantage of the allied air exclusion zone over southern Iraq by aiding the Shia population. Iraq's President Saddam Hussein has moved additional forces to the border to deter infiltration.

Japanese angered over Yeltsin cancellation

By Steven Butler in Tokyo

THE Japanese government was left in shock yesterday as political leaders puzzled over the diplomatic significance of Mr Boris Yeltsin's decision to abruptly cancel his visit to Japan, scheduled for this Sunday.

Mr Kato Koichi, chief cabinet secretary, insisted that relations with Russia would not change, despite disappointment over the cancellation.

Mr Kato also said Japan would not soften its demand that Russia recog-

nise Japanese sovereignty over the four Kurile Islands which Soviet forces seized at the end of the second world war. Mr Yeltsin is widely believed to have cancelled the visit because of Japan's insistence the issue be solved before it can extend significant economic aid.

Mr Yeltsin's behaviour in the affair has confirmed long-standing Japanese distrust of Russia, which has deep historical roots. The manner in which news of Mr Yeltsin's decision came to light was most embarrassing, with

senior ministers rushing to the prime minister's official residence to receive a phone call from Mr Yeltsin, only to have to wait over an hour before the call came through.

The fact that Mr Yeltsin phoned President Mr Roh Taewoo of South Korea to tell him of the cancelled trip before informing Japan was also seen as an unsightly diplomatic snub.

The Asahi Shimbun, the daily newspaper, quoted an unnamed Foreign Ministry official as saying: "This proves Russia's diplomacy is inept."

We should not take what the Russian government says seriously from now on."

On the other hand, there was also plenty of criticism of what appeared to be Japan's diplomatic ineptitude over the territorial issue, in which it pushed Mr Yeltsin into a corner and obtained nothing as a result.

Mr Takahiro Yokomichi, the governor of Hokkaido, Japan's northernmost main island, told the Mainichi Evening News: "The Japanese government aimed at 100 per cent but actu-

ally scored zero points even though the Russian government made a special effort to improve the relationship."

Despite government assurances that nothing has changed, there is widespread fear that relations between Japan and Russia, which were only just beginning to thaw, have been put back into the freezer. There is also fear that an historic opportunity to cement Russo-Japanese relations and shore up Mr Yeltsin's presidency may have been lost.

Australians giving up search for work

MORE unemployed Australians are giving up the search for work. Figures released by the government yesterday show that the proportion of the work force actively seeking work fell 0.3 percentage point to 62.2 per cent in August. Emma Taggart writes from Canberra.

This fall pulled the unemployment rate slightly down to 10.9 per cent last month from 11 per cent in July.

This was the 12th consecutive month Australia's unemployment rate had exceeded 10 per cent.

The figures show a trend towards part-time employment.

Nigeria's naira dips in value

The Nigerian naira has fallen in value against the dollar for the second consecutive week after months of stability following a 41 per cent devaluation last March. Reuters reports from Lagos. The dollar now sells for 19.47 naira at the Central Bank of Nigeria's foreign exchange market, compared with 18.90 last week and 18.53 two weeks ago. The rate had stayed around 18.5 naira since early April.

Tehran to buy nuclear plant

Iran's President Akbar Hashemi Rafsanjani said yesterday Tehran had agreed to acquire a small nuclear power station from China, but no plans existed for new military contracts between the two, Reuters reports from Beijing.

US warning to Khmer Rouge

Mr Lawrence Eagleburger, US acting secretary of state, said the international community may soon have to consider punitive sanctions if the Khmer Rouge continues to obstruct a peace settlement for Cambodia, Reuters reports.

Rabin ready for Golan concessions to achieve peaceBy Hugh Carnegy
in Jerusalem

FOR Israeli concessions, Mr Rabin has warned that "peace for peace" would be impossible to achieve. He says he is willing to consider interim steps if a full peace treaty is not immediately available.

Israel hopes of a breakthrough have been prompted by a document presented by Syria in Washington, which Israeli officials said expressed for the first time in writing Syria's willingness to make peace, and acknowledged Israel's security concerns.

One possibility being canvassed in Jerusalem is that Syria might accept a period of continued Israeli control in most of the Golan in exchange for a formal acknowledgement of Syria's sovereignty over the strategic range of hills. This would allow Jewish settlers on the heights - increasingly concerned for their future - to stay at least for some time.

However, Damascus has given little indication so far that it will settle for anything less than a complete return of the heights. Mr Farouk al-Shara, Syrian foreign minister, reiterated yesterday that his country would make no territorial compromise with Israel on the occupied Golan Heights.

He said the implication of some sort of territorial compromise was "completely unacceptable and contradicts the substance and the spirit of the peace talks... that aim for a nearly sensational".

As if to prepare public opin-

ion for Israeli concessions, Mr Rabin has warned that "peace for peace" would be impossible to achieve. He says he is willing to consider interim steps if a full peace treaty is not immediately available.

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As if to prepare public opin-

Pretoria toughens line against ANCBy Patti Waldmeir
in Johannesburg

THE South African government yesterday stepped up its propaganda campaign against the African National Congress in the wake of the Ciskei massacre, appealing to the United Nations to put pressure on the ANC to stop what it called "provocative actions which put at risk the lives of innocent South Africans".

The appeal came in a 21-page memorandum from Mr P. Botha, South Africa's foreign

minister, to Mr Boutros Boutros Ghali, UN secretary general, and the Security Council. Pretoria asked for a UN representative to visit the country urgently to mediate between the government and ANC.

Relations between the two sides have fallen to new lows after the Ciskei shooting. Mr Botha warned the government was ready to "take steps of a coercive nature" to handle violence.

UN monitors, deployed as a result of the July visit of UN

envoy Cyrus Vance, are to arrive within days.

As Mr Botha released the memorandum to the press, the ANC's top policy-making body, the National Working Committee, met for a second day to determine its response to the Ciskei shooting, for which it holds Pretoria responsible. The committee is understood to be split between militants who believe all negotiations with the government should be abandoned, and moderates who argue that negotiation is South Africa's only chance.

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Hurricane may cost Lloyd's £500m

By Richard Lapper

LOSSES from Hurricane Andrew are likely to cost the Lloyd's non-marine underwriters less than £500m, a senior underwriter said yesterday.

Mr George Lloyd-Roberts, chairman of the Lloyd's non-marine underwriters association, said overall insured losses on land from the hurricane, which late last month devastated parts of Louisiana and Florida, would probably amount to between \$7bn and \$8bn. Losses offshore, such as damage to oil rigs, will also affect Lloyd's.

Although reinsurers are likely to pay \$60m of the loss, Lloyd's underwriters are expecting to pay no more than 15 per cent of that amount, leaving them with maximum losses of \$90m.

Mr Lloyd-Roberts said Lloyd's was less exposed to Hurricane Andrew than to Hurricane Hugo, which caused more than \$5bn in insured losses in September 1989.

This was because US insurers had bought less reinsurance following rate increases. In addition the spiral reinsurance market, in which Lloyd's syndicates and companies reinsure each other's high level catastrophe exposures, had collapsed.

Lloyd's said yesterday it is hoping "loss review" investigations into syndicates which were overwhelmed by claims from Hurricane Hugo and other catastrophes between 1987 and 1990 could be ready in the next few weeks.

A loss review team investigating the losses of two of those syndicates - 216 and 833/834, which were managed by the Devonshire agency - issued an interim report last month. It said that Names - the individuals whose assets support Lloyd's underwriting - on syndicate 216 have already received cash calls amounting to £56.6m for 1988 and £14.4m for 1990, while those on syndicate 833/834 have been asked to pay £21.7m in 1988 and £11.04m in 1990.

Major refuses to contemplate devaluation

By Philip Stephens and Emma Tucker

Sterling closed in London at DM2.7875.

MR JOHN Major last night staked his government's political authority on the value of sterling with an uncompromising refusal to contemplate devaluation in the European Exchange Rate Mechanism.

In a speech billed by Downing Street as unequivocal evidence of his determination to resist the speculation on currency markets, the prime minister said that a realignment of the pound's ERM party would be "a betrayal of our future".

Senior aides said the comments were intended to signal that even if other European currencies were devalued against the D-mark in an ERM realignment, the government would seek to keep sterling's central rate at DM2.95.

But the speech coincided with a new survey from the Confederation of British Industry which suggested there was little chance of a recovery in consumer confidence before the end of the year.

As the pound continued to hover just above its DM2.7780 floor on the foreign exchange markets, the survey pointed to a reversal during the summer of a modest improvement in the annual growth rate of retail sales earlier in the year.

Mr Major said: "There is going to be no devaluation, no realignment". Mr Major, who said the defeat of inflation remained a precondition of sustained economic success, dismissed the arguments of those blaming the ERM for the depth of the recession.

Ministers, meanwhile, were predicting that the publication today of inflation figures for August would further demonstrate that price rises were being brought under control.

But the CBI survey of distri-

Green core relishes a way of life

By Bronwen Maddox, Environment Correspondent

AT a turbulent point in the history of the Green Party its members are in resilient mood as they gather for the annual conference. As one of them noted: "We're not finished. Our policies are right. I am an eternal optimist."

Two weeks ago the party's chair, Ms Sara Parkin, announced she would not stand for re-election because the party had become "a hindrance to green politics". Another five of the eleven-strong executive are also standing down.

Membership, meanwhile, has been falling, although green pressure groups have a combined following of several million, the Green Party now has only 8,000 members, the same as 1987. That is a long way from its June 1990 peak of 19,000, which followed its triumph of 15 per cent of the vote in the 1989 European elections.

Many members feel betrayed by Mrs Parkin's comments.

"The goings-on at the national level are not just embarrassing, they are a very damaging insult" according to the Malvern Hills branch but others were more dismissive: "We never wanted a leader in the sense of a figurehead," said Mr Frank Nickels from Warwick, who found the disruption at the top irrelevant. "I am green, I want to be greener, and if I can grow my own tobacco next



Green acres: a quiet start to the Green Party Conference at Wolverhampton Civic Hall, central England, which began yesterday

year that will be perfect".

Undeterred by its troubles, the conference plunged into a four-day agenda on land distribution, the Kurds, elections in Guyana, and 25 motions on the party's internal organisation.

It remains a conference like

no other. Sessions begin with a minute's silence for "attainment". Workshops end with an invitation to those who have stayed silent to share their thoughts. Babes' nappies are changed on the conference office floor, and there are no

plastic cups.

Political correctness abounds. Mr Matthew Patterson, a member of the Standing Order Committee, pleaded for an amendment to be "put into words the man in the street can understand - please ignore the sexism".

And then there is David Icke,

the former BBC sports pre-

senter and former Green Party co-chair, who caused conster-

nation by announcing that he

was "an aspect of the God-

head" and will address a fringe

meeting of the Pagan Greens

on Saturday morning.

"David will be talking eco-

nomics this time," said Ms Jo

Graham from Loughborough,

one of those who invited him.

"He doesn't talk on that level

- of channelling energies -

any more."

In her view, one shared by

many, the recent fall in mem-

bership was inevitable. Accord-

ing to the party's head office

"many people joined around

1989 thinking that we would

have a future," said one of its

members last night.

Northern Ireland talks reach impasse over role for Dublin

The Democratic Unionist Party yesterday reaffirmed that it would take no further part in talks on the future of Northern Ireland until the Irish government's constitutional claim over Northern Ireland is on the negotiating table.

The walkout comes as the talks reach a crucial point. After months of preparatory meetings, the core issues - the Irish Republic's constitutional claim to Northern Ireland and whether the Unionists will accept some all-island dimension to an agreed solution - are about to be placed on the negotiating table.

The DUP's withdrawal has cast a

shadow over the entire talks process. A plenary session went ahead yesterday without the party.

The Ulster Unionist Party made it clear yesterday they would not be joining the DUP in withdrawing from the process, but would continue in discussions "with the aim of forcing the Irish government to withdraw its legal claim to the territory of our part of the United Kingdom".

A meeting between the UK and Irish governments is due to take place in London today.

The apparent impasse in the talks appears to have much to do with the

Tim Coone and Our Belfast Correspondent consider the conflicting interests at the talks on the future of Ulster.

art of face-saving. Any agreement will require concessions from the four political parties and the two governments involved, but all know that a concession made too soon, or too readily, could bring a backlash from their political constituencies, not to mention the paramilitaries, and maybe the end of a political career or two.

The week after next, the talks are due to move from Stormont, the seat

of government in Northern Ireland, to Dublin. It will be a symbolic moment, and one of great sensitivity for hard-line Unionists such as the Rev Ian Paisley, the DUP leader, who have traditionally, and consistently, cold-shouldered their southern neighbours.

Determination to maintain the confidential nature of the talks has

caused problems with some rank

and file Unionists who feel they are

not being kept sufficiently apprised of developments.

So when the constitutional issue was placed fourth of a four-item agenda at this week's talks, the DUP apparently felt it was time to spell out more clearly its attitude to the Irish constitutional claim.

The fact that Mr Paisley and his deputy Mr Peter Robinson left two delegates keeping their seats warm at the table, strengthens the view that the fuss may be little more than playing to the Loyalist gallery.

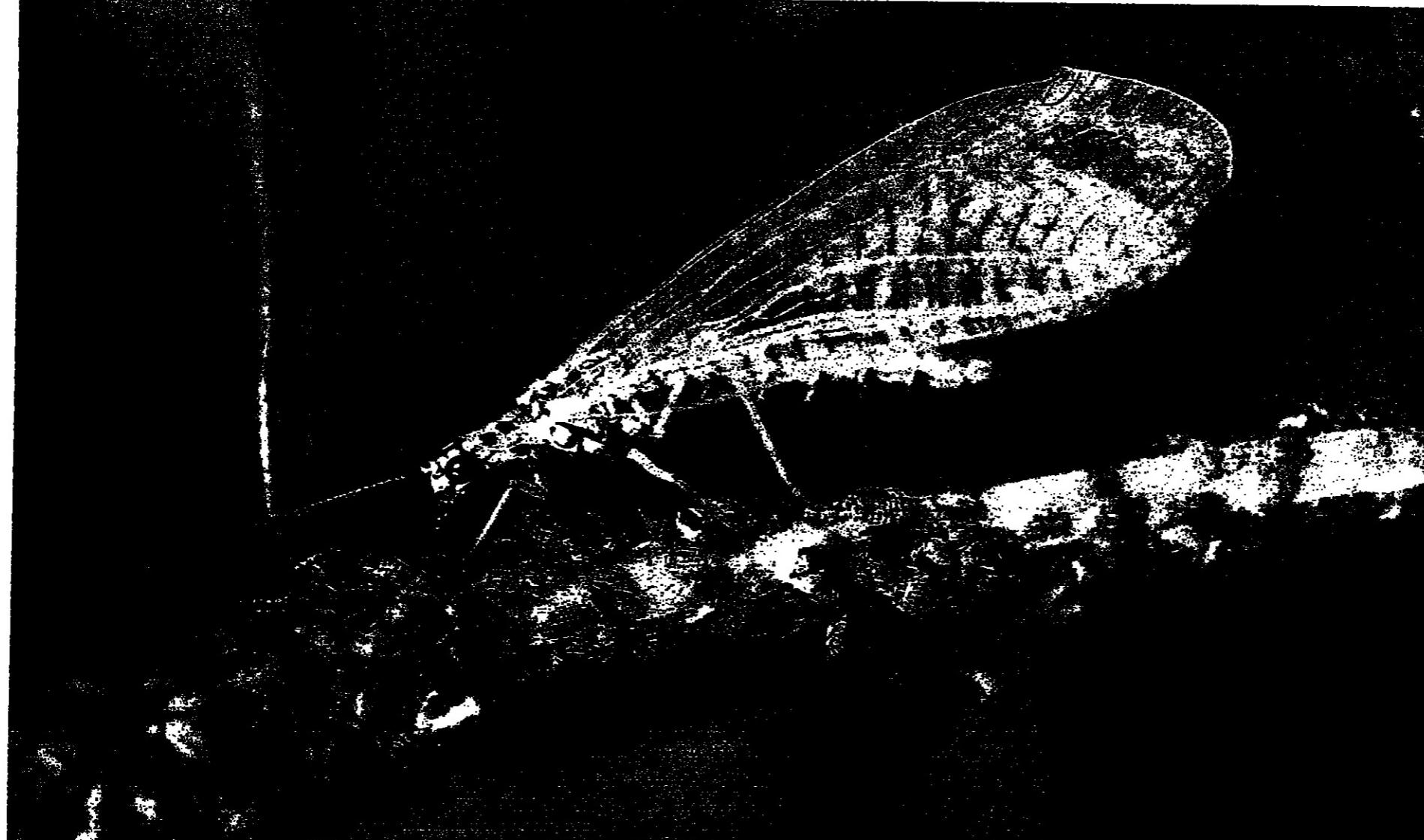
Once the item is reached on the agenda, the two leaders have hinted they will be back at the table, but

probably only if that point can be reached next week, before the talks move to Dublin.

The Irish government insists that its territorial claim is up for negotiation, but also that "nothing is agreed until everything is agreed". To make unilateral concessions to the Unionists before their arrival in Dublin, would be very difficult politically.

Few doubt that the Fianna Fail-led coalition would be able to deliver a constitutional change as long as the Unionists and the British government can make real concessions to protect the interests of the minority community in Northern Ireland.

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US report on BCCI to criticise Bank role

By Alan Friedman
in New York and
Robert Poston in London

A FORTHCOMING 600-page US Senate report on the Bank of Credit and Commerce International (BCCI) affair is likely to be sharply critical of the role of the Bank of England and could cause embarrassment to the UK government.

The US report on the corrupt international bank is due to be published on September 23. It is therefore likely to pre-empt the publication of a separate UK report on whether BCCI was supervised properly by the Bank of England and the British government.

This UK report, by Lord Bingham, who has recently been appointed as Master of the Rolls, is not due to be published until mid-October, according to a high ranking public official. The Bingham report is also critical of the Bank of England.

The US report is being prepared by Senator John Kerry, the Massachusetts Democrat who since 1989 has spearheaded US Congressional investigations of BCCI.

Senator Kerry's report, which runs to 200,000 words, is likely to deal extensively with the relations between Western intelligence services and BCCI.

The Kerry report will also dwell on the behaviour of US and British bank regulators in the period leading up to July 5, 1991, when BCCI was shut down. Another section of the Kerry report will examine the role of Price Waterhouse and other former BCCI auditors.

Senator Kerry has been invited by Mr Keith Vaz MP to visit London and address a Commons committee on BCCI. An aide to the Senator, while declining to discuss the upcoming BCCI report, said Mr Kerry is considering the invitation.

The Senator, who first began investigating BCCI in 1986 in connection with hearings on Mr Manuel Noriega, the former Panamanian dictator, has conducted 13 BCCI hearings in recent years.

Hurd backs new privacy law for press

By Philip Stephens,
Political Editor

MR DOUGLAS Hurd has joined

Mr John Major in adding his voice to those in the government ready to back a new privacy law to restrict press coverage of the personal lives of the Royal Family and other public figures.

The foreign secretary's support increases the prospect that ministers will support the principle of legislation when an independent commission on press freedom chaired by Sir David Calcutt QC reports on the issue early next year.

Government officials said Mr Kenneth Clarke, who as Home Secretary would have a crucial role in any decision on statutory regulation, is among others favouring a privacy bill. However, other cabinet members think it would be impossible to draw up legislation which allowed proper scrutiny of public figures.

One suggestion being floated is that the government might make time in the parliamentary timetable for a private members' bill – in the expectation that a majority of MPs would legislate.

Ministers insist that no decisions will be taken until after Mr David delivers his report in January. But they believe that the latest press coverage of the private life of Mr David Mellor – the Heritage Secretary who

– will strengthen a tide of opinion among MPs running in favour of legislation.

Government officials said Mr

Mellor had used the car provided by Mr Bernerd during the election campaign but had made the proper declaration to electoral officers.

The report followed a series of detailed allegations in other newspapers centring on Mr

Mellor's affair earlier this year with Ms Antonia de Sancha.

Friends of the Heritage Secretary, who this week said he had no intention of standing down, said the latest allegations were part of a circulation war in the tabloid press.

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THE PROPERTY MARKET

The first shots have been fired in a battle to boost the image of London Docklands, writes Vanessa Houlder

Seconds away...

In the right hand corner stands Knockier, a man who buys his Christmas cards in the January sales and thinks Concorde should never have taken off. Facing him is Docker, who believes the Channel Tunnel is a good idea, even if only means that you get a better croissant, and that an office is not just space, it's a "wavelet".

The battleground is London Docklands: Knockier wishes it were never built; Docker welcomes every penny spent on it. Round one got under way this week.

Knocker and Docker are the characters in a quirky advertising campaign launched this week in national newspapers aimed at beefing up the image of London Docklands. After the battering docklands has received in the past year - the collapse of Canary Wharf and thousands of square metres of office space awaiting tenants - it needs this shot in the arm.

The campaign has been greeted with as much derision as acclaim. Admirers conceded that it would be hard to identify with either stereotype. If anything, Knockier, the

rational, thrifty and conservative dollar, is more in tune with recessionary Britain than his trendy, cavalier counterpart.

But D'Arcy Masius Benton & Bowles, the advertising company which created the campaign for the London Docklands Development Corporation (LDDC), thinks the advertisements will help overcome the prejudice surrounding docklands. More important, the £600,000, four-week campaign is designed to attract the attention of businesses considering relocation.

"All we can hope to do is to get people to open their minds. I think we have a neat way of pricking people's consciences," says Mr Graham Hinton, joint chief executive of DM&B. Ironically, the company has had problems in persuading its own staff about the merits of its planned move to Canary Wharf.

The Docklands campaign is perhaps the most prominent of several new property marketing drives to be launched this autumn.

Property marketing became big business in the buoyant late-1980s. Marketing a property once involved

producing a simple brochure and placing an advertisement in a trade magazine. In the mid-1980s this gave way to lavish launches, elaborate brochures, hoardings, radio advertising and extravagant "freebies". Agents were - and sometimes still are - entitled to receptions with the promise of free whisky, shirts and televisions.

But with the industry reeling from the effects of recession, the pendulum is now swinging back to more austere ways. At a time of financial stringency, the effectiveness of marketing - and the thousands of pounds spent on launches and advertising - has rarely been under greater scrutiny.

As a result, developers are cutting back their advertising budgets and increasingly relying on agents to market their building. "In the heyday, developers would spend £1 a square foot on marketing," says Mr Charles Okin of Edward Charles, a West End property agency. "It is now down to half that."

Today, property owners are not even convinced that it helps to advertise to attract tenants. MEPC, for instance, argues that in the current state of the market, companies which are looking for new premises do employ agents. Since the agent's job is to know which property is on the market, advertising is often an avoidable expense. Many other landlords believe that since they already pay agents to market their

properties, there is no reason why they should duplicate efforts by doing their own marketing.

The marketing specialists, not surprisingly, reject this viewpoint. "The developers who are stopping marketing are shooting themselves in the foot," says Mr Rob Gilbert of Gilbert Doyle, one of Europe's largest property advertising agencies.

He argues that not all potential tenants employ agents. Moreover, a landlord who relies on his own agent to market his property may receive a poor service because agents often have dozens of properties on their books - all of which must be marketed.

The core of Mr Doyle's argument is that marketing costs relatively little compared with the costs of keeping an office block empty.

Landlords, of course, are only too aware of this. But that does not diminish the challenge for the agents, marketing, public relations and advertising specialists in per-

suading property owners that they can secure tenants.

It is a sign of the times that none of these specialists can be too boastful about their efficacy. After all, skilled marketing cannot overcome deficiencies in the product or its location.

In Docklands, for instance, every advertising strategy has been tried and found to be flawed. At one end of the scale there are brash advertisements about the cheapness of premises; Wyn-Ro Investments used such tactics to market South Quay Plaza last year. At the other end of the scale is Canary Wharf, which employed senior figures from advertising and banking who still found it difficult to attract tenants.

Specialists point to some basic guidelines when marketing a property. Most fundamental is that properties need to be in their best condition when being viewed. "Inspections are like gold dust. You can't waste the opportunity,

says Mr Charles Okin.

Another important point is to play on the building's merits. If a building is architecturally or environmentally distinguished, this should be emphasized. Landlords should also employ direct methods to reach potential tenants, bypassing their agents. "More and more we are trying to get directly to tenants," says Mr Rob Gilbert of Gilbert Doyle. He suggests that brochures, letters and research findings should be sent directly to managing directors of companies looking for new premises.

A more subtle but less well-targeted approach than sending out junk mail is enticing potential tenants to see the building on another pre-tour.

Drama exhibitions and even wine tastings are common baits. One example is the National Museum of Cartoon Art, which opens its first exhibition next week in a 19th century office block owned by Lynton. It is hardly a surprise that landlords should be cynical about marketing; but at the same time they know they cannot ignore it. As Lord Leverhulme, founder of consumer products group Unilever, once famously remarked, half the money spent on advertising is wasted; the difficulty is knowing which half.

The Docker.

Knockier got to her first.
Don't carry only my present "Taste".
There's like Knockier, who went about with the Sun's Whales just though research will it could tell.
Can always find something interesting to say in life.
Now a mystery on a different kind of date.

The Knocker.

Knockier's the entry ticket to general success.
She's the relation he thought he wanted her.
Can always be seen on the Channel Television's top
her body.
is identifying a lot on the television just "Taste".
There's like Knockier.
However she's been.

CAPITAL GROWTH (%)			
Retail	Office	Industrial	All Properties
Year to July 92	-0.1	-12.9	-3.1
Quarter to July 92	-0.1	-3.4	-2.4
Month of July 92	-0.1	-1.1	-0.7
Source: Investment Property Database			-0.8

Source: Investment Property Database

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Within the framework of

HOLIDAY ENTERPRISE WASSERLAND

on property of the "Sebnitz Fang-, Verarbeitungs- und Hafenbetriebsgesellschaft LL." located on the Baltic Sea islands of Rügen and Usedom, the Treuhänderstalt is offering various Operating Divisions for sale.

Purchase requires creation of jobs in the field of tourism.

The Treuhänderstalt has developed a concept geared toward touristic use of the properties on the grounds of the "Sebnitz Fang-, Verarbeitungs- und Hafenbetriebsgesellschaft LL." which is available for purchase for a variety of holiday accommodations and gastronomic establishments.

The Properties and Areas

Stahnsdorf - 13,701 m², unpaved and unimproved grounds. Excellent suited to establishment of a hotel and restaurant enterprise.

15 jobs to be retained or created

Dranke - the area covers 15,686 m² direct on the Wicker Bodden. Ideal for developing a sailing school and rustic holiday lodgings.

10 jobs to be retained or created

Sebnitz - property 3,494 m², is at present improved with garages and a barn.

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Saßnitz - Strandhotel - built in "White Spa Architecture"-style, set on 492 m² direct on the promenade.

Suited for use as hotel and inn.

15 jobs to be retained or created

Sebnitz - Nordhotel - in the center of town on 6,723 m² large grounds. Built in 1953, area 1,320 m², in excellent structural condition; 61 rooms, 157 beds, 170 restaurant/bar seating, 40 employees;

could be converted to a four-star hotel.

40 jobs to be retained or created

Lieber Berg - located on the Usedom "Lieber Winkel" peninsula. Near the Gartz airport with existing air traffic connections to Berlin.

The 76,230 m² large grounds offer best conditions for the construction of a nature setting "bio health farm" and the establishment of a "europark".

40 jobs to be retained or created

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Further information about bid submission
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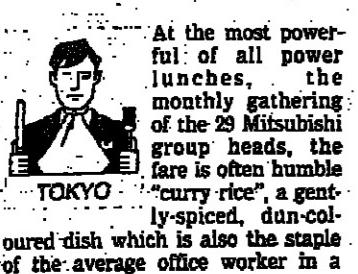
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MANAGEMENT



At the most powerful of all power lunches, the monthly gathering of the 25 Mitsubishi group heads, the fare is often humble "curry rice", a gently-spiced, din-coloured dish which is also the staple of the average office worker in a hurry.

The *kyōyakai*, as the Mitsubishi meal is called, reflects the general restraint exercised by the Japanese executives at lunchtime, when few deals are done and the emphasis is on quick and sober consumption.

Such modest daytime habits are a source of frustration for those foreign competitors who hope that luxury and decadence will undermine the Japanese work ethic.

But while there may be no wine bottles on the table at lunch after dark, the picture is very different, for Japanese business people do their best networking at night. In the evening there will be as much beer, sake and whisky as the body and expense account can bear.

Relationships will be lubricated in exclusive clubs after dinner guests have been jolted in the private rooms of traditional-style restaurants. With important decisions often requiring the approval of more than one executive, the back rooms allow the company the space to seat all who must reach a consensus.

The real entertaining – not the novelty sampler presented to most visitors – tends to be aimed at ser-

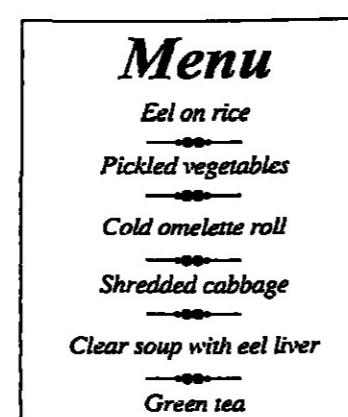
Chewing over the expense account

In the latest of our series on power lunching around the world, Robert Thompson finds restraint and excess

vicing already-established links and making a contact aware of an impending deal. Indeed, the deal could even be done with a knowing nod between courses.

However, there are some signs that the current lavish entertaining could be under threat. These are supposed to be tough times for executives who are taking ritual salary cuts to express their grief for plunging profits. Dai-Ichi Kangyo, Japan's largest bank, announced recently that directors would take a 5 per cent drop in pay, but an unkind cut was the 20 per cent reduction in the entertainment budget.

For a top manager in Japan, a chauffeur and fat expense account have always been the expected rewards for 35 years of dutiful service, particularly given that many executive salaries are, by western standards, modest. But now, if the anecdotes of bar owners are to be believed, instead of drinking at two or three different clubs in an even-



ing, managers are restricting themselves to just one venue.

Back at the Mitsubishi lunch table, even in the bleakest times the group's presidents could probably have champagne with their curry if

they demanded it. But they appear genuinely more content with a cup of green tea or a weak coffee.

A secretary charged with arranging the Mitsubishi lunches explains that the food is supposed to be consumed within 30 minutes, giving the executives about an hour to divide up the world's riches. But if participants are to be believed, the talk is as innocuous as the menu, for they say they are more likely to listen to a lecture or discuss the use of the Mitsubishi logo than corner markets or create cartels.

Says the secretary: "They don't like me to order food that's difficult for them to chew. They generally prefer something warm. They may have a bowl of noodles or rice with raw fish or sandwiches."

In most Japanese offices on most days, the lunch of champions comes in a lacquered box with quaint little compartments. The centrepiece of this boxed lunch, called an *obento*, could be strips of eel, sushi or a



Modest lunchtime habits give way to extravagance after dark, when the Japanese do their best networking

rissolle, livened with shredded cabbage, pickled vegetables, a slice of a sweetish omelette, rice and a small pile of cold spaghetti.

If a meeting is destined to drift into lunchtime, a *Yokohama obento* specialist such as Yumeoya or Hisago would be called, and the lacquered boxes delivered on the back of a motorcycle. For guests, perhaps ¥2,500 (£10) would be the appropriate amount to spend, while the

desk-bound worker ordering his or her own would probably opt for a cheaper version with more rice and less substance.

Takahiro Taniguchi, manager of the Yamamori restaurant, a favourite among business people who eat out, offers set lunches ranging from ¥1,200 to ¥3,500.

He says one consequence of economic downturn is that bills are being split, reflecting the supposed

eddy lower ceilings on expense accounts.

The National Tax Agency reported that expense account claims last year rose a record 13 per cent. The agency's report early next year will prove the best guide to the success or otherwise of the cost-cutting campaign on the feverish evening entertaining that companies feel is necessary for the cementing of long-term business relationships.



The principle that a diverse portfolio of investments is the best hedge against bad times, for companies as well as for individuals, is an old as the hills. But so, at least in the corporate world, should be the recognition that diversity can be dangerous. It is now more than a decade since a string of research studies, at the Harvard Business School and elsewhere, began to demonstrate conclusively that most diversifications fail – especially those which are not related (or only distantly so) to the company's "core" activities and skills.

Hence, in part, the drastic purge of past diversifications which most companies have carried out in the past few years. For the majority of them, diversity is now out of fashion. Focus is the new watchword.

So it was quite a surprise late last month to read a statement supposedly made by the chairman of W.H. Smith, the British retailing

group which, in the face of deep recession, has just produced a remarkable 27 per cent rise in annual profits. "Chairman attributes result to wide diversity of group activities," it read.

What the man said was rather different. But more of that later. The reality is that diversity has come close to being a dirty word within W.H. Smith. This is not surprising, since it has spent much of the past year reducing its diversity by the sale of several peripheral but problem businesses which it built up in the 1980s. The most peripheral one, which still remains, its do-it-yourself joint venture with Boots (called "Do It All"), is causing considerable problems.

The "d-word" has cropped up several other times in the past week, notably in commentary on the results of Williams Holdings, the UK engineering-to-building products combine, and IMI, the engineering group. To confuse matters further, after the W.H. Smith misunderstanding, the word was used positively to explain why their 1992 profits are running better than some people expected.

With BTR, one of Britain's longest-surviving exponents of apparent diversity, reporting yesterday, the time is ripe for clarification of what people mean by diversity these days – or, rather, what they should mean.

Back in the expansive 1980s, the word was used more or less synonymously with the term "unrelated". But then the business school boffins got to work and divided diversity into two types: that which is "related" to one's "core" business (another piece of decidedly elastic jargon), and that

which is "unrelated". W.H. Smith's diversification into recorded music retailing was related to its core book, newspaper and magazine retailing business, whereas its moves into TV and travel were more or less unrelated.

During the late 1970s and early 1980s, there was considerable progress towards understanding what, if it was to have any meaning, "relatedness" involved. It was applied to three facets of a diversification: product, technology, and geography. Studies aplenty during the 1980s showed that if a company's diversification was unrelated to its existing businesses on more than one of these three counts, it was dangerously risky.

Though most conglomerates crashed or unwound themselves in

the 1980s, a handful continued to thrive, notably Hanson and BTR. The reason for this puzzled the boffins until a couple of them (plus some bright consultants) came up with the answer. It was that through the products, industries and technologies of many of the businesses owned by such conglomerates were unrelated, there was a close relatedness (or "focus") in the type of managerial "parenting" which the businesses required from group HQ.

Thus Hanson has been less diverse than it looks. It has concentrated on mature, low-technology, short-cycle businesses which are not very capital-intensive. These are most suited to its natural hands-on parenting style – which the academics call "financial control", as opposed to the "strategic control" or "strategic

planning" styles of more interventionist head offices. BTR has operated a somewhat similar approach, though for "low-technology" read "low-worth".

In the last 12 months, however, both BTR and Hanson have confused their proven roles as focused corporate parents. BTR has announced the intention of encouraging what it calls "the cross-flow of knowledge" between businesses – an approach which needs more head office intervention, as well as more inter-business communications, than BTR is used to providing. In other words, it requires a pretty unrelated type of parenting.

BTR has also said it intends to trade businesses more readily than in the past – which, on several grounds, may interfere with its "business cross-flow" objective. It also means behaving more like

Hanson. Meanwhile the latter is moving in the opposite direction by declaring an intent (at least in the US) to become less of a trader, and instead expand its "core businesses" – a role at which the famous Hanson skills are, at best, unproven.

By contrast with this confusion, W.H. Smith has become crystal clear about the role its head office should play and the type of businesses to which it really can add maximum value. What its chairman actually said a fortnight ago was three things: that the group had become more focused in the past year or two; that it had drawn strength from the relative "breadth" of its retailing portfolio; and that there were still plenty of scale benefits to come from sharing distribution and other systems between its businesses.

In such a context, "breadth" means something quite different from "diversity". To coin a risky pun, W.H. Smith may have a thing or two to teach BTR and Hanson about the dangers of trying to "do it all".

Christopher Lorenz looks at the pros and cons of one of the most powerful corporate concepts

Why diversity is a dirty word in some circles

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Dunedin Fund Managers is one of the leading investment management companies in the UK with £3 billion of funds under management. Based in Edinburgh, it has offices in Tokyo, Chicago and Montreal. An experienced portfolio manager is required to join Dunedin's Private Client team. Candidates should have a degree or equivalent qualification and have experience gained over several years of dealing directly with clients.

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PRIVATISATION
GREEK EXPORTS S.A.ANNOUNCEMENT
OF A PUBLIC TENDER FOR THE HIGHEST BID
FOR THE PIRAIKI-PATRAIKI GROUP COMPANIES

GREEK EXPORT S.A., with registered office in Athens
17 Panepistimiou Street, legally represented, as liquidator in accordance with article 4(a) of Law 1892/90,
as supplemented by article 14 of Law 2000/91,
ANNOUNCES

a public tender for the highest bid with sealed, binding offers for the purchase, as whole, of the assets of the following companies:

1. PIRAIKI PATRAIKI SYROS SPINNING MILLS S.A., registered in Syros and engaged in the production of yarns (cotton and mixed polyester and cotton). It is the only factory of the P.E.-P group which produces mixed yarns.
2. PIRAIKI PATRAIKI NEA PERANDA SPINNING MILL S.A., registered in Nea Peramos and engaged in producing NE26 on average coated cotton yarns with a total weight of 24 ring spindles. The factory is in the Entheorou area of Entheorou, Syros, on self-owned land 5,726m² in area.
3. PIRAIKI PATRAIKI CHALKIDA WEAVING MILL S.A., registered in Chalkida producing bleached cotton fabrics. The weaving mill is one of the largest in Greece in terms of looms with 182 installed looms and 65 active looms. The factory (104,246m²) is in the Vrachos district of Chalkida within the town, based on a plot of land 42,862m² in area.
4. PIRAIKI PATRAIKI KARPEHNISI SPINNING MILL S.A., registered in Karpenisi, produces cotton carded, open and yarns with 64 ring spindles and 432 spindles.
5. PIRAIKI PATRAIKI COTTON MANUFACTURING CO. S.A., registered in Athens, & Dragomilos Street, has the largest turnover in Greece in textiles and effects sales and purchases for account of its subsidiary companies on the Greek and foreign markets.
6. PIRAIKI PATRAIKI PATRAS SPINNING & WEAVING MILLS S.A., registered in Patras is a vertical spinning and weaving unit of a day, instant food services to specialized textile products that is owned for Greece. Its spinning and weaving mills, dying and finishing, etc. installations are the main production units on a 52-acre plot of land and in buildings with a total volume of 713,000m².
7. PIRAIKI PATRAIKI NEA KOMIA SPINNING & WEAVING MILLS S.A., registered in Nea Komi, produces cotton yarns and fabrics in a factory of 92,820m² (land plot 20,218m²) at the center of 2, Apatanou and 6 Skopelos streets in Nea Komi. The factory uses 12 PLAT 40 machines with 64 spindles and 96 SULZER 153 looms as well as a complete equipment of production support machinery.

Further and more detailed data on the company's fixed assets (plot of land, buildings, machinery, etc.) as well as data on current or circulating assets (reserves, claims, etc.) are contained in the offering memorandum.

TERMS OF THE TENDER

1. Interested parties are called upon to receive from the liquidator the Offering Memorandum if they have not already done so and to submit a sealed, binding offer to the notary public appointed to the tender up to 30th September 1992 at 12 noon. The offer is to be submitted in person or by a legally authorized representative and the relative document of submission will be drafted.

2. The notaries appointed to accept the offers are the following:

- a) PIRAIKI PATRAIKI SYROS SPINNING MILLS S.A.: Evangelia Georgiou Solitidou, 13 Emmanouil Ralli Street Clif House, Syros, Tel. 30-281-24459, 30-281-26929.
- b) PIRAIKI PATRAIKI NEA PERANDA SPINNING MILL S.A.: Constantina Anastasiou Vassiliou, 104 Axiou Street, Athens, Tel. 30-1-321-7222, 30-1-321-1162.
- c) PIRAIKI PATRAIKI SAMOS SPINNING MILL S.A.: Ioannis Nikolaos Kremi, Vathy, Samos.
- d) PIRAIKI PATRAIKI CHALKIDA WEAVING MILL S.A.: Ioannis Efthimios Gerogiannis, 22 El. Venizelou Street, Tel. 30-227-22343.
- e) PIRAIKI PATRAIKI KARPEHNISI SPINNING MILL S.A.: Irene Papadopoulou-Avalidi, Karpenisi, Tel. 30-237-22922.
- f) PIRAIKI PATRAIKI COTTON MANUFACTURING CO. S.A.: Dimitris Constantinos Dimitrakos, 62 Academias Street, Cleo House, Tel. 30-1-341-5526, 30-1-341-2136.
- g) PIRAIKI PATRAIKI PATRAS SPINNING & WEAVING MILLS S.A.: Panagis Vasiliou Kokkalis, 31 Petrou & 31 Malakos Street, 112 800, Patras, Tel. 30-1-277-765.
- h) PIRAIKI PATRAIKI NEA KOMIA SPINNING & WEAVING MILLS S.A.: Aristomenis Diavlos Mihalopoulos, 9 George Street, Tel. 30-3-360-4507.

The bids will be sealed before the above notaries on 30th September 1992 at 12:30 hours with a legal representative of the liquidating company in attendance and all those who have submitted bids within the prescribed time limit are also entitled to attend. Bids submitted beyond the prescribed time limit will not be accepted or considered.

3. The sealed, binding offers must clearly state the offered purchase price, as a whole, of the assets of the company and must be accompanied by a letter of guarantee from a bank legally operating in Greece for the amount of 250,000,000 drachmas or its equivalent in U.S. dollars for the PIRAIKI PATRAIKI COTTON MANUFACTURING CO. S.A. For the other companies, the amount is 100,000,000 drachmas separately for each. In the event of a global offer for all the companies of the group, the letter of guarantee should be for 300,000,000 drachmas.

FOR MULTIPLE OFFERS MORE THAN ONE COMPANY IN THE ENTIRE GROUP THE PRICE OFFERED FOR EACH COMPANY MUST BE IDENTIFIED AND THE TOTAL AMOUNT OF THE GUARANTEE FOR EACH SEPARATE COMPANY.

In the event that the bidder to whom the assets for sale have been awarded sends bid to the liquidator to present himself at the instance of the liquidator, he must sign the relevant contract within thirty (30) days of being invited to do so, or, while the other bidders receive from this announcement, then the deposit guarantee is forfeited in favor of the liquidating company GREEK EXPORTS S.A. to cover all expenses of any kind and time spent, as well as any actual or hypothetical loss without any obligation on the part of the liquidator to give an accounting of them, or to GREEK EXPORTS S.A. having the added right to consider the forfeiture as a penalty clause, in which case again it can retain the guarantee or collect it from the guarantee bank.

Guarantees deposited for participation in the tender are returned to the other bidders after the adjudication of the tender to the highest bidder, after their purchase price has been paid and the act of settlement drafted.

4. The highest bidder is considered to be the one whose bid was evaluated by the liquidating company and approved by 51% of the creditors as being in their best interests.

5. The liquidator has no liability or obligation whatsoever towards participants in the tender, both with regard to the drafting of the evaluation report on the bids submitted to the creditors or with regard to his proposal of the highest bidder. Also, he has no liability or obligation to participants in the tender in the event of its cancellation or resumption, if the result should be deemed unfavorable to their interests by the creditors.

6. Those taking part in the tender and submitting bids do not acquire any right, demand or claim, from the present announcement and from participation in the tender, against the liquidator for any cause or reason.

7. Any changes that may arise in the current assets of the companies between the date of commencement of the liquidation and adjudication of the tender, will be adjusted accordingly in the sales prices, but evaluation being made with the cause method as the evaluation of the balance sheet at the start of the liquidation. For this reason bids must clearly indicate the amount foreseen for reserves and claims.

8. Transfer expenses (fees, stamp duty, notary and mortgagee's fees, dues and other expenses for drawing up topographical plans according to Law 651/77, etc.) are borne by the buyer.

Offers concerning the total number of companies in the group should be submitted to the notary Mr. Dimofteas Dimitrakos.

Offers concerning more than one company should be submitted to one of the notaries appointed to the companies concerned.

For more information, interested parties can apply to GREEK EXPORTS S.A., 17 Panepistimiou Street, Athens, Tel: 30-324-51115, Fax: 30-1-321-7185 and to the INDUSTRIAL RECONSTRUCTION ORGANISATION (IRO), 234 Syrigou Ave, Athens 167 72, Tel: 30-3-951-3224, Fax: 30-1-945-8788 and 30-1-945-3285.

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AUCTIONS

MINISTRY OF HEALTH, WELFARE & SOCIAL INSURANCE
METAL WORKERS' PENSION FUND
Head Office: 39 Filonos Street, Piraeus

SUMMARY

Of the programme for the compulsory auction of the movable assets of ELEUSIS SHIPYARDS S.A., in debt to E.T.E.M.

I hereby declare that on Wednesday (16) thirtieth of September, (1992) of the year nineteen hundred and ninety - two, by expedition of the Fund, there will be a sale by auction of movables of a total value of 1,145,788,000 drachmas belonging to the debtor company ELEUSIS SHIPYARDS S.A. in order to pay the Metal Workers' Pension Fund (E.T.E.M.) for contributions, dues and expenses owed to it amounting to two thousand one hundred and eighty five million, five hundred and sixty four thousand, five hundred and sixteen drachmas (2,085,584,516). The effects to be auctioned are the following:

1). Three KRUPP travelling rail cranes 30.35 and 50 metres high worth 370,000,000 drachmas. 2). Five KRUPP revolving head cranes worth 300,000,000 drachmas. 3). Four 35-seat MERCEDES buses with registration numbers HY-1874, HY-1829, AH-2393 and AH-2394 worth 60,000,000 drachmas. 4). One KRUPP ARDELT base, 20-metre revolving crane with control cabin worth 180,000,000 drachmas. 5). One KRUPP travelling rail crane 30.35 - CHH-1972 with a lifting capacity of 30,000 cwt., 27.75 m. long, 44 metres wide and 14.8 metres deep, 1971, in operation. 6). Four KRUPP fixed-base moving head cranes 200,000,000 drachmas. 7). One VOLVO bus with registration number HY-1874, HY-1829, AH-2393, HY-1829, HY-1873, AH-2831, HY-1828, BI-6195, BX-6485, EA-8902 and EE-3778 worth 36,000,000 drachmas. 11). One VOLVO bus with registration number BI-6078 worth 4,000,000 drachmas. 12). One self-floating floating dock No.3 CH/H-1972 with a lifting capacity of 33,000 cwt. worth 1,125,000,000 drachmas.

The auction will take place at Eleftheria at the Eleusis Base, within the premises of the debtor company before the staff members appointed to the auction, messrs. Efstathios Amantidis, Maris Digalitis, Panayiotis Koutslas, Fanis Dimouts, Evangelia Plifchou - Zaharopoulos, Vassilis Tsamourakis and Alkistis Skourla-Bitarlis or their legally appointed representatives, between the hours of 12 noon and 2 p.m. of the same day.

Nobody can take part in the auction unless he has deposited a drachmas guarantee in cash or in a Contingency and Loans bill.

The adjudication will be made to the highest bidder as provided by law.

The highest bidder is required to pay the amount of his bid into a public treasury office within ten (10) days. All expenses are to be borne by the highest bidder. For the rest, provisions in force concerning the collection of public revenues, and the civil code, are applicable.

Evaluation: 4,145,788,000 drachmas.

Starting bid by the state: 2,017,894,000 drachmas.

Information: Mrs. Stella Voutsina Tel: 30 1 412 9829
Fax: 30 1 412 0795

PIRAEUS, 27/9/1992
The Expediting Director of the Metal Workers' Fund
(Signature)
Constantine Rizoglovas

Touché Ross

Coach Holiday Operators
Impact and Med

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of Impact Holidays Limited and Med International Limited.

- Combined turnover approximately £5 million.
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For further details, please contact either Fraser Gray or Alan Hyslop at the Company offices. Tel: 0228 42100 or Fax: 0228 42080 or at the address below.

39 St Vincent Place, Glasgow G1 3QO.
Tel: 041 204 2800. Fax: 041 221 1864.
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The Joint Administrative Receivers offer for sale the business and assets of James Chandler (Lewes) Ltd.

The company operates as builders merchants and roofing contractors.

The principal features of the business include:

- * Long established company with seven depots in Sussex, five of which are freehold.
- * Emphasis towards heavy-side merchandising.
- * Turnover of approximately £19m for 1991, £12m from Builders Merchants, £7m from Contracting.
- * Freehold head office and vehicle workshop in Lewes.

For further information, please contact the address or telephone number below quoting the above company name.

Arthur Andersen
PO Box 55, 1 Surrey Street,
London, WC2R 2NT
Tel: 071 438 3773
Fax: 071 438 3771
Tlx: 8812711

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LEGAL NOTICES

NOTICE OF INTENDED DIVIDEND

In the Matter of The Insolvency Act 1986
and in the matter of

Atlantic Medical Products Limited

NOTICE IS HEREBY GIVEN that it is my intention to make a final dividend to unsecured creditors and to make a final payment to secured creditors in respect of the debts of the Company.

Debtors are invited to make a formal application to the liquidator to receive payment in respect of debts due to them.

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Debtors are invited to make a formal application to the

Gemini's exchange rate hope

The future of the Gemini Project, an international astronomy collaboration, could depend on foreign exchange rates.

Gemini aims to be the first of a new generation of large, eight-metre diameter mirror telescopes needed to take infra-red astronomy into the next millennium. Two telescopes are required to scan the entire sky and the proposed sites are at Mauna Kea on Hawaii and Cerro Tololo in Chile. Both telescopes should be operational by 2000.

Half of the \$175m (£95m) in funding for Gemini has been contributed by the US, 25 per cent by Britain and 15 per cent by Canada, leaving 10 per cent to be found. Chile has sent a letter of intent offering another 5 per cent, but the remainder still needs to be raised.

While several countries have expressed interest none has so far committed. In view of previous successful joint ventures, a formal invitation has been issued to Australia which is still deliberating over whether to accept.

Even if no new parties come forward, the project could be rescued by the weak dollar - a suggestion proposed by Lawrence Randall, Gemini's project manager. As the project is budgeted in US dollars, Canada and Britain between them would have sufficient funds to buy the remaining share simply by taking advantage of the relative strength of their currencies.

However, Geoffrey Moore, head of public relations at Britain's Science and Engineering Research Council, said: "We are confident that another country will take up the shortfall. If we did take advantage of the exchange rates we would have to bear the cost if future rates became unfavourable and we cannot take that risk."

The new telescopes will have four times more light-collecting capacity than their predecessors so that known objects can be surveyed in a quarter of the time and new, fainter objects become visible.

The viewing range has been considerably increased, extending from ultraviolet through visible to infrared light - at wavelengths well beyond those used previously. Also, the mirror arrangement within the Gemini telescopes allows larger measuring instruments to be installed.

Jennie Lynch

Fujitsu, Japan's largest computer company, is set to take a spectacular lead in the race to build the world's most powerful computers.

Yesterday it announced a new supercomputer which it claims is more than 20 times faster than its nearest competitor, a staggering margin in a business where millions of dollars are spent to yield only a few percentage points' improvement in performance.

The new machine makes extensive use of superfast chips fabricated in gallium arsenide, a substantial technical first for the Japanese manufacturer. Gallium arsenide chips are faster than silicon but are expensive and difficult to make.

If the machine is as fast and as easy to operate as Fujitsu says, it will mean that for the first time the Japanese have a significant technological advantage over the American companies which have dominated the supercomputer market for the past 30 years.

It will confirm the fears of US experts who three years ago predicted that Japan would have caught up with the best US companies by 1994 and lead the market by the turn of the century.

The power of supercomputers is measured in terms of their ability to carry out arithmetical calculations - "gigalops" or billions of floating point operations a second. Fujitsu says its new machine, the VPP500, runs at a maximum of 355 gigalops. By comparison, the fastest US-built commercial supercomputer, the Cray C90, runs at only 15 gigalops.

The Japanese company believes its new technology will enable it to build a computer capable of more than a thousand billion calculations a second (teraflops). Tadashi Sekiya, Fujitsu president, said this week: "We expect to offer 10 teraflops performance before the end of the decade."

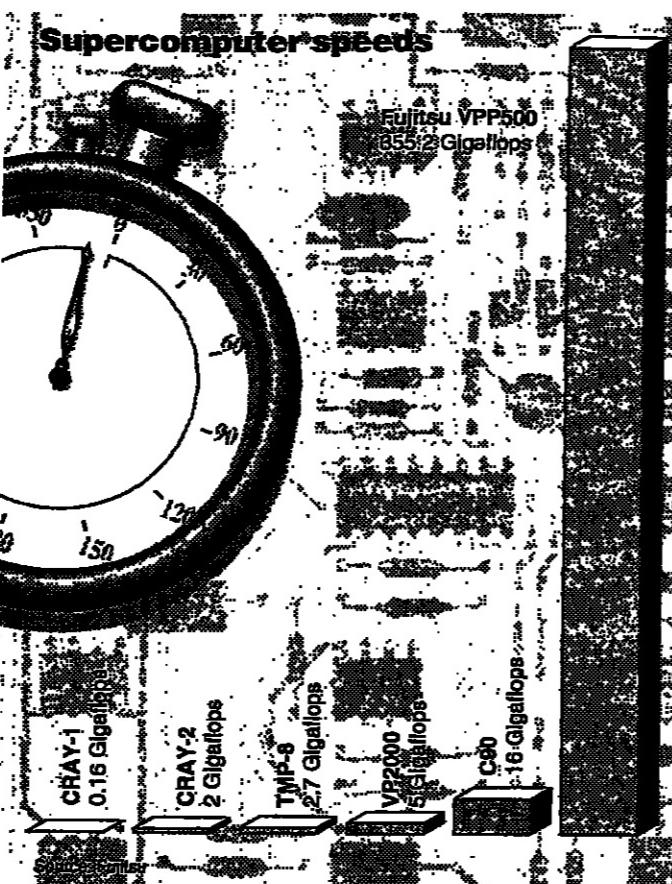
Computing power of this magnitude is hard to appreciate. The VPP500 is aimed at the so-called computational "grand challenges" including global warming, drug development, seismic data processing, vehicle crash simulation and weather forecasting, problems which mean hours of processing time on the largest machines available today.

Sekiya says the new machine "will permit scientists and engineers to tackle and solve hitherto unapproachable computational problems". The company will begin shipping the new machines early next year; it believes it can sell 50 units over the next three years at between \$10m and \$20m a unit.

But can the VPP500 fulfil the ambitious performance claims Fujitsu is making for it? Until the first systems are installed and run,

Fujitsu's new supercomputer is capable of 350bn calculations a second, reports Alan Cane

Now that's fast



it is impossible to say, but experts warn that Japanese supercomputers have a reputation for running faster on paper than in the data centre. They point out that while peak speed may be impressive, overall performance when tackling real-life problems is often at a much lower level.

Some supercomputers manage an average of only 5 per cent of their maximum speed on some problems.

Cray Research has managed to hold its 63 per cent share of the world supercomputer market as much because of the quality of its software as the speed of its hardware.

Fujitsu argues the novel design of

together by a network through which data can be squirted at 800 Mbytes a second.

The future of supercomputing is thought to lie in "massively" parallel systems where hundreds or thousands of small, simple processors work together. They are powerful but difficult to program.

The VPP500 uses a relatively small number of processors, each roughly equivalent to a conventional supercomputer. Programming is, therefore, fairly straightforward. The operating system is Fujitsu's version of Unix, UX/VP and the system supports Fortran 77, the standard scientific programming language.

Fujitsu is introducing its new machine to a supercomputing world in turmoil. Cray Research of the US, a vector processing specialist, is still the market leader, but it no longer sets the agenda. It has been forced to introduce a less powerful, entry-level model to compete with "minisupercomputer" manufacturers, companies making machines which deliver much of the power of a supercomputer at a fraction of the cost.

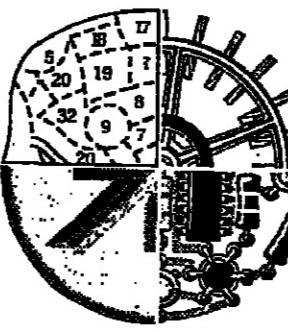
At the other end of the scale it has been forced to answer the challenge of massively parallel computer makers, among them companies as different as International Business Machines and the semiconductor manufacturer Intel. Cray is planning to launch next year its own design of massively parallel machine based on Digital Equipment's Alpha chip. The Alpha chip is the fastest available, but Digital has yet to demonstrate its ability to make the chip in quantity.

Meanwhile Seymour Cray, designer of the world's first supercomputer, has run into trouble. As the driving force behind Cray Computer Corporation in 1963, he has had to scale back plans for the construction of the Cray-3, an innovative machine based on gallium arsenide chips and novel cooling techniques. His first - and only - customer for the new computer, a US government laboratory, cancelled the order at the beginning of the year because of uncertainties over progress.

Gallium arsenide chips run at about three times the speed of their silicon equivalents but they are tricky to manufacture. Fujitsu, one of the world's most skilled semiconductor makers, has managed to fabricate gallium arsenide chips for the VPP500 with 25,000 logic elements on each chip. It cools the system with nothing more complicated than air and water.

The Japanese company has been in the supercomputer business since 1977, and today has 50 per cent of the Japanese market and 23 per cent of the world market.

Worth Watching · Andrew Baxter



What is the FT getting up to this Weekend?

Much the same as you, no doubt.

You must be wondering how the French will vote on Maastricht – will it be “oui” or a resounding “non”? Finance and the Family looks at the consequences for savers and investors.



The balance of nature – is it in safe hands with the environmentalists, the conservationists, the wild life managers and the greens (of whatever shade)?

Michael Wigan looks at “bad guys” like Scotland’s red deer and sheep, until recently public enemy No. 1 of heather moorland, and, of course, the “good guys” charismatic species like the whale, the seal and the puffin . . . but what about us guys? Aren’t we finding it difficult playing God with nature.



Following our launch last week of the Weekend Fashion Page, this week it’s the turn of our music critics. On the first of a regular review page they go “on record” with their reviews of the week’s classical releases and the Mercury Music Prize. This year’s winners are – who else? – Primal Scream.

Dan Walker introduces us to his friends – the immaculate Parisians. For the men it’s style taken seriously but “a la carte”, whereas there is definitely a “uniform” for women, albeit by Chanel.

Phillippa Davenport looks forward to her first Michaelmas goose. The date of Michaelmas is, it seems, a moveable feast and so are Philippa’s plans for serving it. Gooseneck pudding perhaps? A sloe and apple jelly? Or a compote of prunes? It all sounds so good, Michaelmas can’t come too soon.



We join *Christopher McCooey* in the footsteps of the father of Japanese mountaineering, the one-eyed Rev. Walter Weston. We’re snapped by snap-happy Japanese saying “Cheezu”, share a bath



with Taniguchi-san in “hermit’s hot water” and meet a “salary man” in a snow field.

Nicholas Woodsworth bumps into some boisterous octogenarian Georgians bent on the serious business of commiserating. So what are they like when they’re celebrating? He finds out amidst the suckling pig, wild mushrooms fried with mountain herbs, hazelnut stuffings, delicate spicings, fiery sauces, cooling yoghurts, honey-dripping pastries and the endless pourings of vodka . . . is this the secret of Georgian longevity? Find out tomorrow.

Pick up your copy of Weekend FT this Saturday and join us.

Weekend FT

ARTS

A land where history is controversial

Patricia Morison hits Northern Ireland's museum trail

To describe Northern Ireland as off the normal beat for arts writers is perhaps an understatement. However, an unusual promotion, a brochure entitled *Museums of Ulster, The European Connection*, sponsored by the European Arts Festival hopes to change that.

Nine museums in Ulster have collaborated in the making of the brochure which is funded by an EEC grant of £10,000. Their aim is to put their permanent collections on the tourist map. From any other region of the UK, such a modest initiative would appear worthy but dull, but because this Northern Ireland, matters looked more promising.

For a start, given the perception of the province in the wider world, an invitation to "take a voyage through the

history of Ireland and Europe" appears more in the nature of a challenge. And then there are the interesting questions such as a voyage raises. How is history to be packaged for presentation amid a population bitterly divided by memories, grievances, prejudices, and bloodshed?

The brochure picks up the European theme of the Festival by highlighting exhibits which illustrate Ireland's cultural links to continental Europe.

A visit to Derry brought education in treacherous places.

The "London" on the roadsigns along the road to the city has been painted out, and the brochure referred to the new Tower Museum at Derry in County Londonderry. So in at least one official circle, it looks as though the use of Londonderry for the city has

(including troops sent by Louis XIV) were frustrated by the

been dropped, in deference to the nationalist view that it is an indefensible, unhistorical Anglicisation.

The Tower Museum, opening at the end of this month, surveys the history of Derry, one of the oldest cities in Ulster. It dates back to the 6th Century in the eyes of those who see its founder as St Columba. Derry's more recent history has blackened its reputation. In the Troubles in the 1970s, one-third of Derry's city-centre was destroyed. However, since the mid-1990s there has been much rebuilding and a determined attempt, using funds from the EEC, to promote the city's heritage to attract tourists.

The plan deserves to work except for its bad days, mercifully rare in the past four years. Derry appears as a charming and congenial place. The old city, up high overlooking the valley of the River Foyle, has streets of well-restored Georgian townhouses, the only intact city-walls in Ireland, and an exuberant arts scene which leaves Belfast looking decidedly stodgy.

Brian Lacey, director of Derry's museums, sees his task as made easier for having one world-famous event to promote: the Siege of Derry of 1689. At the siege, King James II and his Catholic army

dropped altogether, a solution Lacey reprobates as "dishonest and lopsided".

Even without it, local sensitivities could always be inflamed, very probably by the effigy of Lundy. A "Lundy" in Northern Ireland parlance is a traitor. According to the Protestant version, Robert Lundy was the governor who during the siege treacherously betrayed King William's trust by shelling down a near-tree which grew beside the wall and disappearing.

Until recently, Lundy was a literally explosive symbol of Protestant supremacy, because every December the Apprentice Boys used to stuff his effigy with fireworks and burn it from the Walker Pillar.

Down in the mean, terraced streets of the Bogside, the Catholic population returned the fire, metaphorically on this occasion - by setting their chimneys alight. Nine years ago, the Provos blew up the Walker Pillar, so Lundy now meets his annual fate on the steps of the court-house.

At the charming Ulster Folk and Transport Museum at Holwell, County Down, pains are being taken to get the denominational mix correct in reconstructing historic churches in the expanding "village" which is the centrepiece of the museum.

Museum staff talk as if simply to get Catholics and Protestants under the same roof to enjoy the same experiences marks a victory - whether it be jewellery from the famous Armada wrecks at the Ulster Museum in Belfast or wildlife videos at the recently refurbished Fermanagh County Museum at Enniskillen.

On this simplest of criteria, museums hardly need to tackle difficult subjects. Their justification for seeking larger grants from local authorities, central government, and the EEC is their contribution to "Education for Mutual Understanding", or Emu.

At Down County Museum in Downpatrick, staff regularly teach children from Protestant and Catholic schools, folk-traditions, such as the rituals for St Brigid's Day. On March 17, St Patrick's Day, a strange medley of events, from pipe bands to tractor clubs, bring over 3,000 visitors to the museum, a stone's throw from the legendary burial place of the saint.

Director Brian Turner demurred at my suggestion that he was bringing the two communities together. For him there is just the one community, and no reason whatsoever why it should not take pride in the mysterious, but mercifully ecumenical, figure of St Patrick. "One of the few things in Northern Ireland which is a world attraction."

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In all these museums, one senses a particularly strong emphasis on reaching out to children. In 1991, a survey conducted in Northern Ireland on public attitudes towards museums showed that four in 10 adults said they never went and "most of the remainder" visited only once every two or three years. Protestants went more than Catholics.

However, the survey also showed that Protestants and Catholics alike see museums as a vital resource for preserving the province's history and cultural traditions, and that they consider museums give an unbiased presentation of history. In terms of Emu, then, school outings seem to be the crux of the relationship between museums and their public. On the other hand, time alone will tell whether taking children to museums has any lasting impact on the social stereotypes, incomprehension, and hatred.

Meanwhile, at the Ulster Museum in Belfast, an astoundingly profitable exhibition bought in from the US has pulled in more than 150,000 visitors this summer, mostly children, to gawp at lunging, roaring dinosaurs.

Director John Nolan's gamble has paid off and this expensive show has wiped out seven years of accumulated debt. He answers critics by pointing out that this blockbuster also plays its part in contributing to Emu by attracting so many people, often first-time callers, to the museum.

The problem is the pressure on space which means masterpieces of the museum's fine art collection, such as Turner's *The Origin of Christianity*, are put in store. It happens quite often, and there is pressure to be built in Belfast. This month, the Museum offers compensation with a large exhibition of its own drawings and watercolours, previously seen in the US, and Sir James Lavery's bequest of his paintings goes on show in November.

But for the genuinely curious visitor from abroad, even dinosaurs make their point about life in Northern Ireland. On a damp August morning, there was not a soldier to be seen in the streets as queues waited for the museum to open. Inside, the dinosaurs' lair was a pandemonium of children screaming with delight.

Every day people had been asking me, "So how do you find the place?" Right then, but not for the only time, my answer would have been that Northern Ireland can seem just like anywhere else.

Museums of Ulster, The European Connection available from the Northern Ireland Tourist Board (071) 493 0601



Adrian Noble's production of Sophocles' *Wrestler*, has moved from The Swan Theatre, Stratford-upon-Avon to the Barbican, London, where it opened last night. Gerard Murphy plays Oedipus, Joanne Pearce, Antigone, and John Shrapnel, Creon

British Youth Opera

Cosi fan tutte

Richard Fairman

WITH a fund-raising gala at Covent Garden and an Arts Council

Grant to its name, British Youth Opera is making notable headway in funding a fledgling opera company. Its aim is to give singers not far up the professional ladder an opportunity to climb a few rungs further in fully-staged productions.

This is a trickier proposition than it may seem. The music colleges already put on opera productions open to the public.

Protected from the need to fill large theatres on a commercial basis, they are able to give often outstanding performances of rarely-seen operas, as the Royal Northern College did recently with Vaughan Williams's *The Pilgrim's Progress* and the Guildhall School of Music with Prokofiev's *The Duenna*.

British Youth Opera's two new productions are not at that level. In order to lure an audience to Sadler's Wells, the company has chosen Mozart's *Così fan tutte* and Bizet's *Carmen*.

The singers include names already noted at the music colleges, but asked to perform in popular repertoires works such as these, face difficult challenges, which show what a gulf remains before students reach professional standards.

I saw the production of *Così fan tutte* on Wednesday. The

ambitions of the company's undertaking, as in everything it does, were laudable: the version of the score was more complete than usual and an experienced production team had been assembled, an essential feature if the young singers are to gain the maximum benefit from participation.

Unfortunately, Jamie Hayes's setting of the opera as *Così on Sea*, taking the sisters on holiday to a down-market British seaside resort at the height of what seemed to be Falkland fever, failed to make anything of its updating of the story. The English translation, credited as the old Ruth and Thomas Martin version but horribly tarted up, had every cliché in the book.

The strength of the evening lay entirely with the young performers. Susannah Glandhill was a radiant Florinda and Nathan Berg a vocally resonant Guglielmo, both singers of notable promise.

Emma Seiwell's uncharacterised Dorabella and Andrew Burden's sure Ferrando made an able second couple. Liza Pulman and John Neale judged well the character roles of Despina and Don Alfonso. The talent is there and British Youth Opera has assembled some of the best.

Sadler's Wells season lasts until Saturday. Box Office (071) 278 8916

While the Sun Shines

and a trifle slight, but it is wonderful to have the chance to catch up with it.

Practically all the characters are titled, whether by hereditary peerage, military rank or both; for this is the war where the aristocracy does its bit but is not always promoted. The Earl of Harpenden cannot rise above the rank of a lowly naval rating because he cannot satisfy the Admiralty that he "knows" how many tuppenny-hamper stampes can be bought for half-a-crown.

Still, he lives in the Albany off Piccadilly, where his family has had chambers for over a century, and has a man-servant loosely modelled on Jeeves.

In the play itself, the main action is the competition for the girl, Lady Elizabeth Randall, by the American and the Frenchman Harpenden, as a true reserved Englishman, does not fight as hard as he might. Anyway, there is always Mabel Crum in the background to fall back on. Those

Duke of Ayr and Stirling, who is already betrothed to Harpenden. Then there is Mabel Crum, the woman who is universally generous with her favours and remains a thoroughly good sort throughout.

The mood is nostalgic. "Run Rabbit Run" and "It's a Long Way to Tipperary" are played on the piano before the start and the audience wants to sing along. The theatre is dotted with ARP wardens warning what to do if there is an air raid. War-time posters are spread around the foyer.

In the play itself, the main action is the competition for the girl, Lady Elizabeth Randall, by the American and the Frenchman Harpenden, as a true reserved Englishman, does not fight as hard as he might. Anyway, there is always Mabel Crum in the background to fall back on. Those

were the days when £2m. Harpenden's income from his London properties, translated into \$3m. on his country estates, of course, he always made a loss.

The humour is pretty straightforward: jokes about the American being astonished to meet an English earl and the socialist Frenchman believing the English aristocracy is doing.

Harpenden curiously takes The New Statesman and expects to lose his wealth to "Mr Chancellor" when the war is over. It is all very good-natured. As the title suggests, there might be worse things to happen to English life than war.

The pleasure of such an innocent play is in the performances and the craftsmanship. Neal Foster, who has founded the new Birmingham Stage

Company, plays Harpenden with much more versatility than one has any right to expect from a straight male lead. Lucy Scott as Lady Elizabeth looks as attractive as she possibly can in military uniform.

Tastes change. In 1992 I think it might have been funnier if the Duke of Ayr and Stirling (Ernest Clark) had not spoken French in such a parody of an English accent and if the French Lieutenant (Michael Gorvin) had been allowed more natural Gallic charm and looked less like a frog. Yet the Birmingham audience loved it just the way it was.

Direction is by Granville Saxton and the new company will play at the Old Rep for 28 weeks a year. If the city can support it, this is a marvellous development.

Malcolm Rutherford

At the Old Rep, Birmingham, (021) 236 2392, until October 3

POST-SCRIPT

BY ROBERT LEPOPE

IT IS A TRICKY PROPOSITION

TO GET A YOUNG COMPANY

TO WORK IN A COMMERCIAL

THEATRE

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FINANCIAL TIMES

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Friday September 11 1992

Hard choices for Germany

CHANCELLOR Helmut Kohl did not promise that German unity would be a bed of roses. Two years ago, he warned that the eastern and western halves of the country faced a "fatal, if not catastrophic" risk of being divided by the economic pressures of unity. The relevance of that warning now looks remarkable - so does the chancellor's insouciance in not taking better heed of it. Mr Kohl's greatest mistake was in telling Germans in the east that the economic benefits of unification would become apparent relatively quickly, and in promising Germans in the west that the benefits would be generated without additional taxes. Neither forecast proved correct.

To make unification a success, Germany will need to maintain public sector transfers from west to east of at least DM100bn (£25.6bn) a year until the end of the decade. The monetary strains caused by high German public sector deficits are exporting deflation throughout Europe, and are now raising the risk of recession at home too. To prevent further damage Mr Kohl has no choice but to organise a sounder method for financing recovery. The "solidarity pact" he is trying to negotiate with industry, trade unions and the opposition Social Democrats is a worthwhile effort to spread the burdens. All participants, however, face some hard choices. This time, they must not be shirked.

First, significant reductions in the central government budget deficit during the next few years will not be possible without specific measures to raise extra revenues. Mr Theo Waigel, the finance minister, is relying above all on spending cuts to reduce the deficit by 1995. But, in a bleaker economic climate, the assumptions underpinning these plans could soon look unrealistic.

Mr Waigel may be able to avoid an across-the-board tax increase of the sort temporarily put into effect in 1991-92. But he urgently needs to take charge of a cacophonous debate about alternative financing sources. A plan for a compulsory bond to tap the better-off,

launched by the subtle mind of Mr Wolfgang Schäuble, the conservative parliamentary floor leader, has been brushed aside for the moment, but Mr Waigel may have to give it serious thought.

Second, wage restraint in both east and west Germany is now high on the agenda. Excessive wage increases in east Germany have been a prime factor spurring high unemployment there. Trade union agreement to shelve the accord to bring pay for east German metalworkers up to west German levels by 1994 should be an important part of any "solidarity pact". If the price for this agreement is higher taxes in the west, then this price is worth paying.

Third, Mr Waigel must clear up the opacity caused by multiple "shadow budgets" for unity financing established during the last two years. Worries about fast rising public indebtedness will not be assuaged as long as doubts persist over the size of the debts being created in the east which will eventually be borne by central government.

In trying to form a cohesive policy to master Germany's challenges, Mr Kohl cannot avoid some degree of understanding with the Social Democrats. Without this, much-needed restructuring of the financial system for distributing resources around the 16 German Länder will be impossible.

An SPD imprimatur will also be necessary for any deal with the unions.

The Social Democrats, resentful towards them during the unity negotiations two years ago, are in no mood to bargain away cheaply support for an unpopular government. Mr Kohl refuses to have any truck with the idea of a Grand Coalition with the SPD, and the Social Democrats themselves are still in the preliminary phase of weighing up the benefits and disadvantages. Yet if Germany's difficulties persist, power-sharing between the two main parties, at some stage before the 1994 general election, may prove to be the only way to forge a national consensus.

Milk shaken

ONE OF the most humdrum British household commodities - milk - is about to undergo a shake-up with proposals to reform the Milk Marketing Board for England and Wales. But the milk industry is having difficulty agreeing a new structure to satisfy itself, let alone consumers.

The MMB has its origins in the early 1930s, when it rescued dairy farmers from the depression by giving them monopoly power over milk supplies. Since then the board and the Dairy Trade Federation, representing the dairies and processors, have enjoyed a cartel which has survived several shocks, including the UK's entry into the European Community.

In 1984 the introduction of EC milk quotas halted the MMB's production expansion. In 1986 a government-commissioned report criticised aspects of Dairy Crest, the MMB's wholly owned subsidiary which has 25 per cent of the UK market for manufactured dairy products. The report was prompted by concern among other dairy companies that the MMB had become not only a monopoly supplier, but also the biggest processor of milk.

It was clear that reform was needed. But when the MMB was invited by the government to come up with reform plans in 1990, its only proposal was for the MMB to transform itself into a voluntary co-operative. This was unacceptable both to the EC Commission and the DTF, which criticised it for replacing a statutory monopoly with a voluntary one.

Some urgency was added by a challenge to the monopoly from the EC Commission over sales of low-fat milk, which now account for 40 per cent of liquid milk sales. The EC gave a "reasoned opinion" that the MMB did not hold the statutory right to buy and sell low-fat milk. Mr John Gummer, agriculture minister, rejected the opinion, but used his decision to put further pressure on the DTF and MMB to agree on reforms.

Tired of life

THE BRITISH Tourist Authority no doubt expected its campaign to promote London as a friendly and affordable city to be greeted with scepticism. So accustomed have Londoners become to running their city down that they barely notice they are doing it. Mr William Davis, the BTA chairman, yesterday declared London to be a great capital, apparently forgetting his own annual report in which he trotted out the usual complaints about a litter-strewn, tired and tarnished city.

It is this view of London which

last month the MMB published another proposal to turn itself into a single voluntary co-operative, this time promising to hive off Dairy Crest. The DTF is still not happy with the plan. Last week it highlighted some of the more obvious concerns, not least that the co-operative would be incompatible with the free-market policies of the present government, since it expects to attract 80 per cent of the country's 30,000 dairy farmers.

Aside from these worrisome aspects, the MMB has given no details of the type of contracts it expects the co-operative to have with dairy farmers. Its attempts to reform Britain's arcane milk pricing system also collapsed last month, leaving no obvious alternative. Behind these pricing problems is the fact that the milk market is not free because supplies are restricted by the EC's quota system. But this distorting system of production control also reduces the importance of eliminating the MMB monopoly, since greater competition in the market for milk cannot affect the quantities supplied.

The only part of the MMB proposal welcomed by the DTF is the spinning off of Dairy Crest. But again, crucial details are lacking, such as the basis on which shares in the company will be allocated to farmers who supplied the MMB in the past.

The agriculture ministry has said it will make no comment until after September 18, the deadline for responses to the MMB's proposals. At the moment a Bill is supposed to come before Parliament this autumn. In theory it could be given the Royal Assent next June, leading to the end of the MMB monopoly in mid-1994. But with the present deadlock, this looks a wildly unrealistic timetable. It is time for the ministry to take a firmer lead. If it has insufficient ideas of its own, perhaps the Monopolies and Mergers Commission should be asked to lend a hand.

Londoners tend to reward such praise with incredulity. Perhaps the BTA can find a way of turning Londoners' unique self-laceration into a tourist attraction.

Life is full of surprises" has proved a grimly prophetic advertising slogan for Uni Storebrand, Norway's biggest insurer, which last month sought protection from its creditors.

Scandinavian financiers and regulators have been shocked by the deterioration in the fortunes of two of their biggest insurance companies, the latest victims of turmoil in the financial markets.

The upheaval is in part a result of the forces unleashed when the markets were deregulated in the 1980s. Insurers, like the banks which experienced difficulties last year, have struggled to come to terms with deregulation, lost money on credit insurance and suffered from the general fall in confidence this year in Scandinavian property and equities.

Their problems are vividly illustrated by the story of two men: Mr Jan Erik Langangen, the ousted head of Uni Storebrand, and Mr Per Villum Hansen, his counterpart at Denmark's Hafnia, who dreamed of creating financial conglomerates big enough to withstand competition from bigger rivals as Europe's internal trade barriers came down.

Uni Storebrand and Hafnia have been pushed to the brink of collapse by the ill-fated efforts of their leaders to merge or take over two companies, Skandia of Sweden and Baltic.

During 1990 Mr Hansen built up a Dkr1.5bn (£418m) stake in Baltic, controlling more than 34 per cent of Denmark's biggest insurance company. In the same year Mr Langangen merged Uni and Storebrand, creating Norway's biggest insurance company.

Last autumn he persuaded Mr Hansen to join a scheme to take over control of Skandia, and by November 1991 they had spent more than SKr7bn (£688m) for a combined stake of nearly 43 per cent of the Stockholm-based insurer.

But neither Baltic nor Skandia was keen on linking with smaller rivals. The resulting market uncertainty led to sharp falls in Skandia and Baltic's share prices, leaving Uni Storebrand and Hafnia nursing significant investment losses. Last month Hafnia joined Uni Storebrand in seeking protection from its creditors.

"In the eyes of the world there must be something seriously wrong," says a senior banker in Copenhagen. "But the insurance business is not a catastrophe. Speculation is the problem. Uni and Hafnia have been destroyed by tycoons."

Mr Per Villum Hansen, the 46-year-old chief executive of Hafnia who resigned in April, fits the tycoon bill most neatly. He is described by industry colleagues as a "natural gambler". A racehorse owner and a regular at the Sunday meetings at the Klampenborg race-track near Copenhagen, Mr Hansen wanted to use the financial muscle of Hafnia to transform Danish corporate life.

The son of a provincial blacksmith, he joined Hafnia's finance department in 1976 after a spell in the finance department of AP Moeller, the blue chip Danish shipping and energy company. After he took over as chief executive in 1980, Hafnia stepped up its investments in equities. In Scandinavia's bull markets of the 1980s the company's assets grew strongly, from Dkr85.5bn to Dkr88.4bn between 1987 and 1990.

Mr Hansen also spearheaded a diversification at the traditionally conservative company, establishing a real estate operation and a mer-

How dreams turned to dust

Two of Scandinavia's insurers have fallen victim to the effects of deregulation, write

Richard Lapper and Karen Fossli

chant bank in the late 1980s, which worked on two successful ventures

- MD Foods, a dairy company, and Tulp, a meat producer - to develop part of the country's agriculture industry. When Mr Hansen turned his attention to Baltic, he had become a powerful figure in Denmark's financial scene.

For the company's biggest shareholders, Mr Hansen could do no wrong. "The board had complete confidence in this guy. He was admired like a small god," says one insurance industry observer.

By contrast Mr Langangen, the 42-year-old boss of Uni Storebrand until July, is regarded as a visionary whose aims reflect his links with the public sector and government. Mr Langangen honed his management style at Statoil, the country's publicly owned oil company, which has enjoyed almost limitless resources to finance its expansion.

There, he forged close links with government, especially with Labour party prime minister Gro Harlem Brundtland, to promote the merger of Storebrand - a company which he joined in 1983 - with Uni. An expert on Norwegian classical literature who frequently quotes its most famous playwright, Henrik Ibsen, Mr Langangen persuaded the government that Uni Storebrand's expansion plans were in the interests of the Norwegian economy and could help the country redress Sweden's traditional domination of Scandinavia.

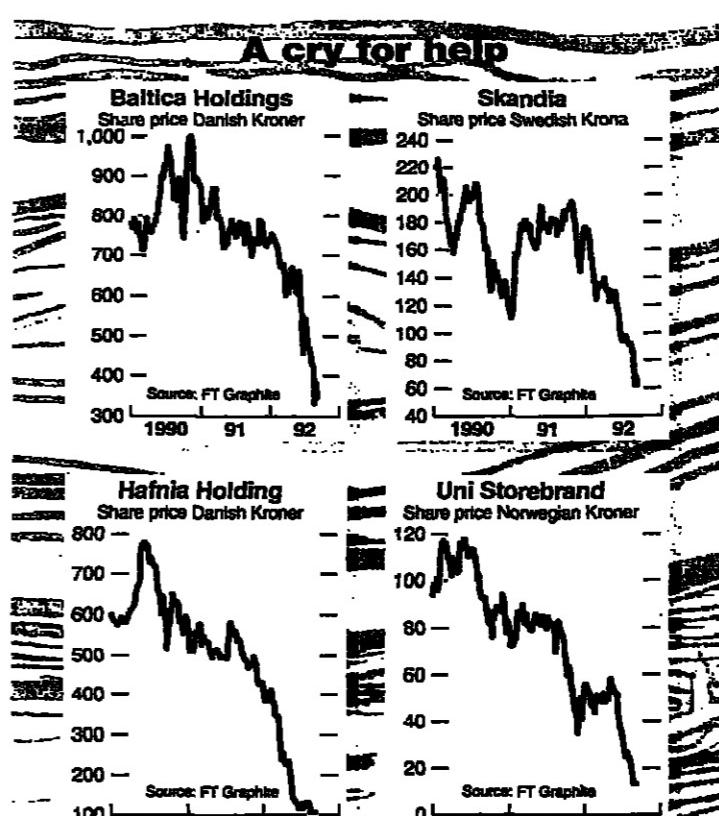
Despite their differences, the two men decided to co-operate in their joint bid to take over Skandia. All the expansion plans - including Uni's merger with Storebrand and Hafnia's assault on Baltic - were based on the idea that big was not only beautiful but necessary for survival in post-1992 Europe.

"If Hafnia hadn't done anything we would simply have been run over by the European competition," explains a colleague of Mr Hansen at Hafnia.

The aims of the two were summed up in a simple slogan: "If you are strong you can choose. If you are weak you will be chosen."

The Skandia deal, however, was an unprecedented gamble. First, by acquiring such a big combined stake in Skandia, both Uni Storebrand and Hafnia became increasingly dependent on the region's insurance market, both as insurance companies and investors. At the end of 1991 Hafnia's combined investments in Skandia and Baltic of more than Dkr7bn were almost double its shareholders' equity of Dkr3.5bn.

In addition, Skandia's unusual shareholding structure - in which voting rights are restricted - made it a high-risk target. The provision limiting the maximum votes of any shareholder to 30 meant, according to one analyst, that even after



acquiring more than 40 per cent of the shares, Uni and Hafnia had "no more votes than the Skandia typewriter pool".

Moreover, neither Mr Hansen nor Mr Langangen discussed his ideas with Mr Bjorn Wolrath, Skandia's chief executive. Mr Wolrath says there was no contact with Uni Storebrand before September 1991 when Mr Langangen told him by telephone that he had acquired 11.4 per cent of the company's share capital.

In October Mr Wolrath went to a meeting of Skandia's "major shareholders" in Oslo. But in what was evidently a bad-tempered meeting, little progress was made. "Nothing

was presented on the plans and ideas of Uni Storebrand. It made the meeting completely useless," says Mr Wolrath.

"Mr Langangen was extremely pushy. He had all the answers. He had a study drawn up by management consultants and said we could just get on and implement it."

Three weeks later, in November last year, Uni Storebrand and Hafnia completed their purchase of 43 per cent of Skandia's shares and held a press conference to announce the formation of what they termed "Nordic Co-operation".

Mr Langangen and Mr Hansen calculated that Mr Wolrath would, at least, cede a minimum of three

sents on Skandia's 14-man board to the new investors. But that proved a disastrous mistake. Even though relations thawed when talks between the three companies continued in December, the disagreement and confusion served to frighten off investors.

By the time the three companies came close to agreeing a joint strategy in April, based on the complete integration of all three companies' Nordic operations, the markets had already balked at the notion of Scandinavian insurance co-operation.

Uni Storebrand and Hafnia had acquired their Skandia shares at an average price of more than SKr200. By April this year the price had sunk to SKr121, leaving both Uni Storebrand and Hafnia with investment losses totalling almost SKr3bn.

Insured international investors were in no mood to provide the fresh capital necessary to push through a merger, however. Mr Jonathan Walker of Baring Securities says: "Our clients are not interested in Scandinavian financials at any price."

Mr Johan Hiller, the investor relations manager of Skandia, says the affair has paralysed the markets. "Everything has been forgotten apart from who controls Skandia. It's a soap opera in a way."

Worse was to come. In April Skandia agreed a complex financial deal which would have given it majority control of Hafnia. The deal fell through when Hafnia's shareholders objected at the imposition of Swedish control. Instead, they agreed a restructuring, sacked Mr Hansen and sought to recapitalise through a DKr2bn rights issue.

The financial markets were unimpressed. The share prices of all four companies continued to slide. Skandia sank to a new low of SKr150 in July. Baltic's share price fell from DKr790 at the beginning of last November to DKr55 by the end of June, compounding Hafnia's problems. Fresh investment losses at Hafnia stemming from the overall fall in Scandinavian equity markets wiped out the whole of the new capital within six weeks.

By last month the liabilities of both Hafnia and Uni Storebrand exceeded their assets, and both companies were forced to suspend payments to creditors. Creditors, shareholders and state-appointed administrators now have a few months in which to sell the companies' assets. If they are unsuccessful, a long and complex liquidation of life insurance and non-life insurance operations is in prospect.

Critics accuse Mr Langangen and Mr Hansen of overambition. Skandia's of overambition and overambition. "It shows that what Norwegians call *Jante Law* is alive and well," he says, referring to a fictional moral code devised by the Scandinavian novelist, Aksel Sandemose.

The code, which governs social relations in a Norwegian rural community of Jante, has among its commandments: "Don't think you are not; don't think you are wiser than us; don't imply that you are better than us."

But defenders of the two men point to deeper causes. A former colleague of Mr Langangen says domestic media reaction reflected Norwegian suspicion of individual achievement and entrepreneurship.

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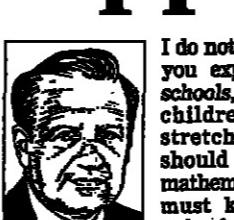
He is also able to make a how-to manual for Conservatives, the equivalent of "family values" Republicans in the US. At lunch in Cambridge on Monday Mr Patten asked Sir Hermann Bondi, the president of the British Humanist Association, for advice on teaching values. Sir Hermann, who has founded a group for that purpose, opened the discussion to other guests, including the Catholic Bishop of Leeds. Their apple-pie notions may find their way into the curriculum before long. They seem harmless: do as you would be done by; respect the person and so on. I do not see incipient authoritarianism here, not yet. But I have to report that Mr Patten has taken to referring to himself, we must hope in jest, as "the nation's headmaster".

Simpson, that bastion of Englishness in Piccadilly, has suddenly gone a bit Scottish. From the 7th to the 26th of September, there'll be free whisky tastings on the third floor, kilts and sporran making demonstrations on the first and there'll even be rippling rock pools and fly-fishing tackle on the ground. You simply must drop in - even if it's just for a pair of Argyle socks.

DAKS Simpson
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Joe Rogaly

Apple-pie curriculum



I do not know what you expect of our schools, but I want children to be stretched. They should be taught mathematics. They must know when calculators go awry. In Britain they should become proficient in the native English tongue, which is still a useful dialect of standard American. They should be in touch with western culture, which implies an acquaintance with at least the Bible, Shakespeare and the best of modern literature. A little science, a smidgeon of history and a dip into French, German or another European language would all help. It may be too much to hope for, but it is desirable that they also absorb a set of values, a sense of the difference between right and wrong.

Ten years ago such a menu of aspirations would have been regarded as eccentric, the product of an incorrigible elitist. Some would have labelled it reactionary, or neo-fascist. Today it is becoming standard pedagogic fare. Only the promotion of religious education and basic values is still seriously disputed. This historic

The winners in Sunday's general election will inherit a divided society and a series of economic problems, says Victor Mallet

Day of judgment for Thailand's generals

Deeds and angels are evenly matched in the battle for Thailand's soul, according to the latest opinion polls.

In the language of Bangkok liberals, the "devil parties" competing in Sunday's general election are those which formed a coalition government after the previous poll in March, chose the army chief as prime minister and supported the military when troops killed 50 pro-democracy protesters in the capital in May.

The "angel parties" backed the demonstrators and succeeded in forcing the resignation of General Suchinda Kraiprayoon from the premiership. Their victory led to the dissolution of parliament and this weekend's election.

Pollsters and analysts, grappling with the complexities of an election contested by 12 parties, have made conflicting predictions about the outcome. But all agree that the next Thai government will again be a fragile coalition between parties on both sides of the political divide.

Whoever emerges as the new prime minister will need to attempt to heal the wounds inflicted on society by the May violence. They will also need to redress the planning failures which have left Thailand and its fast-growing economy with an inadequate education system, a poor transport infrastructure and a deteriorating environment.

If the "devils" do well on Sunday the most likely candidate for prime minister is Mr Chatichai Choonhaven, a former premier who now leads a party called Chart Pattana (National Development).

Mr Chatichai presided over a notoriously corrupt administration until he was overthrown by Gen Suchinda in the February coup. He is therefore opposed by foreign businessmen and by the increasingly liberal and middle-class population of Bangkok.

Among the so-called angels, there are three probable candidates for the premiership: Mr Chamlong Srimuang, leader of Palang Dharma (Moral Force); Mr Chuan Leekpai, who heads the Democrat Party; and Mr Chavalit Yongchayouth, leader of the New Aspiration Party.

Their chances are thought to have improved since the March election which left them with insufficient seats to form a government. Distrust of the military and weariness of corruption seem to be spreading to provincial towns from the liberal strongholds in Bangkok and southern Thailand.

However, the loose alliance of anti-military parties forged during the May crisis has been



High aspirations: from above left, Messrs Chatichai, Chamlong and Chuan

wakened by rivalry between Palang Dharma and the Democrats. Mr Chamlong, an anti-corruption campaigner and devout Buddhist, is accused by some Democrats of leading the Bangkok marchers to their deaths in May in pursuit of his own political ambitions.

Mr Chuan is criticised by members of Palang Dharma for failing to take bold action outside the confines of parliament at the crucial time.

Mr Chavalit has difficulty articulating clear policies and

Planning failures have left the country with inadequate schools, poor transport and environmental problems

his party's reputation has been damaged by allegations of voting buying.

But despite the talk of heaven and hell, the policies of the parties on each side of the political divide are often indistinguishable. Most MPs are elected on the basis of their personal influence rather than their party affiliation.

With Mr Chamlong as prime minister, there would certainly be a drive against corruption. He has also promised to stamp out the country's vice trade by enforcing existing laws against prostitution.

Three of the four leading contenders for the premiership are retired generals - Messrs

government of Mr Anand Panvarach. Only this week the Anand administration took control of Thai Airways International, the partially privatised national airline, from the air chief marshals who long dominated the board and regarded the company as their private fiefdom.

The economy has survived this year's political turmoil with less damage than originally feared, and the latest official estimates suggest that real gross domestic product will rise by slightly more than last year's 7.5 per cent.

Businessmen and economists, however, are concerned by the failure of successive

governments to implement long-term plans to improve education and infrastructure. Professor Ammar Siamsuwan, president of the Thailand Development Research Institute, the country's leading think-tank, has been analysing the evolution of this problem. He told a pre-election seminar that Japan's experience showed a country could "have sustained economic growth continuing on with a relatively backward political system". Thailand's economy, he said, had grown rapidly despite corruption because a system was in place which allowed professionals to control macro-economic policy while elected politicians ran ministries - such as transport and telecommunications - where there were opportunities for graft.

But there were two dangers in this system, Prof Ammar said. First, the corruption could become "too indecent", as it did when Mr Chatichai was prime minister, and second, rapid economic growth had created a need for long-term policy-making, which Thailand lacks.

One of the results of this failure is an educational system which is inferior to those of Thailand's regional competitors and which is failing to produce enough of the skilled workers and managers needed to maintain the country's rapid development. Even by the year 2000 three-quarters of the workforce will have only primary education or less.

Economic reform was likewise often neglected until the arrival of Mr Anand, a businessman. During his two short terms as unelected prime minister after the 1991 coup, he launched a series of reforms, including trade liberalisation, a value-added tax and the establishment of a Securities and Exchange Commission.

This week all four prime ministerial hopefuls said they would invite professionals rather than elected politicians to run important economic portfolios in a new government. There is also broad consensus that Mr Anand's vigorous programme of economic reforms should be pursued.

In one of his final speeches before retiring from politics - for the second and, he hopes, the last time - Mr Anand singled out education, the environment and the need to strengthen political institutions as the priorities for future governments.

Whoever wins - and the outcome is likely to depend on delicate negotiations about forming a coalition - resolving these problems will require angelic temperament and devilish cunning.

OBSERVER

Travellers' tales

■ So what subject aroused the keenest discussion in yesterday's meeting of Britain's cabinet - the first since the summer vacation? Not the recession, nor even the turmoil on the foreign exchange markets, Observer's mole advises.

True Norman Lamont explained his strategy for beating off the currency speculators. But his recital excited no more than nods of assent from his colleagues until John Major called for a round of applause for the chancellor's sterling efforts.

The hot topic was what the assembled company had done on their holidays. It turned out that the great bulk of them had visited France and wanted to air their personal judgments of the Maastricht referendum campaign.

But not even Euroscopic Peter Lilley, the social security secretary, was bold enough to suggest that their personal straw polls pointed to a No vote instead, the general consensus was that President Mitterrand could count on a narrow victory. The only one to venture that the result would be a resounding Yes was William Waldegrave, and he hadn't been to France.

The name of the minister who then spoilt the fun by reminding the cabinet of the entirely unexpected humiliation of President de Gaulle in the late 1960s must sadly remain anonymous.

Open debate

■ The cabinet mole didn't say whether ministers expressed any views on Sir Anthony Jacobs's interesting pump-priming proposal to give tax relief on all personal sector



Observer naturally resisted the arrival of a black market in plane spotting. Only a young woman in a short skirt took up the offer and was allowed through gratis.

Playtime

■ Puzzling to see the three Shakespeare plays which education secretary John Patten says must be covered in English tests for 14-year-olds: Julius Caesar, A Midsummer Night's Dream, and Romeo and Juliet.

But he's no doubt right in saying their "enduring themes... will capture the imaginations of pupils". What better to suit young teenagers than themes like cowardice, lust, betrayal, murder and war?

Swift response

■ Did Italy's new treasury minister Piero Barucci have a hand in choosing Credito Italiano, the country's sixth biggest bank, as its first main candidate for privatisation? After all, he spent two years as joint managing director at

its Milan HQ before his surprise summons to replace Guido Carli at the treasury. Among his plans for the company was to give it a higher profile. Although respected and profitable, the 120-year-old bank has always tended to languish in the shadow of its slightly bigger Milanese sister, Banca Commerciale Italiana. Pushing Credito to the forefront through privatisation could hardly be bettered as a way of making it more prominent.

On the other hand, the signs are that the decision was at least as much forced on the government as it was Barucci's choice.

At last weekend's European Community finance ministers' meeting in Bath, Barucci's counterparts congratulated him on the new Italian government's attempts to get to grips with the country's vertiginous budget deficit and to defend the lira. But they also emphasised that the best indicator of the government's good intentions would be to take the bull by the horns and privatise a prime state-owned asset in earnest.

Four days later, the treasury obliged.

Nordic joker

■ Norwegian humour as Luxo International's UK subsidiary launched in Rugeley a new range of lighting products. Lars Harlett, managing director, singled out Stein Muller, his Norwegian marketing manager, and Frank Edwards his UK chief: "I would particularly like to say thank you to Frank and Stein..."

Inside job

■ Prisoners at Coldingley jail in Surrey are producing neighbourhood watch signs in their workshop.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Unrealistic rates of exchange

From Mr Dag Lindskog.

Sir, In your editorial, "Norwegian paths diverge" (September 9), on the Finnish devaluation you write of the similarities between Finland and Sweden: "The two countries confront remarkably similar problems... It follows that their respective exchange rate policies are unlikely both to be right."

Your first statement is correct. Finland and Sweden face debt deflation, negative growth and rising unemployment. Just like the UK.

Your second statement is wrong. After the breakdown of the Bretton Woods system and throughout the 1970s, the average exchange rate between the Swedish krona and Finnish markka was 1.15. In the 1980s the markka soared to 1.55 in 1990.

Such sustainable appreciation can only be justified by very favourable Finnish cost development in comparison with Sweden. However, OECD statistics show costs developed in similar ways. Accordingly, the Finnish markka gradually became substantially overvalued during the 1980s.

How could this go on for so long and collapse so quickly? The answer is the earlier huge bilateral trade with the former Soviet Union which sheltered a large part of Finnish industry from foreign competition. The warning signals from rapidly increasing costs became too weak but blew up when the bilateral trade recently ended.

The new exchange rate between Sweden and Finland is again 1.15 and fully justified.

That is not true of the

Finnish decision-makers' handling of the exchange rate policy, however, as they have tried in vain to maintain an unrealistic rate.

The natural collateral is that the Swedish krona should not be devalued. But the central bank's extraordinary monetary policy must be given support from a tighter fiscal policy.

Dag Lindskog,
chief economist,
Skandia Investment
Management,
Stockholm, Sweden

Smaller companies put at risk by insider dealing plans

From Mr William Drake.

Sir, The "Tougher legislation on insider dealing" (September 9) has serious implications for smaller quoted companies. You write of the similarities between Finland and Sweden: "The two countries confront

institutions will be unwilling to fund placings, rights issues, etc.

In the long term, no doubt, methods of financing in the development capital industry, which will provide equity funds for companies. However, by the time this change in our system occurs many worthy companies will either have gone to the wall or have been unable to pursue attractive commercial opportunities through lack of funding.

I strongly advise directors of smaller quoted companies to lobby the government to change its mind.

William Drake,
Granville Davies,
Mint House,
77 Mansell Street,
London E1 8AP

From P G Evans.

Sir, The proposed UK legislation on "insider dealing" has all the hallmarks of taking a sledge-hammer to crack a nut. For the objective of catching the tiny minority (1 per cent) of sharp operators, the whole UK investment industry's future appears to be put in

jeopardy at a time when the City of London is trying to become the financial centre of Europe.

For nearly 50 years UK fiscal policies have favoured investment in housing rather than industry and by institutions rather than individuals. Regular deficit financing by UK governments and generally lax funding policies have led to constantly higher rates of inflation than our main industrial competitors. This in turn has resulted in a significantly higher price for long-term capital and consequently a lower level of investment by our industry.

To these existing burdens the government now apparently wishes to turn investment based upon knowledge and regular appraisal into a crimp.

Isn't it about time that the mandarins of Westminster and Whitehall got off our backs and out of our pockets and gave the country a chance?

P G Evans,

Bramley,

Basingstoke,

Hampshire RG26 5BP

Index will further the cause of derivatives

From Mr Roger Parsons.

Sir, It is with dismay that I note your imminent introduction of a medium capitalisation index to be followed by a family of real-time market sector indices ("New UK share indices to join existing benchmarks", September 2).

The new exchange rate between Sweden and Finland is again 1.15 and fully justified.

That is not true of the

Finnish decision-makers' handling of the exchange rate policy, however, as they have tried in vain to maintain an unrealistic rate.

The natural collateral is that the Swedish krona should not be devalued. But the central bank's extraordinary monetary policy must be given support from a tighter fiscal policy.

Dag Lindskog,
chief economist,
Skandia Investment
Management,
Stockholm, Sweden

the same time institutional managers will be further opting out of their responsibilities by increasing the scope for index-tracking. By definition these funds can only react to previous price movements, thereby exaggerating trends and increasing volatility unduly.

These new members will further the cause of derivatives which are already threatening to undermine the functioning of the underlying market. At

the same time institutional managers will be further opting out of their responsibilities by increasing the scope for index-tracking. By definition these funds can only react to previous price movements, thereby exaggerating trends and increasing volatility unduly.

Performance management

will become more detailed but

the additional statistics may only serve to confuse. In my

years as a fund manager, we were paid to attempt to outperform the future rather than to concentrate on jobbing backwards. Emphasis on historic mathematics must also be very discouraging to the management of quoted companies and, I suggest, provide a classic case of the tail wagging the dog!

Roger Parsons,

9 Holly Lodge,

41 Lindsay Road,

Poole, Dorset BH13 6BQ

Hinduism. Suffice to say that it is not "like a railway system" - whether Indian or some other. No religion deserves such an uninformed and unwarranted comment.

H C Guglani,

attaché,

Embassy of India,

Damascus

The art of exploitation



THIS week in the Saturday Review, Bryan Appleyard looks at how the line between pornography and art is being eroded by stars like Madonna and Mapplethorpe.

Also Sally Brampton meets Michael Heseltine. Has the man who brought down Margaret Thatcher really blown his chances of power forever?

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FINANCIAL TIMES

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ANC draws back from confrontation with Pretoria after Ciskei deaths

Mandela to meet de Klerk

By Patti Waldmeir
In Johannesburg

THE African National Congress last night pulled back from the brink of confrontation with the South African government, by agreeing that Mr Nelson Mandela, the ANC leader, should accept Pretoria's invitation to meet President F.W. de Klerk to address the question of political violence.

The decision to hold talks with the government over violence which earlier this week claimed the lives of more than 20 people in the Ciskei black homeland represents a victory for the moderate faction of the ANC, which is committed to negotiating a new constitution for South Africa.

It was an important move to defuse one of the country's most serious political crises since Mr de Klerk launched his political reform programme in 1990.

During a two-day meeting of the policymaking national working committee of the ANC, which ended last night, powerful voices within the organisation's leadership were raised in favour of halting negotiations altogether, and pursuing mass protest actions to weaken the government.

However, leading moderates won the day, arguing that Mr Mandela should meet Mr de Klerk, subject to the fulfilment of certain conditions. These included the release of remaining political prisoners, the banning of dangerous weapons in public and

action to reduce violence emanating from single sex hostels in black townships.

Mr Cyril Ramaphosa, ANC secretary-general, said he was ready to meet Mr Roelf Meyer, the minister of constitutional development, as early as today to prepare for a summit between the ANC and National party leaders.

He said ANC leaders would welcome a visit from a UN representative to mediate in the crisis - a move proposed earlier in the day by Mr Piki Botha, foreign minister.

Mr Botha yesterday sent a 21-page memorandum appealing to Mr Boutros Ghali, UN secretary-general, to put pressure on the ANC to stop what he called "provocative actions which

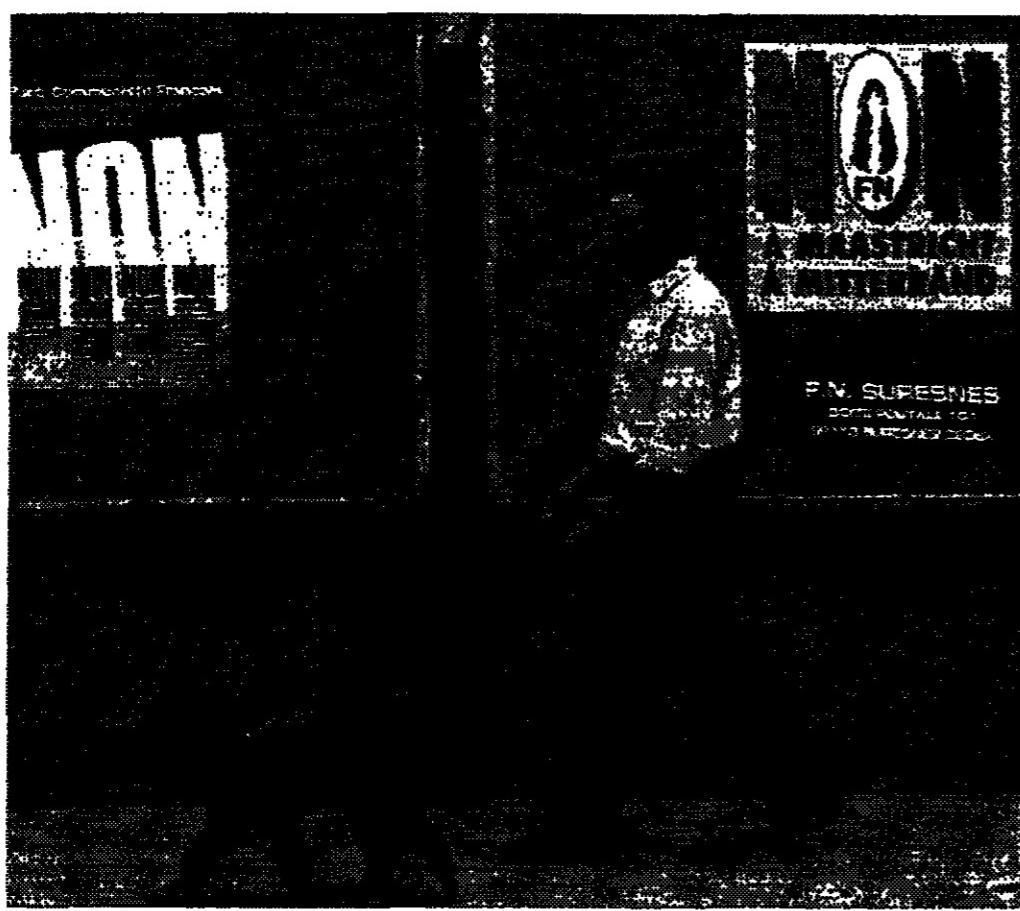
put at risk the lives of innocent South Africans."

The tone of Mr Botha's memorandum, which attacked the ANC for proceeding with the Ciskei march which led to Mandla's massacre, contrasted sharply with the more conciliatory note struck by the ANC statement.

The statement made no mention of previous ANC plans to seek the overthrow of the governments of the Bophuthatswana and KwaZulu black homelands.

Mr Ramaphosa welcomed the fact that the government and the ANC now agreed that negotiations on a new constitution could not be pursued until violence had been dealt with by both parties.

Pretoria toughens line, Page 7



Dogged by Maastricht: life goes on in the run-up to the referendum in St Cloud, Paris

Fujitsu builds fastest computer

By Alan Cane in London

FUJITSU, the Japanese computer manufacturer, said yesterday it had developed a supercomputer able to operate more than 20 times faster than its nearest rival. At top speed, it can make more than 350m calculations a second.

This level of power is needed to tackle so-called "grand challenge" computing problems such as modelling the behaviour of the oceans and the atmosphere - necessary for weather forecasting - and examining the way molecules interact - used in the design of drugs. Other possibilities include crash simulations involving entire cars or aircraft and the detailed design of nuclear reactors.

Cost of the new machine, depending on size, is likely to be \$10m-\$50m.

The fastest machine now available is built by Cray Research of the US, which is the world leader in supercomputers. This computer can do only 15bn calculations a second.

Fujitsu has found a way of persuading large numbers of small supercomputers to work together to yield huge computing power. It says it will further develop the technology and create, by the end of the decade, a machine which could be capable of 10,000bn calculations a second.

Fujitsu's achievement will feed fears in the US that Cray Research and other US supercomputer makers have lost the initiative to the Japanese after dominating the supercomputer business for decades.

There are only just over 400 supercomputers installed worldwide, but national pride is tied up in the technology which is seen as strategically vital as well as the leading edge of computer science.

Now that's fast, Page 13
US computer launches, Page 21

Bush offers US an 'agenda for renewal'

By Jurek Martin in Washington

PRESIDENT George Bush claimed yesterday that a 1 per cent point across-the-board reduction in US personal income taxes was achievable if Congress agreed to his proposed cap on mandated federal spending.

Presenting in a speech in Detroit what he called his "agenda for American renewal", Mr Bush acknowledged that the country felt "uneasiness" about the current state of the economy.

The answer, he insisted, lay in "the power of regeneration" inherent in individual initiative and the benefits of a freely trading global economy. What he branded as "the mirage" fostered by Governor Bill Clinton, the Democratic presidential candidate, that government should accumulate capital and redistribute it, was no solution.

The speech mostly consisted of a recitation of existing policy proposals, with two or three new twists - including an aim to reach trade agreements with Poland, Czechoslovakia and Hungary, an offer to cut the White House budget by one third if Congress did the same, and a recommended 5 per cent pay cut for all federal employees earning more than \$75,000 a year.

In domestic political terms it was intended to lay out an eco-

nomic and social programme for a second term, which the president grouped under six headings, to combat what is widely seen as the weakest element in his bid for re-election and the strength of Mr Clinton's appeal.

However, the impact of Mr Bush's speech may have been diluted only hours before he delivered it as the White House sought to play down his own almost emotional commitment of the day before not to raise taxes again "ever, ever".

Mr Marlin Fitzwater, the White House spokesman, said this "wasn't a pledge" never again to raise taxes, but only to acknowledge that he made a mistake in accepting the 1990 tax increase.

This left the Democratic campaign with a wide open opportunity, duly taken by Mr George Stephanopoulos, its chief spokesman, to point out that if Mr Bush's notorious promise of 1988 - "read my lips, no new taxes" - was null and void his new commitment could hardly be taken seriously.

Seeking to deflect attention from the particulars of the tax issue Mr Bush

said a \$10,000bn US economy early next century could meet all "our most ambitious social and financial requirements."

Picture, Page 5

Swedish interest rates to remain high

Continued from Page 1

ous basis yet." In the current fiscal year the total budget deficit is believed to have more than doubled, with some estimates suggesting it could be more than SKr160bn (\$31.2bn) compared with SKr83bn in the last fiscal year.

The central bank estimates that about half of that deficit is due to the downturn in the business cycle and would disappear

in a revival of the economy, but the other half is structural.

Any determined action to reduce the deficit will mean painful cuts in a wide range of government spending programmes that made Sweden a model welfare state. Politicians of all parties have been reluctant to confront this issue because of the unpopular measures it would involve.

Parliament is not due to return

from its summer recess until October 6. "This makes it difficult for the government to carry out a dialogue with the opposition parties in a meaningful way," Mr Dennis said.

The markets wanted to see the details of a package of measures designed to eliminate the structural deficit. "If the government and the Social Democrats could agree on the main elements of a fiscal policy, the markets would respond," he added.

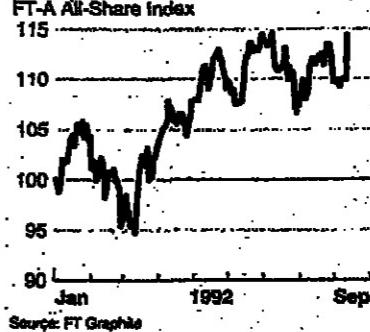
THE LEX COLUMN

A provisional success

FT-SE Index: 2340.6 (+13.1)

BTR

Share price relative to the FT-All Share Index



There are two ways of looking at BTR. One is to focus on its undoubtedly well-honed skills in industrial manufacturing. The other is to put it in the category of companies which cannot resist the blandishments of acquisition accounting. Yesterday's 5 per cent rise in the share price suggests the market prefers the former view, and not entirely without justification. First-half operating profits in BTR's traditional businesses fell only 7 per cent despite fierce recession in some of its most important markets. Yet the rest of the story is marred by the extent to which provisions are being made and used against last year's Hawker Siddeley acquisition.

Hawker's contribution to pre-tax profits was probably not much more than £120m. Yet BTR drew £90m from the £270m of provisions taken through the balance sheet following the purchase. Yesterday it announced a further provision of £110m, bringing the total to roughly a quarter of the Hawker price. BTR is, of course, perfectly entitled to behave in this way. It is also scrupulously explicit. Still, its recourse to provisions is large enough to raise questions over its quality of earnings.

It would be a comfort if the company were generating more cash. BTR has instituted a squeeze on working capital, though that means the second half is unlikely to see the usual seasonal improvement. Meanwhile it is heavily dependent on disposals to finance capital spending and reduce gearing. Perhaps BTR will generate more cash after the integration of Hawker which is going ahead at commendable speed. But investors might prefer to wait and see before pushing the shares much higher, especially since margins on the Hawker business are unlikely to rise much further.

Investors must thus decide whether Cadbury's premium rating to the market arises from its trading outlook or the scarcity of good food stocks. While the price is undoubtedly boosted by fund managers trying to avoid less successful food manufacturers, Cadbury's has a valuable portfolio of well-known brands. On that basis yesterday's 14 per cent fall in the shares increases their attractions.

RITZ

The most interesting feature of RITZ at present is its sensitivity to currency movements. The metals company went to some lengths at its half-year presentation yesterday to demonstrate that the impact of foreign exchanges on its earnings is generally less than it seems, and that the long-term economic value of a shareholder's investment can often be broadly unchanged.

Cynics will say that this exercise was designed to explain the 12 per cent under-performance of RITZ's shares since the end of June; the rejoinder is that the company may be talking itself out of a rebound in its price if the dollar recovers, or if sterling devalues within the ERM.

RITZ's analysis is as relevant to

other overseas earners. It makes the often forgotten point that when one bilateral currency relationship changes, others do not necessarily remain constant. Thus, while a 10 per cent fall in the US dollar against the pound might typically knock £50m off half-year earnings, an accompanying 10 per cent fall in the Australian dollar saves £17m in costs. Though difficult to quantify, a falling US currency tends over time to lead to a rise in commodity prices, which might add back a further £18m in the above example. Finally there is the lower sterling value of foreign currency debt, of which RTZ has £1.8bn.

The message is clear. The shares may be fair value on a 5.5 per cent yield and above average earnings multiple. They should not be chased uncritically.

Glaxo

Critics of Glaxo's dependence on a single drug can point to the fact that Zantac accounted for 44 per cent of the company's sales last year and perhaps 60 per cent of its profits. They might also worry that the migraine treatment Imigran has not yet received US approval and that the anti-emetic Zofran, while doing well, has a limited market. But that would be to ignore the marketing power of the company. Zantac may be no spring chicken, but sales rose by 13 per cent last year. Clearly longer term prospects are governed by the success of drugs such as Imigran, and while the size of the market is not yet clear, the indications are that they too will be money spinners. Given the large US holding in Glaxo, UK fund managers who are underweight may feel the pain in their performance statistics.

BBL/ING

The cause of continental minorities was advanced last month when a Belgian court ordered the French hotel group Accor to compensate at least some aggrieved Wagons-Lits shareholders with the premium price it paid to win effective control in June 1990. Yesterday's news that the Dutch insurer ING is expecting to make a general offer for Banque Bruxelles Lambert at BF3,600 per share - the same price which it is planning to pay for a crucial 7 per cent stake now held by Italian investors - is also a heartening development. Not before time it looks as though local stock market regulators are waking up.

London City Airport - Opportunity for Investors

Potential investors have expressed interest in London City Airport to its 90 per cent owner, John Mowlem & Company PLC, which announces that it is now considering the introduction of a further co-investor. Kleinwort Benson Limited has been appointed to act on Mowlem's behalf in evaluating offers received.

Since receipt of planning consent in September 1991, the airport runway has been lengthened. Service by a variety of aircraft types commenced from the new runway in April 1992.

The airport is London's only inner city airport and is well placed to serve the expanding market for European business air travel. By October of this year there will be seven airlines operating from London City.

Mowlem has made a considerable investment in the airport and believes that it is now an appropriate time, if satisfactory terms are agreed, to realise a part of this investment.

Interested parties should contact Jonathan Flory at Kleinwort Benson Limited, 20 Fenchurch Street, London EC3P 3DB, telephone 071 623 8000.



LONDON CITY
AIRPORT

World Weather	S	°C	°F	Frankfurt	C	17	63	Oronto	F	19	66	Toronto	F	20	68
Aleppo	S	27	81	Geneva	F	19	66	Melbourne	F	26	79	Toronto	F	26	78
Algiers	F	27	81	Budapest	S	23	73	Gibraltar	F	23	73	Toronto	F	25	74
Amman	F	28	84	Cairo	F	26	79	Glasgow	C	15	59	Toronto	S	23	51
Athens	S	36	95	Cario Town	S	17	63	Helsinki	C	12	54	Toronto	S	20	68
Bahrain	S	35	95	Copenhagen	F	20	68	Hong Kong	F	31	85	Toronto	S	23	77
Bangkok	C	35	95	Chicago	S	12	54	Innsbruck	F	23	73	Toronto	S	23	77
Barcelona	S	21	73	Cologne	S	20	68	Istanbul	F	22	73	Toronto	S	21	70
Beijing	S	27	81	Dortmund	S	20	68	Jerusalem	F	24	75	Toronto	S	21	70
Berlin	S	27	81	Dresden	F	24	75	Kuala Lumpur	F	20	68	Toronto	S	21	70
Bilbao	C	15	59	Dublin	F	15	59	London	S	18	65	Toronto	S	21	70
Bratislava	S	17	63	Edinburgh	F	17	63	Los Angeles	C	18	64	Toronto	S	21	70
Berlin</															

INTERNATIONAL COMPANIES AND FINANCE

Exchange rates help lift Glaxo 11% to £1.3bn

By Paul Abrahams in London

GLAXO, Europe's largest drugs group, reported pre-tax profits up 11 per cent from £1.1bn to £1.29bn (£17.7bn) for the year to June 30. The results were at the low end of expectations and the group's shares fell 7p to 745p.

Sales increased 21 per cent from £3.95bn to £4.09bn, while trading profits increased 17 per cent from £1.1bn to £1.39bn.

However, Mr Ernest Mario, deputy chairman, admitted both figures had benefited from currency changes. The US dollar had been \$1.76 on average during 1992 compared with \$1.86 in 1991. At constant exchange rates, the increases would have been 18 per cent and 12 per cent respectively. Volume growth, excluding price increases and exchange rates, grew 16 per cent.

Sales in all four of Glaxo's established therapeutic areas - anti-ulcerants, respiratory, antibiotics and dermatological medicines - showed healthy

increases, said Sir Paul Giroli, chairman.

Margins fell from 32.4 per cent to 31.4 per cent as the company increased its investment programmes. Sir Paul said the company had invested £95m on operating expenses for research and development (R&D) during the year. In addition, a further £30m had been spent on capital projects related to R&D. The group has set up an R&D centre in Japan. Sir Paul said such investment was the key to the future.

Mr Stewart Adkins, pharmaceuticals analyst at Lehman Brothers, said higher than expected R&D and capital expenditure would reduce interest receivable in the future. In 1992 it fell 22 per cent from £179m to £140m.

Earnings per share rose 13 per cent from 30.4p to 34.3p. Earnings per ADR increased only 7 per cent from \$1.13 to \$1.21 because of currency changes. The board proposed a dividend of 17p for the year, an increase of 21 per cent.

Lex, Page 18; Details, Page 25

Increase in turnover helps Fortis climb to Ecu196m

By Ronald van de Krol in Amsterdam

FORTIS, the Dutch-Belgian insurance and banking group, posted a 10.3 per cent rise in first-half net profit to Ecu195.8m (\$279.9m) on turnover up 25.2 per cent last year.

The strong increase in turnover partly reflects acquisitions such as the purchase of the group insurance division of Mutual Benefit Life in the US. After adjusting for acquisitions and disinvestments, the turnover increase is equivalent to 15.3 per cent.

Fortis, which is jointly owned by Aeneas of the Netherlands and AG of Belgium, said the steep decline in the value of the dollar would influence second-half results, but it

repeated earlier predictions that 1992 net profit would be slightly higher than in 1991.

Operating profit rose by 18 per cent to Ecu180.2m, with both the insurance and the banking operations contributing to the gain.

Realised capital gains on investments were up Ecu6.8m at Ecu71.4m. Higher gains on property and bond investments outweighed lower results on share sales.

In life insurance, the group's biggest business, operating results were largely unchanged at Ecu63.1m compared with Ecu62.4m a year earlier.

Operating results in accident and health insurance rose 40 per cent to Ecu23.8m reflecting the US acquisition as well as an improvement in results in Belgium.

France to rescue European chip-maker

By David Buchan in Paris

THE FRENCH government yesterday announced that the French nuclear power operator CEA-Industrie is to come to the rescue of the loss-making semiconductor activities of Thomson Consumer Electronics (TCE), the state-owned electronics company.

For one thing, Internationale Nederlanden Groep has built its 10 per cent stake in BBL under a regulatory regime which was strengthened considerably following the shock 1988 bid for La Générale by Mr Carlo De Benedetti. For another, the Dutch banking and insurance company, which yesterday indicated it was considering a formal bid, appears to have the backing of most of BBL's senior management.

Following yesterday's announcement, CEA-Industrie is to replace TCE as the chief holder of the 45 per cent French stake in SGS-Thomson, the troubled European chip producer.

IRI, the Italian state holding company, holds another 45 per cent in SGS-Thomson, with Thorn-EMI of the UK holding the remainder. France Telecom, the state-owned telephone company, is also to take a part of the equity in SGS-Thomson, to further dilute the Thomson group's stake.

With this reshuffle on the French side, Mr Strauss-Kahn said the French government would be proposing to its Italian partner "a recapitalisation as soon as possible" of SGS-Thomson, which made a loss of FF150m (£103.95m) last year.

The French industry minister claimed that SGS-Thomson would benefit from substantial synergy arising from semiconductor research carried out by CEA-Industrie and France Telecom.

The earlier plan, championed by Mrs Edith Cresson, the former prime minister, to use CEA's sizeable profits to bolster the television business of TCE, was widely criticised as lacking industrial logic.

TCE has chalked up losses of FF10bn over the past two years.

Mr Alan Jackson, chief executive, said BTR should be ready to make another acquisition.

A BELGIAN court yesterday ruled that Accor, the French hotels group, did not have to reopen its FF12.2bn (£458.3m) bid for Wagons-Lits, the Franco-Belgian tourism company, writes Andrew Hill in Brussels.

The judgment should draw some of the sting from last month's landmark court ruling forcing Accor to pay three groups of minority shareholders an additional FF1.950m for their shares.

Accor is appealing against

ING's offer before it has been launched - by buying the 6.7 per cent stake ING has been offered by Unipar of Italy. BBL is unlikely to exercise its right to buy, because if it did, the Belgian regulatory authorities would certainly force a bid for the rest of the bank. If anything, Mr Frère wants to reduce the stake.

But BBL is not necessarily going to cave in to the Dutch. Comte Jean-Pierre de Launay, BBL's deputy chairman and a BBL director, said yesterday that a bid should be launched. But the Commission yesterday denied its advice was based on last month's landmark court ruling which helped establish the definition of "control" in Belgian takeovers.

In spite of the Commission's recommendation, ING has imposed several conditions on

the August judgment, which established that the French company - together with Société Générale de Belgique - gained control of Wagons-Lits in June 1990, when they bought a 26 per cent stake at FF12.500 a share.

The bid was launched last October at FF18.650.

French company might have to pay an additional FF1.650 if the August ruling was extended to all shareholders.

Some analysts believe investors who can prove they held shares in June 1990 might still receive the extra cash. Accor had promised to extend the payout to shareholders "in a similar situation" if it finally loses the court battle.

The group of institutional shareholders defeated in yesterday's ruling could still appeal.

The bid, it wants to audit the BBL accounts - against the wishes of directors appointed by GBL, Royal Belge and Winterthur, the Swiss insurer - and will not go ahead with a full bid unless it can win more than 51 per cent of the bank.

The Dutch group may have gone further than before in stating its intentions and seems to have a better chance of acquiring the bank than any other shareholder.

For its part, ING regards BBL as the perfect vehicle to introduce "bancassurance" and the combining of banking and insurance services in one company - into the Belgian market.

With its 975 branches, BBL is seen as an attractive outlet for selling traditional insurance products to banking clients, mirroring what ING is trying

to do in the Netherlands. Abroad, BBL is an interesting partner for ING because of its presence in Africa, a legacy of Belgium's colonial past. ING's subsidiary NMB Bank, which this week was renamed ING Bank, has built up a strong reputation in emerging markets and in trading in third-world debt.

Yet until now ING has proceeded cautiously. Fearful of political sensitivities in Belgium about one of the country's premier financial institutions falling into the hands of a Dutch concern from north of the border, ING was quick to say yesterday that if the takeover goes ahead, BBL will retain its identity and corporate culture while participating in the development of the Dutch group's overall strategy.

The bancassurance concept was the driving force behind the creation of ING in early 1991, when Nationale-Nederlanden, the biggest Dutch insurer, merged with NMB Postbank, the Netherlands' third-largest bank, to create a broad financial services group.

From the start, ING's intention has been to expand in Europe, and it has never disguised its interest in BBL.

Nevertheless, news of the deal was met with some scepticism on the Amsterdam Stock Exchange, where ING's share fell to close at F1.80 at F1.42.

A tentative step towards a 'perfect marriage'

The Dutch insurer is ready to bid for BBL write Andrew Hill and Ronald van de Krol

A BELGIAN court yesterday ruled that Accor, the French hotels group, did not have to reopen its FF12.2bn (£458.3m) bid for Wagons-Lits, the Franco-Belgian tourism company, writes Andrew Hill in Brussels.

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UCB expects growth to slow down in second half

UCB, the Belgian pharmaceuticals and chemicals group, expects slower profit growth in the second half of 1992 compared with the 43 per cent rate reported yesterday for the first six months, Reuter reports from Brussels.

"The second half of the year has not taken off too badly, but prudence incites me to say that growth will not be as high as in the first half," said Mr Georges Jacobs, UCB's chairman of the executive committee. Profits for the first half jumped to BF1.49bn (£51.4m)

from BF1.04bn in the previous corresponding term. Net profit rose to BF1.57bn from BF1.01bn. The increase was due to the good performance in UCB's three sectors of activity, said Mr Jacobs.

The chairman said the target date for the approval of Zyrtec in the US remained early 1993, while he hoped to get the approval in Japan in 1994.

Mr Jacobs said UCB, which currently has 18 per cent of its sales outside Europe, aimed to double its non-European sales before the end of the decade.

Hawker acquisition offsets BTR fall

By Richard Gourlay

BTR, the industrial conglomerate, yesterday reported a 7 per cent increase in interim profits as benefits from last year's £1.55bn acquisition of Hawker Siddeley offset a small fall from the group's old businesses.

Mr Owen Green, chairman, said acquisitions had provided an "basis of opportunities" in the economic desert.

Without Hawker Siddeley, BTR's sales would have fallen about £100m and profits about £40m. This deterioration was almost entirely due to the "dreadful" construction

sector, the company said.

BTR also used acquisition accounting to add another £160m of goodwill write-offs to the £270m of provisions set up last year. The latest write-off covered £110m of provisions, some for contingent liabilities, and a £50m adjustment to property values.

Miss Kathleen O'Donovan, finance director, said the latest provisions, would be the final ones relating to Hawker.

BTR's shares rose 19p to 425p. Lex, Page 18 Management, Page 11

The "Shell" Transport and Trading Company, Public Limited Company

Interim dividend 1992

Notice is hereby given that a balance of the Register will be struck on Friday, 2nd October, 1992 for the preparation of warrants for an Interim dividend for the year 1992 of 9.3p per 25p Ordinary share payable on 2nd November, 1992.

For transferees to receive this dividend, their transfers must be lodged with the Company's Registrar - Lloyds Bank Plc, Registrar's Department, The Causeway, Worthing, West Sussex BN9 6DA, no later than 3pm on 2nd October, 1992.

SHARE WARRANTS TO BEARER

The Coupon to be presented for the above dividend will be No. 188 which must be deposited for examination at Lloyds Bank Plc, Registrar's Department, Issues Section, Bois House, 80 Cheapside, London EC2V 6EE, not later than 25th October, 1992, or may be surrendered through Messieurs Lazarid Frères et Cie, 121 boulevard Haussmann, 75008, Paris.

BY ORDER OF THE BOARD

J. A. Cunliffe
Secretary

Shell Centre,
London SE1 7NA
10th September, 1992

The Supervisory Board and the Board of Management of Royal Dutch Petroleum Company have decided to pay an interim dividend in respect of the financial year 1992 of Nfl. 3.80 on each of the ordinary shares with a par value of Nfl. 5.

In the case of holders of bearer certificates with coupons this interim dividend will be payable against surrender of coupon No. 205 on or after 22nd September, 1992, at the offices of:

Barclays Bank Plc,
Stock Exchange Services Department,
168 Fenchurch Street,
London EC3P 3HP
on business days between the hours of 9.30 a.m. and 2 p.m.

Payment will be made in sterling at the buying rate of exchange current in London at 2 p.m. on 17th September, 1992, in the case of coupons presented on or before that date, or on the day of presentation in the case of coupons presented subsequently. Coupons must be accompanied by a presentation form, copies of which can be obtained from Barclays Bank Plc.

In the case of shares of which the dividend sheets are, at the close of business on 11th September, 1992, in custody of a Depositary designated by the Company and admitted by Centrum voor Fondsenadministratie B.V., Amsterdam, this interim dividend will be paid to such Depositary on 22nd September, 1992. Such payment will be made through the medium of Barclays Bank Plc, after receipt by them of a duly completed CF Dividend Claim Form.

Where under the double tax agreement between the United Kingdom and the Netherlands, 15 per cent Netherlands dividend tax is withheld, the 15 per cent Netherlands tax is allowable for a resident of the United Kingdom as a credit against the United Kingdom income tax payable in respect of the dividend. The deduction of United Kingdom income tax at the reduced rate of 10 per cent instead of at the basic rate of 25 per cent represents a provisional allowance of credit at the rate of 15 per cent.

Where appropriate, the usual affidavit certifying non-residence in the United Kingdom will also be required if payment is to be made without deduction of United Kingdom income tax at the basic rate.

The Hague, 10th September, 1992
THE BOARD OF MANAGEMENT

U.S. \$150,000,000

Bank of Ireland

(Established in Ireland by Charter in 1783, and having limited liability)

Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from September 11, 1992 to December 11, 1992 the Notes will carry an Interest Rate of 3.75% per annum. The Interest payable on the relevant interest payment date, December 11, 1992 will be U.S. \$98.89 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

September 11, 1992

CHASE

U.S. \$275,000,000
of which

U.S. \$200,000,000 has been issued as the Initial Tranche

The Bank of New York Company, Inc.

Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at 5.25% p.a. and that the interest payable on the relevant Interest Payment Date December 11, 1992 against Coupon No. 28 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$132.71.

September 11, 1992 London

By: Citibank, N.A. (Issuer Services), Reference Agency

INTERNATIONAL COMPANIES AND FINANCE

Procordia buys Swedish Match for SKr1.37bn

By Robert Taylor
in Stockholm

PROCORDIA, the Swedish food and pharmaceutical conglomerate jointly owned by Volvo and the Swedish state, announced yesterday it was acquiring for SKr1.37bn (\$267.3m) Swedish Match, the world's leading match and disposable lighter manufacturer.

At the same time it also revealed that it was selling its sugar producing subsidiary for around SKr2.4bn to Danisco As, Denmark's sugar producing company, which will bring Procordia's total turnover to around SKr600m.

Swedish Match, which is owned by a consortium of international companies including Citicorp Venture Capital in London, will become a subsidiary of Procordia's tobacco and confectionery business, United Brands. It is hoped that the agreement can

be finalised on 15 September. Mr Klaus Unger, vice president of the company's United Brands division, said yesterday that the products of both businesses complemented each other and provided strong possibilities for co-operation in the European consumer market.

The purchase of Swedish Match will provide Procordia with a company that has an annual turnover of around SKr2.4bn and employs 4,400 people. As a result of the acquisition, the Swedish company's United Brands division will have a SKr8bn annual turnover, with nearly 10,000 employees.

Swedish Match was once run by the famous Swedish industrialist Mr Ivar Kreuger who shot himself after his empire collapsed in 1931.

Swedish Match has had several owners since it was bought in March 1988 by Stora, the Swedish forestry group, for

SKr5.9bn. In November 1989 Stora sold Swedish Match consumer products, which included Wilkinson Sword, for SKr4.35bn to a group of international investors, including Gillette of the US.

As a result of this the Monopolies and Mergers Commission in the UK investigated the sale and ruled that Gillette had to undo the effect of the merger in the UK market.

Commenting on the sale of its sugar business - Sockerbolaget - to Danisco, Mr Goran Linden, Procordia's vice president, said that the deal would ensure a stable future for the Swedish sugar industry.

He added that the divestment was also in line with the company's strategy to divest itself of all but its core business in food, pharmaceuticals and biotechnology. The acquisition will make Danisco the fourth largest sugar producer in Europe.

Pinault sale raises FFr1bn

By John Thornhill

PINAULT has strengthened its financial position by concluding a FFr1bn deal with Crédit Lyonnais, opening the way for the investment bank to take a 20 per cent stake in the enlarged capital of the timber company which is being transformed into a retailer.

"This operation gives Financière Pinault supplementary financial means so that it can pursue its development," the company said.

The French press reported yesterday that Pinault might be interested in buying the French arm of the Habitat furniture chain which is owned by the UK Storehouse group.

Such an acquisition could make a good fit with Pinault's chain. Both parts declined to comment on the reports.

However, Ms Patricia Barbier-Dussart, deputy managing director of Pinault, added that Pinault may use the additional funds to move into new areas away from retailing altogether.

Another financial priority for Pinault, which recently took over the Au Printemps retail group, has been to drive down its high level of debt which rose to FFr15.5bn after clinching the controversial acquisition at the end of last year.

Last month, Pinault succeeded in selling one of its original timber businesses, Iso-

Bertelsmann net income up 6%

By Andrew Fisher
in Gütersloh

BERTELSMANN, the German publishing, music, and commercial television group, has made a favourable start to its current financial year and expects its earnings growth to surpass the 6 per cent rise in net income to DM570m (\$407.1m) it managed in 1991-92.

Mr Mark Wössner, chief executive, said: "We are satisfied with the development so far in 1992-93." He expected turnover and profits to rise by around 10 per cent.

Turnover in the financial year to June 30 1992 rose by 10 per cent to DM16bn, of which 33 per cent was achieved in the buoyant domestic market. Operating profits were 16 per cent higher at DM1.4bn before start-up costs on new projects of DM310m - sharply up from DM188m - and tax.

Mr Wössner said the jump in these costs partly reflected the need to take full ownership of a Berlin publishing venture

roy, to the German Giunz group for an undisclosed sum and indicated that it was looking for other means of raising capital.

Clinvest, the investment arm of Crédit Lyonnais, will inject FFr1bn of new capital into Pinault's financial holding company, Financière Pinault, in return for its 20 per cent stake. The holding company's other main shareholders are Mr François Pinault - the group's aggressively entrepreneurial founder - and his family.

Clinvest already controls 7.55 per cent of the capital of Pinault and 7.42 per cent of its voting rights.

After the death of Mr Robert Maxwell, whose Maxwell Communications was a partner in the project.

Bertelsmann has also been investing in newspapers in east Germany, the Premiere pay-TV channel in Germany, and new music labels in the US and UK, as well as expanding its book club activities. It has also begun a new business magazine, Capital, in France.

Mr Siegfried Luther, the finance director, said most of the turnover increase came from existing businesses and around 2 per cent from new ventures such as newspapers in Dresden and Berlin. Cash flow was 8 per cent higher at DM1.8bn and net indebtedness down considerably from DM955m to DM45m.

In the US, where Bertelsmann owns RCA music and the Doubleday, Dell, and Bantam publishing operations, Mr Wössner said economic weakness had affected business. "Our profits are under strength there," he said.

Teltschik appointed to head BMW division

By Andrew Fisher

BMW, the German luxury car company, has appointed Mr Horst Teltschik, the former foreign policy adviser to Chancellor Helmut Kohl, to its management board to head a new department handling environmental, transport, and trade issues.

Mr Teltschik, 52, played an important role in helping to shape policy ahead of German reunification in October 1990, before leaving to become head of the foundation which con-

trols Bertelsmann, the big publishing, music, and electronic media concern.

The foundation concentrates on cultural and political research programmes. He will leave the foundation to join BMW in January.

His appointment reflects a growing awareness among German car companies of the need to develop a more comprehensive, co-ordinated, and far-sighted policy on international issues which affect their business, but are not directly connected with manufacturing.

Coles Myer pays more on modest earnings rise

By Bruce Jacques in Sydney

COLES Myer, Australia's biggest retailer, has declared a scrip issue and higher dividend after a modest rise in earnings and sales in the year to July. The company is making a five-for-four scrip issue and lifting the effective annual scrip-adjusted dividend to 17.33 cents a share from 16.44 cents, after net profits edged ahead to A\$376.7m (US\$266.6m) from A\$368.2m.

Sales rose 1.6 per cent to A\$15.18bn from A\$14.94bn and Mr Peter Bartels, chief executive, said the company's performance in the early weeks of the current year gave cause for optimism.

"In maintaining our profitability this year we were significantly assisted by reduced debt, lower interest rates and excellent cost control at the

corporate level," he said.

Mr Bartels said the company had reduced its total debt in the year by 3.6 per cent to A\$807.5m in the year from A\$1.34bn. With cash proceeds from the sale of New Zealand-based Progressive Enterprises during the year, net debt was reduced by 65 per cent to A\$433.4m.

Net interest expense was down from A\$1.67.0m to A\$88.1m.

Among the group's best performers was its core department store division, lifting pre-tax profits to A\$163.1m from A\$157.8m, but supermarket earnings fell to A\$172.0m from A\$199.3m. K mart earnings dived to A\$94.5m from A\$155.7m.

The result followed a tax provision of A\$20.4m (A\$20.1m previously) and depreciation of A\$27.2m (A\$25.8m).

Norwegian financial sector losses

By Karen Fossli in Oslo

NORWAY'S ailing financial sector has suffered losses on loans and guarantees of an estimated Nkr8.6bn (\$14.3bn) in the past decade, according to the Banking, Insurance and Securities Commission, the country's financial watchdog.

The bulk of the sector's losses have occurred during the last four years.

BISIC's composite figures for the first half of this year - which cover commercial banks, savings banks, finance companies and credit institutions - indicate that the worst may be behind the sector with interest earnings showing signs of revival as costs are being reduced.

First-half combined net interest earnings rose to Nkr10.81bn from Nkr10.39bn last year as costs fell to Nkr8.2bn from Nkr9.2bn.

Last year was by far the sector's bleakest year with combined losses hitting a record Nkr21.33bn in other words Norway's financial institutions operated at a loss of Nkr8.6bn a day in 1991.

In the first six months of this year the sector's combined losses have been reduced to Nkr5.3bn from Nkr8.1bn in the same period last year. BISIC believes, albeit with great caution, that this year's first-half losses may indicate that losses for the year as a whole could be lower than last year's record level.

"This is dependent on (Norway's) economic development in the second half. Experience shows, however, that losses have been greater in the second half than the first half," BISIC warned.

The level of second-half credit losses is uncertain and the securities markets have developed more weakly as money-market rates increased sharply, it said.

From end-June this year the sector has reduced combined assets by an estimated Nkr70bn or by 9 per cent.

Bacardi stake confirmed

By Philip Rawstorne

BACARDI, the Bermuda-based international rum company yesterday confirmed that it has agreed to make a significant investment in the Martini & Rossi vermouth and wines group.

As reported in the Financial Times, the two companies intend to combine their drink portfolios and distribution networks to form a powerful new grouping in the industry.

J.P. Morgan, Bacardi's financial adviser, said: "This transaction will give the two groups reciprocal access to their distribution networks around the world."

Feud hits Yamatane restructuring

By Robert Thomson in Tokyo

THE restructuring of Yamatane Securities, the Japanese broker, has become complicated by a feud within the company's founding family and by an ongoing disagreement between the leading banks supposed to fund the restructuring.

Yamatane, which reported a Yen25.4bn (\$206.5m) net loss last fiscal year, confirmed yesterday that it would close a Swiss subsidiary specialising in equity-linked bonds, and said it is studying a plan to cut senior management staff by 40 per cent and total employees by 30 per cent.

But doubt remains over the fate of the broker's former chairman, Mr Tomiji Yamazaki, who is still on the board and has yet to relinquish his control over the company, in spite of repeated requests from the banks and from his family.

Yamatane was also investigated by the finance ministry for its role in the "tobashin" scandal, in which brokers shuffled stocks around client accounts to avoid booking losses. However, some of those clients discovered that they were left holding the losing

stocks, leading to at least four legal actions against Yamatane.

In an attempt to return to profit this year, the company appealed to its main banks - including Sakura Bank and Mitsubishi Trust and Banking - to provide funds for a restructuring, and hinted that it would otherwise begin offloading its bank stocks. Sakura sent two managers to the company, but found that Tomiji Yamazaki continued to direct management decisions.

Mr Tomiji Yamazaki, who says renovating the company is his "responsibility", also appealed to his brother, Mr Seizo Yamazaki, for assistance, but the latter was dismayed by the scandal that the Yamatane name had attracted. Seizo's company, which has a 6.2 per cent stake in the broker, has its own profit problems, as the economic downturn has hurt the warehousing business and its property interests.

The Yamatane group was built by their father, Taneji. He dispatched the sons to separate companies in the belief that they would argue if put together, but they still managed to fall out.

The daily twists in the family saga and the broker's tortured relationship with the bankers have left its workers wondering if they will be among the first lay-offs at a leading Japanese company.

On Tuesday, Yamatane said that a new agreement was reached for reconstruction and on Wednesday, the pact was said to have fallen through. A Yamatane Securities spokesman said that "we really don't know what is going on at the top - it's difficult for us to tell from down here".

Sakura Bank, destined to play an important role in overhauling the troubled broker in which it has a 4.9 per cent stake - said "negotiations are continuing".

Nat'l Semi advances in first quarter

By Louise Kehoe in San Francisco

NATIONAL SEMICONDUCTOR, the US semiconductor chip manufacturer, reported slightly higher than expected first-quarter earnings and a 15 per cent increase in sales.

Net earnings for the quarter were \$21.9m, or 17 cents per share, compared with a loss of \$16.6m, or \$1.64 per share in the same period last year.

IBM's new PS/1 desktop models and PS/2 portables are the first to come from the newly autonomous PC division, announced last week, called the IBM Personal Computer Company. The new PS/1s are grouped into three areas aimed at different types of users.

For IBM, the PS/1s are the first step in an overhaul of its PC products.

Later this month it will unveil new Premium systems, updating its current PS/2 product line for corporate customers. Also planned is a Value Point line of PCs to be sold through direct mail as well as an expanded line of portable computer software.

IBM's competitors, however, are not standing still. Dell Computer plans to expand its mail order services to include a broad range of products from other manufacturers.

The PC makers are broadening their distribution channels to include more retailers to reach these customers.

IBM is also expected to fol-

such as Sears and Montgomery Ward.

IBM's expansion into retail distribution follows a similar move this week by Compaq Computer, which announced that its budget-priced computers, introduced in June, will be available in US superstore chains. Similarly, Apple Computer is renewing its efforts in the retail channel.

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low Compaq Computer by adopting the "direct" sales approach, by phone and mail. Smaller manufacturers such as Dell Computer have found this method successful.

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"By combining our manufacturing and distribution activities, we will be able to respond to customer needs quickly and efficiently, while significantly reducing our manufacturing costs," said Michael Spindler, Apple president.

In Europe, Apple will cut about 45 jobs at its plant in Cork, Ireland, as a result of "cost efficiency measures". This is despite plans to shift some assembly work currently performed at Apple's Singapore plant to Cork.

Apple said it will also open a

new facility in Apeldoorn, the Netherlands, in December 1992, to provide system configuration and direct shipping services for the European market.

In the US, Apple will close its manufacturing plant in Fremont, California, and shift part of this operation north to Sacramento, where it plans to open a distribution facility.

Singapore will become a final assembly operation for Japan, Australia, and Asia. Apple will transfer final assembly for the US and Europe to those regions.

Apple said it will also open a

Accor takes aim at future challenges

In a difficult economic environment which has reduced tourism activity, Accor forecasts that it should record 1992 consolidated net income (group share) of about FF 800 million, as compared to FF 948.6 million for 1991. This forecast takes into consideration the long-term amortization of additional goodwill paid for Compagnie Internationale des Wagons-Lits resulting from the recent ruling by the Brussels Court of Appeal. Accor's consolidated financial statements for the first half of 1992 will be released on October 16, 1992.

As significant economic recovery is unlikely to materialize in the short term, Accor is focussing on sharpening its organization and strategy to capitalize on its leading market positions in Europe and around the world, so as to face the coming year with enhanced capabilities. Among the steps underway are changes in the management structure, programs aimed at increasing marketing efficiency, increased emphasis on synergies and productivity gains, a more selective approach to capital expenditures, and disposal of certain non-core activities, including FF 500 million worth of assets sold in the first half of the year.

In 1992, Accor has entered a new stage in its development, with annual sales of nearly FF 45 billion. Its activities now fall in six major areas*: hotels (123 Pullman and Sofitel units;

269 Novotel; 209 Mercure and Altea hotels; 398 Ibis and Arcade hotels; 671 Morel 6 and 245 Formule 1 units); restaurants (589 commercial restaurants and 5,535 institutional catering facilities); service vouchers (including the Ticker Restaurant meal voucher used daily by 6.3 million people); railway catering and sleeping cars (Wagons-Lits); travel agencies (Wagons-Lits Travel); and car rental (Europcar).

With strong positions in a range of complementary activities and skilled teams of highly motivated associates working to meet these new challenges, Accor is well positioned to face the future with confidence.

* Data at June 30, 1992.

Contact: Eliane ROUYER, Financial Communications. Phone: (33-1) 45.38.86.26

ACCOR HOTELS

Johannesburg Consolidated Investment Company, Limited

(Incorporated in the Republic of South Africa - Reg. No. 01/0429/06)

Highlights from the Consolidated Financial Statements for the year ended 30 June 1992 (Unaudited)

	1992 Rm	1991 Rm
Profit before taxation	463.8	445.2
Attributable earnings	439.6	418.0
Share of retained earnings of associated companies	132.5	158.1
Equity accounted earnings	572.1	576.1
Ordinary dividends	195.0	194.6
Earnings per share		
- Attributable earnings	298 cents	283 cents
- Equity accounted earnings	388 cents	391 cents

The annual report and Chairman's review will be posted to members on or about 23 September 1992.
A Final Dividend (No. 133) of 90 cents per share has been declared payable to shareholders registered on 25 September 1992. Date of payment will be 26 October 1992. (Currency conversion date 5 October 1992.)
Holders of share warrants to bearer should attend to the terms of a notice to be published on or about 7 October 1992.

11 September 1992

The full text of the financial statements will be posted to shareholders and copies can be obtained from the London Secretaries, Barnato Brothers Limited, 99 Bishopsgate, London EC2M 3XE.

NOTICE OF REDEMPTION 3i INTERNATIONAL B.V.

(formerly called - INVESTORS IN INDUSTRY INTERNATIONAL B.V.)

£50,000,000

10 1/4 per cent. Guaranteed Bonds 1993

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Paying Agents Agreement and the Terms and Conditions of the Bonds contained in the Trust Deed both dated October 19, 1983, Morgan Guaranty Trust Company of New York as Principal Paying Agent, has selected £5,855,000 principal amount of the Bonds for redemption on October 15, 1992 at the redemption price of 100% of the principal amount thereof. The Bonds so selected are those bearing the serial numbers as follows:

ALL OUTSTANDING BONDS WITH SERIAL NUMBERS ENDING WITH ANY OF THE FOLLOWING TWO DIGITS

00	02	06	10	12	14	17	18
21	24	27	29	31	35	38	39
45	46	47	48	49	54	55	56
64	65	69	73	76	77	82	94

ALL OUTSTANDING BONDS WITH THE FOLLOWING SERIAL NUMBERS

07	907	1007	1207	1307	1507	1607	1707
1807	1907	2007	2107	2207			

On October 15, 1992, the Bonds designated above will become due and payable. Payments will be made upon presentation and surrender of the designated Bonds at the main offices of Morgan Guaranty Trust Company of New York in London, Brussels and Paris or Banque Internationale à Luxembourg SA in Luxembourg. Such payments will be made in sterling at the specified office of any Paying Agent in London or, at the option of the holder, at any specified office of any Paying Agent by sterling cheque drawn on, or transfer to, a sterling account maintained by the payee with a bank in London.

Bonds should be presented for redemption together with all unmatured Coupons, failing which the amount due in respect of any missing unmatured Coupons will be deducted from the principal amount due for payment.

3i INTERNATIONAL B.V.

By: Morgan Guaranty Trust Company
as Principal Paying Agent
Date: September 11, 1992

INTERNATIONAL COMPANIES AND FINANCE

Goodman Fielder results hit by property write-offs

By Bruce Jacques in Sydney

GOODMAN Fielder Wattie, Australia's biggest food group, has maintained a resurgent operating performance with a 7 per cent rise in net profits, before special items, from A\$100.8m (US\$72.5m) to A\$108.1m in the June year.

But bottom line earnings were hit by a A\$5.6m special loss, against a A\$4.4m profit previously, reflecting property write-downs and rationalisation costs.

The result came on a small rise in sales to A\$4.2bn from A\$4.13bn, and the dividend is being held at 11 cents a share.

Mr Michael Nugent, chief

executive, said the result was achieved in spite of intense competition in Australasian markets which make up 66 per cent of the company's total business. "The programme that began two years ago to focus on core businesses, to sell non-performing and non-strategic assets, cut debt and reduce overheads is showing through in the improved quality of pre-tax and pre-abnormal earnings and the strengthened balance sheet."

The company's biggest earning division remained baking and milling, although its net contribution fell 1.3 per cent to A\$83.1m. Among the best improvers, the food ingredients division lifted its contribution by 6.4 per cent to A\$4.1m.

Citic Pacific profits soar 950%

By Simon Davies
in Hong Kong

CITIC Pacific, the Hong Kong-listed arm of the Beijing foreign investment company, has announced a 950 per cent leap in earnings for the six months to June to HK\$439.5m (US\$56.9m), compared with HK\$41.8m a year earlier.

The main impetus was the first-time inclusion of profits from its 12.5 per cent stake in Cathay Pacific and Citic's wholly-owned motor trading group Dah Chong Hong.

Profits growth was achieved

through substantial purchases funded by new shares, but even on a per-share basis, Citic

achieved 114 per cent growth to 39.2 cents, from 18.3 cents.

Cathay Pacific achieved a 13 per cent increase in earnings for the interim stage. Citic's other airline business, 46 per cent owned Dragonair, saw strong growth as a result of the booming business environment in China, where it has the majority of its routes.

Dah Chong Hong's car sales in Hong Kong showed limited improvement, but Citic's China connections enabled it to

expand in the mainland.

Telecommunications traffic between Macao and China increased by 32 per cent, helping to engineer "remarkable growth" for Citic's 20 per cent owned Macao Telecom.

The results should improve in the second half of the year as they will include a full contribution from 100 per cent of Dah Chong Hong. Citic owned only 35 per cent of the company in the first three months of 1992.

The company recommended an interim dividend of 8.2 cents, up from 6.5 cents in 1991.

Fletcher to sell stake in NGC unit

By Terry Hall in Wellington

FLETCHER Challenge, the New Zealand industrial group, yesterday said it will sell at least a third of its wholly-owned subsidiary Natural Gas Corp to Australian Gas Light.

A further third is to be sold to the public, raising about NZ\$305.2m (US\$165m). The news failed to spark interest in Fletcher Challenge shares which, still under pressure, fell a further eight cents to NZ\$2.14 yesterday, largely because of its perceived debt problems.

Analysts said NGC's sale had been signalled and taken into account in assessing the company's outlook.

Fletcher Challenge had indicated in March last year its intention to sell a large stake in NGC.

The company was extensively restructured over the past 18 months to facilitate a sale of this type. While an overseas company was expec-

ted to buy a significant stake, the identity of a possible buyer had never been disclosed.

NGC is the main distributor of gas to both commercial and domestic consumers in New Zealand.

Santos advances to A\$64m despite lower oil prices

By Bruce Jacques

SANTOS, the onshore Australian petroleum producer, has defied lower prices with a 31 per cent rise in net earnings for the first half to June.

The South Australian-based company lifted net profits to A\$64.1m (US\$46.1m) from A\$53.6m a year earlier, on a 15.8 per cent rise in sales to A\$260.0m from A\$170.8m.

The interim dividend is being raised to 10 cents a share from 9 cents.

The directors said the average oil price received by the company eased to A\$26.95 a barrel from A\$27.54 but this was offset by an 8.4 per cent advance in sales volume to 16.8 barrels of oil equivalent.

Santos' net debt increased to A\$74.8m from A\$73.0m, they said.

The company noted that the net profits were 7.3 per cent better than the A\$61.6m forecast at the time of the share issue.

The dividend was in line with the prospectus forecast.

ACP magazine group shows profit after listing

By Bruce Jacques

AUSTRALIAN Consolidated Press, a recently listed magazine group controlled by Mr Kerry Packer, the Australian businessman, yesterday unveiled net profits for the four months to June 30 of A\$20.0m, on sales of A\$127.5m, A\$P-DJ reports from Sydney.

The four months cover the period since the company bought the magazine assets

from Mr Packer's family company. Earnings per share emerged at 11.5 cents and a dividend of 8.5 cents a share was declared.

The company noted that the net profits were 7.3 per cent better than the A\$61.6m forecast at the time of the share issue.

The abnormal loss in the latest year was mainly due to provisions for employee redundancy costs and diminution of carrying value of certain aircraft engines and spare parts.

The airline said an extra-

ordinary expense of A\$975,000 was booked for costs incurred in preparation for privatisation.

Sales rose by A\$140m to a record A\$1.52bn.

"The company again was burdened by excessive debt to equity," the airline said. Interest expense was A\$86.8m,

down from A\$98.7m last year,

while the gearing ratio was 85.9/14.1 debt to equity, compared with 81.1/18.5 last year.

Earnings up 27% at Hysan

By Simon Davies

HYSAN Development, one of Hong Kong's largest property investment companies, achieved net profits of HK\$514m (US\$64.5m) in the six months to June 27, per cent higher than the HK\$404m reported in the same period in 1991.

Earnings were buoyed by the

sale of its 50 per cent stake in the Pacific Centre, San Francisco, and by the HK\$124m exceptional profit from the sale of Royal Garden, Hong Kong.

Analysts said rental income increased by about 13 per cent from last year.

The company is to raise the interim dividend to 28 cents from 23 cents.

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INTERNATIONAL CAPITAL MARKETS

Dealers braced for second Eurobond issue withdrawal

By Richard Waters
and Tracy Corrigan

THE Eurobond market was yesterday facing its second aborted issue in as many days, as the lead manager to Pta10bn of floating-rate notes from the European Investment Bank came close to calling off the deal.

Banco Bilbao Vizcaya, the

INTERNATIONAL BONDS

lead manager, said it was "90 per cent certain" the issue would be pulled following Wednesday's announcement of the ending of the tax exemption which made the bonds of the EIB and other multilateral agencies particularly attractive to Italian investors. Around 80 per cent to 70 per cent of the bonds placed so far had been sold in Italy, the BBV said.

adding that more than half of the total issue had been sold before the Italian announcement.

The move to call off the deal was held over, however, after an unexpected report late in the day that the bonds issue might still benefit from the tax exemption. A final decision has been delayed until today, when bankers and the issuer hope to have more information about when the tax change officially comes into effect.

BBV said that it had warned banks involved in the Pta10bn deal not to trade the bonds since the issue was likely to be abandoned.

Meanwhile, a second EIB issue, to raise \$150m, was not launched as planned yesterday as the bank and its lead managers, Morgan Stanley and Long Term Credit Bank, awaited further clarification of the Italian tax change.

These delays follow Golman

Sachs's decision on Wednesday to call off a \$38m issue for Osprey Mortgage Services, a rare mortgage-backed deal from Sweden. Turmoil in the Swedish markets was blamed for the postponement, even though the issue was announced some hours after the 1987 stock market crash was the only recent example.

Decisions on whether or not to abandon issues have been complicated by the development of the swaps market. Swap transactions do not carry force majeure clauses, meaning that they cannot be abandoned if the underlying bond issue to

which they are linked is pulled. In such cases, banks could face a loss when unwinding the swap. Goldman would not say whether the Osprey deal had been swapped before it was postponed.

The pulling of deals has reawakened concern over how force majeure clauses are applied. The subject has stirred little interest since the Gulf war but at that time no Eurobond issues were abandoned.

A bank close to one of the deals said yesterday: "It makes sense to pull a deal, rather than try to make it carry

it off when no one wants it." The Province of Ontario is preparing to launch its second global bond offering, totalling at least \$1.5bn. Goldman Sachs and Merrill Lynch have been mandated to arrange the offering of five year, seven or 10 year bonds, which is likely to be launched next week.

Ontario launched its first global bond offering, a \$2bn issue of 7% bonds due 2002, in May. That deal is now trading at a yield spread of 60 basis points, relative to the US Treasury market. However, the spread has widened because the issue is now trading at a premium to par of more than six points. A new global offering would likely be priced at a tighter spread.

Ontario, Canada's largest province in terms of economic activity and population, has raised C\$5.9bn of its 1992-93 borrowing requirement, expected to total to C\$9.7bn.

Traders confused by new Italian tax arrangements

By Tracy Corrigan

COAL and Steel Community and the European Atomic Agency

- it appears possible that the wording of the decree will

include Italy, and some Italian-backed agencies such as Ferrovie, which benefit from tax-exempt status.

In the domestic market, these borrowers are subject to 12½ per cent withholding tax, so such a change would appear logical.

• The effect on the active repo (repurchase agreement) market in World Bank and EIB Eurobonds is unclear. Banks and investors outside Italy have been able, through the repo market, to benefit from the tax-break for Italian investors.

Until now, Italian residents holding Eurobonds issued by agencies of which Italy is a member have not paid withholding tax.

The decree will be published today. Dealers hope the following week of uncertainty will be clarified.

• The Italian authorities specified that the loss of tax-exempt status would not apply to holders of existing bonds, but it was not specified whether tax-exempt status is lost once bonds are traded in the secondary market.

However, sources close to the Italian Treasury said yesterday that the tax-exemption would continue to apply to all issues launched prior to the beginning of this month to 91 points. The Bank of Canada was expected to raise its bellwether bank rate later in the day for the first time in 19 weeks. The Bank rate was set last week at 4.93 per cent.

• TRADING in Japanese government bonds was thin ahead of today's publication of the Bank of Japan's quarterly survey. The yield on the 145 10-year government bond ended at 4.84 per cent, one basis point lower, as dealers covered short positions late in the afternoon.

Dealers expected the Yen to be negative, showing a build-up of inventories, a drop in business confidence and more evidence of a liquidity squeeze. However, they added that the survey was of historical importance and that the bond market was more likely to be influenced by the stock market, which saw the Nikkei break above 19,000 yesterday.

John Govett launches funds

By Tracy Corrigan

ket participants have criticised as too restrictive.

Up to 10 per cent of the assets of futures and options funds (Fofos) can be invested in derivative products, while the riskier geared futures and options funds (Gofos) can have up to 20 per cent of their assets in futures and options.

• ED&F Man has raised \$220m in year to end July, in joint venture futures funds in various countries, including non-unit trust futures funds in the UK, in conjunction with Providence Capital.

Speculation over Bundesbank meeting temporarily lifts markets

By Antonia Sharpe in London,
Patrick Harverson in New York and Bernard Simon in Toronto

SPECULATION, later denied, that the Bundesbank was due to hold an emergency meeting, and hopes of a revaluation of the D-Mark sent European government bond markets higher yesterday.

However, bond prices slipped back late in the afternoon on comments by Mr Otfmar Issing,

GOVERNMENT BONDS

the Bundesbank board member, in defence of the central bank's use of a target for M3 money supply growth and its efforts to reach that target.

Trading was volatile due to uncertainty about the implications of this week's events in Sweden and Italy, and due to continued weakness in the lira in spite of central bank intervention. Activity concentrated in futures, although dealers reported demand for the French 30-year government bond.

■ GERMAN bonds and futures continued on their upward

path, as investors sought refuge in D-Mark paper. The December bond contract touched a high of 89.45 in afternoon trading after opening at 88.15 on London's Liffe.

■ ITALIAN government bond prices eased in the morning as dealers took their profits after the previous day's late gains, but recouped their losses as the day progressed.

The December future fell 30 basis points to 92.12, in lighter trading, with 16,422 contracts traded, compared with more than 25,000 the previous day.

■ ON the Matif futures exchange in Paris, the September OAT bond futures contract closed at 106.60, up 0.50 in active volume of 141,948 lots, while the December contract closed at 107.04, up 0.52 on volume of 33,465 lots. At the long end of the government bond market, the 8½ per cent 2023 bond rose 0.99 to 97.37 to yield 8.75 per cent.

■ UK GILTS and futures had a more comfortable day, in spite of sterling remaining below DM2.79.

The 11¾ bond due 2003/07 rose ½ to 11¾ while in the futures market, the December

contract rose ½ point to 97.02

■ SWEDISH government bonds were supported by aggressive buying by domestic institutions and the yield on the two-year 189 bond fell to 13.88 per cent from 14.15 per cent. However, there was a flattening of the yield curve at the longer end.

■ THE Spanish government bond market failed to participate in the generally firmer mood, concentrating instead on its domestic economic problems. The yield on the 10-year 10.30 per cent bond rose to 12.55/68 per cent from 12.51/55 per cent.

■ A sliding Canadian dollar has led to a steep decline in Canadian bond prices in recent days.

Prices of long-term government bonds dropped about 1.26 points yesterday morning, bringing their fall to over 2 points since the start of the week. The 30-year bond was set to 10.07 per cent at noon.

Mr Barry Calhoun, chief

of the benchmark government bonds

market at Toronto-Dominion

Bank, said that the pressure was confined mainly to foreign sellers into a thin market.

The spread between Canadian and US bonds, a key indicator of the attractiveness of the Canadian market, has widened from 72 basis points at the beginning of this month to 91 points. The Bank of Canada was expected to raise its bellwether bank rate later in the day for the first time in 19 weeks. The Bank rate was set last week at 4.93 per cent.

■ THE only economic news yesterday was an 8.00 rise in weekly state unemployment claims. The figures were roughly in line with market expectations, and had little impact on prices.

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■ THE only economic news yesterday was an 8.00 rise in weekly state unemployment claims. The figures were roughly in line with market expectations, and had little impact on prices.

■ A sliding Canadian dollar has led to a steep decline in Canadian bond prices in recent days.

Prices of long-term government bonds dropped about 1.26 points yesterday morning, bringing their fall to over 2 points since the start of the week. The 30-year bond was set to 10.07 per cent at noon.

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COMPANY NEWS: UK

RTZ shares rebound on 3% rise to £295m

By Kenneth Gooding,
Mining Correspondent

SHARES IN RTZ, the world's biggest mining company, yesterday rebounded by 22p to 514p after the group reported a 3 per cent improvement in pre-tax profits for the first half of 1992 and said it would maintain its interim dividend at 6p.

RTZ's shares fell 19p in heavy trading on Wednesday after investors became jittery because of unexpectedly poor results from English China Clays, the world's largest producer of china clay.

RTZ's pre-tax profit rose from £286m to £295m. Net attributable earnings, which RTZ suggested is the most relevant measure of its performance, was also up by 3 per cent, from £154m, or 15.6p a

share, to £158m, or 15.8p.

Mr Bob Wilson, chief executive, said that, while the group's balance sheet remained very strong, it would have sent the wrong message if the dividend had been increased.

No improvement in metals prices or trading conditions were expected in the second half-year, nor was there any indication that 1993 would be anything but flat. He said there would be no dividend increase until RTZ could see clearly the chance of a significant improvement in market conditions and earnings.

The marginally better performance, in spite of lower metals prices, reflected £26m of extra volume, mainly from new projects coming into production, and tight cost control.

Gearing was reduced from 27 per cent to 25 per cent but capital expenditure was down only slightly, from £149m to £147m.

In the face of difficult economic conditions RTZ continued to press for efficiency improvements and there was a 3 per cent, or net 2,000, reduction in its worldwide workforce.

The UK operations have been particularly badly hit with a reduction of 6,000 or 20 per cent of the workforce at RTZ Pillar since the beginning of the recession in 1988.

Group turnover was virtually unchanged at £2.27bn (£2.27bn). An extraordinary loss of £30m was recorded on the recent sale of a 51.5 per cent interest in Rio Algom of Canada.

See Lex

Art side boosts Parambe

PRE-TAX profits of Parambe, the investment company, rose from £1,475 to £263,442 for the half year ended June 30.

Turnover of £152,619 (£103,815) was boosted by a sharp rise in works of art income from £28,574 to £107,627.

The interim dividend is a same-again 0.55p and is paid from earnings of 0.83p (0.62p). Net asset value per share at period-end amounted to 60.1p (57.2p).

Newey advances to £968,000 at halfway

Newey Group reported pre-tax profits up from £493,000 to £968,000 in the half year to June 30. Turnover amounted to £12.2m, compared with £14m.

Earnings per share emerged at 26.2p (11.6p).

The company is wholly owned by William Prynne Werke of Germany.

Acquisition helps lift Bodycote 16% to £6.4m

By Paul Taylor

BODYCOTE International, the metal technology, packaging and textiles group, reported a 16 per cent increase from £5.2m to £6.4m, in pre-tax profits for the six months to June 30.

The increase partly reflected the acquisition in March of Industrial Materials Technology, which has two plants in the US, and IMT Europe, based in Belgium, from National Forge Company of Delaware.

The two acquisitions contributed about £600,000 to profits.

Despite the current economic conditions the group said all its divisions continued to trade satisfactorily, showing increases in both profit and turnover.

Turnover showed an advance of 14 per cent from £32.6m to £37.3m and earnings per share increased to 14.5p (13.4p).

The interim dividend goes up to 3.75p (3.5p).

The metal technology division, which now accounts for 62 per cent of group profits, is expected to continue to be the main source of future growth.

With nil gearing at present the group said the second half should show a healthy liquidity position, despite a £5.5m capital investment programme this year.

BOARD MEETINGS

The following companies have notified dates of their meetings in the last week. These meetings are usually held for the purpose of considering dividends. Official dividends are not due to be paid on the dividends shown below and the above dividends shown below are based mainly on last year's timetable.	
TODAY	
Interim - Berry Stewart, Biscuits (Whitbread), Eversend Garden, JBL United Biscuits, Finsbury, Ardenian, Walker (Thomas), Future Dates	Sep. 18
Interim - Asahi (Lauria)	Sep. 19
Central TV	Sep. 20
Interim - British Properties	Sep. 21
El Croc Mining	Sep. 22

RTZ HALF YEAR RESULTS

Net attributable profit
(after tax and minorities)

FIRST HALF '92
Unaudited
£158m

FIRST HALF '91
Unaudited
£154m

Earnings per share

15.8p

Interim dividend (net)

6.0p

- Volume benefits and tight cost control offset 7 per cent fall in metal prices.
- New projects boost copper, gold and coal production.
- Operating cash flow £297 million.
- Gearing reduced to 25 per cent.

Sir Derek Birkin, RTZ Chairman, commented:

"We are determined to achieve the benefits from our continuing substantial investment in world class projects and to sustain the competitive advantages of our existing assets."

RTZ

Bringing out the best in the world

The full interim statement is being posted to shareholders. Copies are available from
The RTZ Corporation PLC, 1 Redcliff Street, Bristol BS1 6NT

THE RTZ CORPORATION PLC, 6 ST JAMES'S SQUARE, LONDON SW1Y 4LD.

Laing fall restricted to 11% and dividend maintained

By Andrew Taylor,
Construction Correspondent

JOHN LAING yesterday brought a brief moment of cheer in a chill week for construction companies which has seen three of its larger rivals announce dividend cuts, writes Andrew Taylor.

Laing managed to restrict its pre-tax profits fall to just 11 per cent to £25.6m (£25.3m) and maintained its interim dividend at 3p.

This was covered by earnings per share of 4.5p (4.8p).

At the end of June the company had net cash of £10m, compared with borrowings of £13.2m at the same stage last year.

The share price rose 1p to 120p.

In the first half there was a small loss on housing in the UK and US. Both markets remained very difficult said Mr Martin Laing, chairman.

He criticised the government's failure to stimulate the economy, while the jobless total was mounting and construction companies were going into receivership.

• COMMENT

Laing's reputation as a quality contractor is not misplaced. The company has displayed an admirable ability to generate cash. It has been helped by some big contracts won in the late 1980s, when margins were higher, and which have still to be completed. The current order book is about 25 per cent lower than in June last year, which may not be a bad thing. It may indicate that the group is choosing about what work it takes on. Laing, like others, continues to struggle with housing. It says further provisions are not required at this stage, but much will depend upon whether house prices have finally reached bottom. The company, however, plans to take about £20m a year out of housing over the next three years. In the current year it may make £18m, which would put it on a prospective p/e of just over 8. One of the few companies in the sector which might justify a buy recommendation.

The rights issue, is maintaining the interim dividend at 3.75p although this is uncovered by earnings of 3.5p (3.2p) in the first half.

The rights issue cash, which cost shareholders 200p a share, has been used to buy Celsius, the French manufacturer of domestic heating products.

Yesterday Blue Circle's share price was unchanged at 134p.

The effect of the Celsius purchase will be to reduce the proportion of the group's domestic products sold in the UK from 80 per cent to 60 per cent, said Mr Jim McCollan, Blue Circle's chief executive.

He said that worldwide turnover from cement and domestic products rose from £390.8 to £539.7m in the first half. This was despite a 10 per cent fall in UK cement volumes.

The group, as it promised in June when it raised £241m in a rights issue, is maintaining the interim dividend at 3.75p although this is uncovered by earnings of 3.5p (3.2p) in the first half.

Unfortunately, there was no sign of any recovery in UK markets for either cement or domestic products, according to the chief executive.

Volume sales of home products had fallen by 6 per cent in the first half. The success of the sector was closely tied to the fortunes of the housing market, said Mr McCollan.

About 60 per cent of bathroom sales were prompted by people moving home.

Net debt at the end of June stood at £190m compared with £365m at the end of December. Lower interest paid on UK cash deposits however meant that overall interest charges rose slightly from £10.2m to £12.6m.

In the US cement, concrete and aggregate profits rose from

£1.3m to £1.9m, helped by higher volumes and previous cost-cutting. In Chile, cement profits rose from £6.1m to £9.4m.

Gearing at the half year, if £90m of convertible bonds is included as debt, was 27 per cent.

• COMMENT

The current over-capacity in Blue Circle's cement operations is worrying and points to further plant closures and redundancies unless sales pick up - which is unlikely.

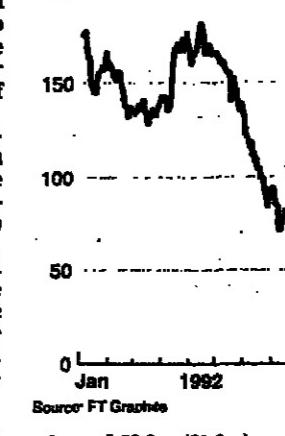
Cement volumes are expected to fall by about 8 per cent this year. The outlook for domestic products also looks uninspiring given the importance of a healthy housing market to sales. Many continental European markets also are suffering, although not as much as in the UK. Profits of £165m would put the group on a prospective p/e of about 15 times. Certainly not a buy, and the shares could go even lower in the current climate.

Amec shares fall 10% on dive to £11m and halved interim pay-out

AMEC

Share price (pence)

200



Source: FT Graphs

at the end of June.

The group is continuing to cut costs where it can - the workforce is expected to be reduced by a further 10 per cent this year.

• COMMENT

Amec's worldwide mix of businesses, with its weighting towards mechanical and electrical engineering, had been considered to be better suited than many of its rivals for riding out the construction recession.

What these figures show is that no construction company is immune from the downturn. The complexity and higher value of m/e work means that when things go wrong, as Australia shows, on the positive side, Amec has a stronger balance sheet and has shown a keen ability for generating cash from its businesses.

With no sign of any recovery and fears that another Australia may be waiting to mug the group it is difficult to recommend anything more than a hold, notwithstanding its previously good cash management record.

A pre-tax profit of £25m puts the shares on a fully diluted prospective p/e of 10.

Falling demand cuts Blue Circle to £42.7m

FIRST HALF pre-tax profits of

Blue Circle, Britain's biggest cement manufacturer, fell by a quarter, from £57.5m to £42.7m, as demand for building materials continued to fall faster than companies could cut costs, writes Andrew Taylor.

Profits from UK cement, concrete and aggregates during the six months to June 30 fell from £20.4m to £13.3m. The company said that, despite rationalisation, UK cement plants were still working at only 75 per cent capacity.

The fall in profits would have been greater but for stronger performances from the US, Chile and Aalborg in Denmark.

Profits from domestic products, bathrooms, boilers and radiators, were only slightly lower at £23.1m (£23.4m).

The group, as it promised in June when it raised £241m in a rights issue, is maintaining the interim dividend at 3.75p although this is uncovered by earnings of 3.5p (3.2p) in the first half.

Unfortunately, there was no sign of any recovery in UK markets for either cement or domestic products, according to the chief executive.

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AMEC

Interim results



KEY COMMENTS FROM THE STATEMENT OF THE CHAIRMAN, SIR ALAN COCKSHAW, F.ENG.

- Resilient performance from UK engineering and construction businesses
- Downturn in results largely due to provisions in Australia
- Strong balance sheet-cash position remains positive
- Order book down overall against last year, primarily in building and building services but significant opportunities available
- Good progress in mainland Europe

The interim dividend of 2.0p per ordinary share will be paid on 31 December 1992 to ordinary shareholders on the register on 2 November 1992.</

COMPANY NEWS: UK

Cadbury beats forecasts with £126m

By Guy de Jonquieres,
Consumer Industries Editor

CADBURY SCHWEPPES, the confectionery and soft drinks company, increased pre-tax profits by 13 per cent from £112m to £126m in the six months to June 13, helped by a strong performance in American beverage markets.

The company said the result, which exceeded analysts' forecasts of about £120m, was achieved despite difficult economic and trading conditions in all its main markets and the weak dollar.

The adverse impact of

exchange rates in the second half was expected to affect full-year results by 4 per cent.

Mr Dominic Cadbury, chief executive, said the company was "cautious but confident" about the outlook for the second half; much would depend on trading over the Christmas period.

He expected confidence to recover earlier in the UK among consumers than among retailers, who had responded to recession by tightly controlling stock levels.

The company confirmed that it had looked at the French

mineral water assets which the European Commission was forcing Nestle to sell, but said the price was unrealistically high.

Sales in the first half rose to £1.47bn (£1.22bn). Earnings per share of 10.27p (10.16p), reflected dilution due to the recent share issue.

Trading profit in the Americas rose 51 per cent to £25.8m (£16.9m), helped by the acquisition of Aguas Mineras in Mexico, a reorganisation of US operations and improved productivity at the Mott's juice business.

However, confectionery prof-

its fell by 2 per cent.

In the UK, trading profit rose to £61.7m (£51.8m). A late surge in demand due to good weather helped the Coca Cola-Schweppes Beverages joint venture raise profits by 63 per cent, while confectionery benefited from strong Easter sales. However, chocolate sales volumes fall 4 per cent in a declining market.

Rising drinks sales in South Africa raised profit in the rest of the world to £28m (£20m).

Net debt, at £451m, was £25m lower than a year earlier. The interim dividend is raised to 3.3p (3.2p). See Lex

Glaxo's export sales advance 31% to £837m

By Paul Abrahams

SIR PAUL GIROLAMI, Glaxo's chairman, was in expansive mood yesterday as he announced a 12th year of rapid growth in profits and sales.

The £70m increase in turnover was greater than the sales of the whole group less than 10 years ago, he pointed out. Meanwhile, the group's exports from the UK increased 31 per cent from £641m in 1991 to £837m in 1992.

Such growth was impressive, said Mr Ernest Mario, deputy chairman. This was particularly true when Zantac, the world's best-selling drug, was losing market share. The drug, with sales of £1.81bn, represented 44 per cent of group sales, and this percentage would fall as the product continued to mature, said Mr Mario.

Sales of Zantac, an anti-ulcer drug, nevertheless, increased 13 per cent (9 per cent at constant exchange rates). In the US sales were up 18 per cent in local currency.

Mr Mario said the increase in Zantac sales was partly the consequence of an expansion of the US sales force by 500 representatives in anticipation of the licensing of Imitran, a migraine treatment also known as Imitrex. While waiting for the drug to be licensed,

they were marketing Zantac.

Sales of respiratory drugs increased 24 per cent to £964m, representing 24 per cent of group sales. Sales of Ventolin, an asthma medicine, increased 15 per cent at constant exchange rates. Sales of another asthma drug, Beclotide, also known as Beconase, increased 26 per cent.

Revenues from Seretide, a long-acting asthma drug and one of Glaxo's most promising medicines, increased from £9m to £37m. Mr Mario said this was in spite of the fact it had not yet been launched in five of the 10 largest pharmaceutical markets – the US, Japan, Germany, France and Spain.

Antibiotics, representing 17 per cent of group sales, increased 12 per cent to £851m. In the US sales grew only 2 per cent at constant exchange rates because of pricing pressures, said Mr Mario.

Sales of Zofran, a drug used to prevent nausea in patients receiving radiation and chemotherapy, increased from £18m to £23.5m. The company is hoping to receive a licence for use with post-operative patients.

Imigran, Glaxo's controversial migraine drug, had sales of £43m. Mr Mario said he was pleased with the patient acceptance of the drug, which is yet to be licensed in the US, Japan and Germany.

See Lex

Enterprise first-half plunge to £34.6m gets market welcome

By Neil Buckley

SHARES IN Enterprise, the UK independent oil company, yesterday jumped 19p to 317p, in spite of the company's announcement of a near-halving of after tax profits from £26.3m to £34.6m in the first half of 1992.

The company blamed the twin effects of recession and weak sterling oil prices for the fall. But the net income figure was close to the top end of analysts' forecasts, and with a maintained dividend of 6.5p, prompted a recovery in the share price. The shares had lost 19p in the last two days on fears of a dividend cut.

Mr Graham Heare, chairman and chief executive, also said the company was on track almost to double its daily oil production to more than 260,000 barrels a day by 1995.

Enterprise is developing a number of North Sea fields to add to the 20 already producing. The two biggest, the Scott and Nelson fields in the northern North Sea, are due to come on stream late next year and in 1994.

The company will also benefit from its interests in the Elf Enterprise joint venture, whose Piper, Saltire and Chanter fields are due to begin producing next year.

Production in the first half of 1992 rose by 5.9

per cent to 125,500 b/d, but a drop in average oil prices from £12.13 a barrel to £10.59 caused turn-

over to fall from £244.4m to £239.5m. Net interest income also fell, giving an capital expenditure increase to £133.4m from £116.9m.

Despite the increase in spending, however, gearing dropped to 46 per cent from 49 per cent at the end of last year, due largely to a successful £172m US preference share issue. Earnings per share fell from 13.2p to 7.5p.

• COMMENT

Barring disaster, Enterprise should almost double its oil production by 1995 and is comfortably financed. Its management also has a reputation for prudence and shareholder loyalty, which has helped the share price to hold up in an otherwise severely depressed exploration and production sector.

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Emess passes dividend after 15% decline

By Roland Rudd

EMESS, the lighting and electrical accessories company, has passed its interim dividend after a 15 per cent fall in pre-tax profits from £1.8m to £1.1m, for the half to June 30.

Mr Michael Meyer, chairman, said: "We will consider a payment of a final dividend in light of the full-year results."

Although the second half is traditionally the stronger period, Mr Meyer remained cautious.

He is pessimistic about the outlook for the US economy, which affects Alsby, the consumer lighting company. "Every month is a slog in the US," said Mr Meyer. "We are battling against an awful recession."

US losses fell slightly to £1.3m (£1.4m). Trading profits in the UK were unchanged at £4.1m.

Losses from the consumer lighting division rose to £1.1m (£900,000). Margins at its German business, Brilliant, continued to fall.

Trading profits at the commercial lighting division fell from £3.1m to £2.8m, and in electrical and graphics operations from £1.4m to £1.3m.

Borrowings were static at £33m, representing gearing of 57 per cent.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
Amec	Int 2	Dec 31	4	-	10.25
Beattie (James)	Int 1.4	Nov 2	1.4	-	5.75
Blue Circle	Int 3.75	Nov 26	3.75	-	11.25
Bodycote	Int 3.75	Dec 31	3.5	-	9.25
British Mohair	Int 1.4	Oct 23	1.4	-	8.5
Booker	Int 7.5	Jan 4	7.5	-	21.75
BTR	Int 7.75	Nov 28	7.5	-	16.5
Brunel	Int 1.8	Nov 20	1.8	-	4
Burns Conv Inv	Int 2.3	Nov 26	2.2	7.8	7.7
Cashflow	Int 3.3	Nov 20	3.2	-	12.5
Coats Vipella	Int 3	Jan 4	3	-	7
Emess	Int nil	-	0.65	-	1
Enterprise OH	Int 6.5	Nov 2	6.5	-	15.75
Eritis	Int 0.35	Nov 26	1.3	-	2
Ferrum	Int 1.1	Jan 5	1.1	-	2.5
Glaxo	Int 11	Nov 13	9.75*	17	14
Gowring	Int 1	Nov 1	1	-	2
Hallcrest	Int 0.5	Nov 23	3.3	-	8.94
Lainip (John)	Int 3	Nov 13	3	-	9
London Portland	Int 2.8	Oct 26	2.225	-	7.625
Matthews (S)	Int 1	Oct 23	2	-	4.5
Ocean	Int 4.71	Nov 2	4.71	-	14.33
Parambe	Int 0.55	Oct 16	0.55	-	1.1
PCT S	Int 2.5	Nov 8	2.5	-	7
Pendragon	Int 2.2	Oct 19	2	-	8
Povair	Int 1.2	Oct 21	1.1	-	3.3
Robsons Bros	Int 1.5	Nov 2	1.5*	-	5
Reece	Int nil	-	0.1	-	0.1
RTZ	Int 6	Dec 14	6	-	19.5
Sema	Int 1.1	Nov 2	1	-	2.6
Serfield-Reeves	Int nil	-	1	-	1
Shell Transport	Int 9.3	Nov 2	8.9	-	20.9
Sider	Int 3.5	Nov 30	3.5	5.15	5.15
Wills	Int 0.1	Nov 6	nil	0.1	nil

Dividends shown pence per share net except where otherwise stated.

*On increased capital. \$USM stock. *Equivalent after allowing for scrip issue

CARNAUDMETALBOX

1992 First Half Net Profits Up 16%

CarnaudMetalbox continues to strengthen its financial performance.

KEY FINANCIAL FIGURES

	Half year 1992	Variation from first half 1991
Turnover	12,627	+ 1%
Operating profit	1,232	+ 8%
Profit before tax	970	+ 22%
Net attributable profit	549	+ 16%
Earnings per share	FF 6.80	+ 15%
Cashflow per share	FF 15.70	+ 14%
Net debt	5011	- 15%

"Our financial performance is beginning to respond to the strategies and operating priorities we have put in place. So, unless trading conditions take a turn for the worse, CarnaudMetalbox should achieve solid financial progress for the year."

B. Jürgen Hintz, CarnaudMetalbox President and Chief Executive Officer

For more information, please contact:
Virginia Rutherford
Director of Financial Communications
153, rue des Courtaulds - 75017 Paris Cedex
Tel: (33) 45.58.47 - Fax: (33) 43.80.21.02

Europe's Leading Packaging Group

Walker creditors' meeting adjourned for two weeks

By Maggie Urry

arrangement if agreed, had decided that the voting was too close to put Mr Walker into bankruptcy yesterday.

He is to spend the next two weeks examining the claims again to decide exactly how the votes should split between creditors.

Under the voluntary arrangement, Mr Hocking has estimated the creditors could recoup £14.7m whereas only £9.767 would be available if Mr Walker was declared bankrupt.

Mr Walker has promised to give half his after tax income from his new job, as chief executive of a company recently incorporated in the CIS, to creditors for the next three years. He expects an income in 1993 of £100,000.

He has also pledged his 1.5m shares in Brent Walker and shares in two private companies, two properties, his one-sixth share in an apartment in Switzerland, and the proceeds of a legal claim in France expected to produce £14.5m.

Dixons sees mild recovery

By John Thornhill

MR STANLEY KALMS, chairman of Dixons, yesterday confirmed anecdotal evidence of a mild recovery in UK consumer spending by telling shareholders that the electrical retailing group had shown a "more positive trend" in sales since early July.

However, he said there had been no significant changes in the group's other

COMPANY NEWS: UK

Coats Viyella ahead to £53m

By Daniel Green

TRADING CONDITIONS in the textiles and clothing industry remained "harsh", Sir David Alliance, chairman of Coats Viyella, Europe's biggest textiles manufacturer, said yesterday.

He warned he could not see a recovery in the UK until the summer of 1993 and that trading would be difficult in the rest of the world outside the US and Far East. The shares fell 10p to 155p.

The statement accompanied Coats' results for the six months to June 30 which showed higher operating and pre-tax profits following last year's acquisition of Tootal, the thread maker.

The acquisition helped push

turnover from £877m to £1,026m while operating profits rose 37 per cent to £69.2m (£50.6m). However, rising debt and interest charges held profits at the pre-tax level to £62.9m (£48.1m).

The increased number of shares in issue as a result of the deal meant that earnings per share were unchanged at 4.3p. The interim dividend is held at 3p.

The Brazilian activities fell into the red, accounting for an overall loss of £700,000 for South America, compared with a profit of £5m. The company blamed high interest rates and inflation. It has spent about £2m in exceptional reorganisation costs in Brazil.

The benefits of the merger with Tootal came through

strongly in North America, which showed a 65 per cent improvement in operating profits, from £12.4m to £20.4m. The company merged its industrial and consumer thread interests and has gained in market share and margin.

North America was also helped by improvements at Dynacast, the precision engineering business. Operating profits rose from £8.4m to £10.7m.

The UK also saw a sharp gain, from 29.4m to 31.1m, thanks to cost cutting, including the closure in April of a shirt factory in Northern Ireland.

• COMMENT

There are an awful lot of losses in Brazil for Coats Viyella.

More restructuring costs are to come as the company switches production to Asia. Coats' sourcing of clothes from outside western Europe has risen from zero to more than 20 per cent in two years. Gearing is going in the wrong direction, the company is caught in an ACT trap, the UK economy is dreadful and cash flow is slow.

Fortunately for Coats, the Tootal merger benefits are arriving and the US is producing cash. Next year, perhaps, a stronger dollar will make the US yet more valuable, help out over ACT and protect domestic markets a little. The company will be lucky to make £120m pre-tax for the full year, compared with £11m last year, and earn 11p a share for an above sector average p/e of 14.

Ocean hit by falling demand for North Sea services

By Angus Foster

OCEAN GROUP, the freight, environmental and marine services company, yesterday reported a fall in pre-tax profits, from £23.2m to £20.6m in the six months to June 30.

The decline was mainly due to falling demand for offshore oil support services in the North Sea as oil companies cut spending.

This knocked operating profits from the company's marine services division, including the better performing tugs business, to £12.6m from £15.1m.

Mr Nicholas Barber, chief executive, estimated North Sea offshore activity was 25 per cent down, compared with 10 per cent in South-East Asia.

Freight and distribution maintained operating profits at £10.5m (£10.6m).

Environmental services, including UK waste disposal and US laboratory testing, saw operating profits fall to £1.6m (£2.1m) as both markets declined.

The company's interest bill started to rise again to £2.6m (£2.4m). First half capital expenditure was £23m.

Earnings fell to 9.4p (11.8p), but the dividend is maintained at 4.71p. The company's shares closed up 2p at 189p.

• COMMENT

As if depressed world trade and falling North Sea investment is not enough, Ocean now has to worry about the dollar's decline too. About 40 per cent of revenues are dollar related, either stemming from the US or from related currencies in South-East Asia. There was no marked effect in the first half, but if present rates continue there could be a £1.5m hit in the second half, even after taking into account the company's hedging strategy.

The company rightly points to its mix of businesses and locations, which guarantee some respite from recession, and steps taken - in the US especially - to control costs and prepare for the upturn. Like everyone else, however, Ocean will just have to wait. Full year forecasts of £45m put the shares on a multiple of about 10. With currency worries flavour of the month, that looks about right.

Booker disappoints market with slight fall to £32.6m

By Maggie Urry

BOOKER, the food distribution and manufacturing group, yesterday disappointed the market when it announced a slight fall in interim pre-tax profits from £32.9m to £32.6m. The dividend is unchanged at 7.5p.

The shares fell 2p to 325p on the news. Mr Jonathan Taylor, chief executive, said there was no sign of an end to recession and trading conditions were "very tough". However, he regarded the figures as "reasonably robust".

The group was responding to conditions by cutting costs and improving efficiency. "We must see the environment of today as the one we confront tomorrow and the day after, and must size ourselves accordingly," Mr Taylor said.

During the period Booker increased its bad debt provisions by 36 per cent to £8.4m, though Mr Taylor said this had been done on a conservative basis.

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Earnings fell to 9.4p (11.8p), but the dividend is maintained at 4.71p. The company's shares closed up 2p at 189p.

• COMMENT

Booker deserves a small prize for broadly maintaining profits when some other food related groups are suffering declines, but the second half will be more of a test. Forecasters are picking £100m as a round number, against £93.9m last time, which would give a p/e of about 8.4. The yield on a maintained dividend is 8.8 per cent, although cover is a bit thin at 1.6 times. The rating is fair enough as things stand, but Booker's shares will never perform well until it shows it can turn its well-rehearsed potential into reality. A hard act in a recession, but one Booker should be doing more to perfect.

Profits from fish and prepared foods jumped from £7.1m to £9.1m. The factories were working at high levels of capacity and sandwich sales were good as people eating out traded down.

Earnings per share dipped from 11.8p to 11.5p as the tax rate increased from 31.6 per cent to 23.4 per cent.

Mr Taylor said that the group's borrowings should be lower at the year end than at the end of 1991 when gearing was 76 per cent.

• COMMENT

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Sema near to France Telecom link

By Paul Taylor

SEMA GROUP, the Anglo-French computing services company, yesterday announced an agreement under which France Telecom, the state-owned telecommunications company, would acquire a minority equity stake as part of an industrial partnership arrangement.

Mr Pierre Bonelli, Sema's chairman, was in London to announce the interim results. He stressed that the agreement was subject to approval by the French government, and details could not be announced until this had been granted.

Sema is anxious to develop its telecommunications business, which accounts for just 7 per cent of turnover. It confirmed in July that it had been discussing a partnership with France Telecom. At the same

time, Sema disclosed that Telecom was holding discussions with Paribas, the French bank which holds a 39 per cent stake in Sema.

If the agreement is approved, Paribas' shareholding is expected to be transferred to a holding company, which would be owned jointly by the bank and Telecom, but with Paribas as the majority shareholder.

Sema's interim results showed an 18 per cent increase in pre-tax profits to £7.73m (£6.7m) in the six months to June 30.

Mr Bonelli said the gain reflected improved profitability in several markets, where, despite difficult trading conditions, the strategy of focusing on systems integration had enabled Sema to increase its share.

Turnover from continuing operations in the core busi-

nesses of systems integration, facilities management and software products, rose to £19.6m (£17.4m), excluding £2.5m in the 1991 period attributable to the Sofres market research business, since sold.

The contribution from the systems integration business grew by 11 per cent to £149m (£134m) while facilities management turnover rose to £27m (£25.6m) and products put in £19.4m (£18m).

Following the sale of Sofres, the UK is Sema's largest market. It accounted for 44 per cent of turnover in the first half.

Retained profits were boosted by £1.4m after tax profit on the Sofres sale.

However, "significant cash-flow improvements," together with the Sofres disposal, enabled Sema to remove all debt from its balance sheet and

show net cash of £3m at the end of June, compared to £1.6m of net debt at the end of 1991.

Earnings per share increased to 5.3p (4.7p) from which Sema is paying a dividend of 1.1p (1p).

Mr Bonelli said Sema had managed to improve profitability in France, Spain and in its joint venture with BAe which was breaking even. Efforts to improve profitability in other areas, including the UK systems business, were continuing.

In addition he reaffirmed that Sema was hoping to finalise a partnership agreement shortly for its costly I-Line industrial software package.

The project, which is being developed by its German subsidiary, been consuming large amounts of research and development expenditure.

Imports hit Bernard Matthews

By Paul Taylor

PRE-TAX profits of British Mohair declined from £1.18m to £1.02m over the half year ended June 30.

Turnover amounted to £19.5m (£18.5m) with exports accounting for £6.02m (£4.59m). Textiles continued to operate at reduced levels and profit margins were eroded. However, the engineering subsidiaries and other activities increased both turnover and profit.

Trading conditions in textiles were expected to remain difficult in the second half. But the directors said the improvement in profits from specialised engineering should be maintained and they expected group profits for the second and six months to be similar to those of the first half.

Correction
Avonside/CSI

Cannon Street Investments has no stake in Avonside Group, the housebuilder it floated earlier this year. Yesterday's edition of the FT stated CSI had floated 69 per cent.

TLS Range cuts deficit to £0.08m

LOSSES at TLS Range, the USM-quoted vehicle rental group, were cut from £267,000 to £77,000 pre-tax for the half year ended June 30. Turnover was virtually static at £4.7m.

Net finance charges accounted for £543,000 (£738,000). Losses per share emerged at 0.5p (1.58p). There is again no interim dividend.

Increased demand and improved margins achieved in the first half were not maintained in July and August and further steps were taken to reduce overheads.

Severfield-Reeve dives into the red

SEVERFIELD-REEVE said that unrealistic pricing levels within the construction industry had forced the structural steelwork group into the red in the first half.

For the six months to June 30 a pre-tax deficit of £38.8m was reported on sales of £22.6m. That compared with a profit of £50.5m on sales of £23.8m.

Losses per share amounted to 2.65p (earnings 3.24p) and the USM-quoted group is passing its interim dividend - 1p was paid previously.

difficulties are being caused by the very low prices offered on the UK market by both EC and US producers."

Although the company has successfully launched a range of new value-added products, and is setting up a marketing organisation to introduce its branded products into other EC countries, Mr Matthews said that in the short term the UK market is likely to remain depressed.

He warned that full year profits will probably be less than half those in 1991 when profits were £13.2m.

Recession barks rise at Sirdar

SIRDAR reported a 9.5 per cent rise in annual pre-tax profits, from £4.6m to £5.06m, but said that pronounced recessionary conditions in the final quarter meant that progress was not as good as had been expected.

Sales at the textiles company in the year to June 30 fell to £52m (£53.5m), but costs and overheads were cut to £46.2m (£48m) and interest payable declined to £1.15m.

An unchanged final dividend of 3.5p maintains the total at 5.15p on earnings per share of 5.85p (5.26p).

Rathbone rises 24% and makes purchase

RATHBONE Brothers, the engineering equipment distributor, continued its improvement following reconstruction.

After a return to profits of £144,000 at the halfway stage, the pre-tax figure for the year to June 30 came out at £219,000 on turnover of £1.5m.

In the 18 months to June 30 1991, a £1.49m loss was incurred on sales of £22.7m.

The board is proposing to return to the dividend list for the first time in four years with a final of 0.1p. Earnings were 0.77p basic (losses 17.7p) on 0.64p fully diluted.

Erith reports losses of £229,000

Despite "a further deterioration in the trading climate" Erith, the builders merchant, achieved a slight improvement at the pre-tax level in the six months to end June.

Losses were £229,000, compared with £332,000 in the second half of last year and profits of £55.6m at the interim stage last time. Turnover fell by 26.7m to £38.5m.

The company said the promised uplift in demand for building materials following the general election in April had evaporated, while losses arising from bad debts had once again been a large cost feature, amounting to more than 2 per cent of turnover.

Losses per share came out at 0.34p (0.55p earnings) and an interim dividend of 0.35p (1.3p) is declared.

Lower interest costs push up Porvair

Reduced interest charges following February's rights issue were behind a 13 per cent pre-tax profits rise to £76.6m at Porvair in the six months to May 31.

The improvement, from £67.0m, was scored from sales little changed at £78.8m. Interest costs accounted for £143,000 (225,000).

The interim dividend is lifted to 1.2p (1.1p) on unchanged earnings per share of 4p.

The company, which manufactures microporous plastics for clothing and industrial applications, moved from the USM to the main market in February.

Wills recovery continues

WILLS GROUP, the engineering equipment distributor, continued its improvement following reconstruction.

After a return to profits of £144,000 last time and came from turnover down from £26.9m to £26.6m. The company said that it was not for the acquisition of the distribution depots from Harding Group in the second half of last year, turnover would have fallen further still.

The company, which moved up from the USM to a listing during June, is acquiring Hilbrow Investment Management, which will add £90m to client portfolios bringing the total to £780m. The £1.31m consideration is being satisfied by shares.

Profits for the six months to June 30 were £2.06m (£1.63m) on turnover of £7.4m (£5.85m). Earnings were 8.03p (6

Bunzl on recovery road with 8.5% gain

By Roland Rudd

BUNZL, the paper and packaging group under new management for the last year, reported a 4.5 per cent increase in profits for the half year to June 30.

The rise in pre-tax profits, from £20m to £21.7m, was the first since 1988. A series of disposals led to a fall in sales to £519.2m (£532.4m).

Mr Anthony Habgood, chief executive, said: "This is the first solid step to the road to recovery. After a year we have rationalised the businesses, disposed of the margin companies and made a few selective acquisitions."

Trading profit before exceptional items increased to £27m (£26m) with margins rising from 3.7 per cent to 4.4 per cent.

Bunzl's biggest earner, the paper and plastics division, reported increased profits of £13.7m (£12.6m). A cost reduction programme in its key US subsidiary helped push margins up by 1.4 percentage points to 5.2 per cent.

Profits from fine paper fell from £2.5m to £1.8m. The group is expanding in Germany but the overall fine paper market is declining.

Building supplies profits were £1.1m (£700,000) helped by closing lossmaking plants. However, return on capital was 4.3 per cent, significantly lower than the double figures achieved by the other divisions. Mr Habgood said the business still had to prove itself.

Cigarette filters fell slightly to £4.1m (£4.2m). The division is to open a US plant next year.

Plastic products rose to £3.5m (£3m), as the improved performance from US businesses offset disappointing results in Brazil.

Borrowings over the year to June 30 were reduced from



Anthony Habgood: disposing of margin companies

£126m to £97.7m, representing gearing of 47.8 per cent.

Earnings per share rose from 2.7p to 3.2p. The dividend is maintained at 1.8p.

• COMMENT

It is not often that a company which disappointed the City in the roaring eighties produces better-than-expected results in the difficult nineties. A well planned disposal programme has enabled the group to concentrate on its core-businesses.

Mr Habgood has made it clear that the weakest parts of the group, such as building materials, remain on trial. In the meantime paper and plastics will continue to expand. With forecast pre-tax profits for the year of £44m, giving earnings per share of 6.5p, the share, up 2p to 28p, are on a slightly higher than average prospective multiple of 13.5. This fac-

tors in the weak dollar, affecting a little more than half of pre-tax profits. It still does not look like a screaming buy but the potential to move forward means the shares are, at the very least, fairly valued.

Pendragon increases 7% to £2.17m despite disappointing car sales

By Angus Foster

PENDRAGON, the luxury and executive cars dealer, yesterday announced a slight increase in interim profits, despite disappointing sales of new and used cars.

Pre-tax profits increased 7 per cent, from £2.02m to £2.17m. However, this did not match growth in turnover, which was up 31 per cent at £101m (£77m) due to acquisitions.

Mr Trevor Finn, chief executive, said new car sales volumes were higher, but margins had fallen, while sales of used cars declined.

"People are buying, but there are very few emotional purchases taking place. It is all sensible, commercial buying," he said.

Business cars such as Mercedes-Benz and BMW had increased sales. But luxury cars - where margins are higher - such as Rolls-Royce and Ferrari continued to be poor.

With customers delaying purchases, cars were getting older and requiring more after-sales service. This division increased its proportion of group revenues to 56 per cent, compared to 44 per cent two years ago.

Contract hire was flat at about 6 per cent of turnover.

Operating profits increased 15 per cent to £2.12m (£2.72m).

Higher borrowings to fund acquisitions pushed interest costs to £949,000 (£698,000).

Mr Finn said borrowings would rise to between £8m and

Lower Exchequer Levy helps LWT rise to £14m

By Raymond Snoddy

DESPITE THE recession LWT (Holdings) increased pre-tax profits to £13.7m in the six months to June 30, an advance of 41 per cent on last time's £9.78m.

An important factor in the rise, however, was a £2.8m drop in Exchequer Levy. Profits before levy and interest increased by 9 per cent, from £20.8m to £22.7m.

Pendragon also announced the acquisition of two dealerships - one for Honda and the other for Aston Martin - for about £1.3m. The company now has 45 franchises, including two in Germany, compared to 22 two years ago.

LWT has been increasing its share of television advertising.

In the year to July 1992 LWT's share was 12.024 per cent, compared with 11.773 per cent in the previous year with each 0.1 percentage point accounting for about £1m in revenue.

Mr Bland also said the company planned to write-off its £3.2m share of start-up costs on the London News Network and Good Morning Television against the profit and loss account.

A fixed preferred dividend of 5p was paid to holders of preference and management shares at the end of June. The next dividend at the end of the year will reflect the previously announced 50 per cent increase in the fixed preferred dividend.

The share price closed 13p higher at 354p.

Earnings per share fell to 2.27p (2.69p) and the interim dividend is maintained at 3.3p.

Mr Richard Hall, chairman, said the group continued to enjoy a high level of reward from its investments throughout the world, in particular the associated companies in the Pacific Basin.

Hall Engineering advances to £1.55m

DESPITE continuing difficult trading conditions in the UK and South Africa - its two main operating areas - Hall Engineering (Holdings) achieved a 33 per cent pre-tax profits advance to £1.55m in the six months to June 30.

Turnover of £84m compared with £79.4m.

Total borrowings rose but were still some £7m lower than at the corresponding stage last year following good cash generation in the second half of 1991. This led to a fall of almost £1m in interest payable to £1.58m.

The company said the continuing predominance of profit from overseas had led to a build up of advance corpora-

Bibby seeks £36m to help relieve Caterpillar debt

By Jane Fuller

J BIBBY & Sons, the industrial and agricultural group, yesterday launched a £36m rights issue to relieve debt taken on with the acquisition of Spain's sole Caterpillar distributor.

Bibby is 78.9 per cent-owned by the South African Barlow Rand group, which is taking up its full entitlement in the 1-for-4 issue. The 115p issue price compares with yesterday's opening of 136p. At the close 16p had been shed.

Mr Richard Mansell-Jones, Bibby's chairman, said the rights issue was envisaged earlier this summer, when it raised its bid for Finanzauto to Pta15.9m (£28m) to clinch success.

Including more than £120m of Finanzauto's borrowings

and contingent liabilities, the combined group's gearing had risen to about 150 per cent on net debt of more than £240m.

By the end of the financial year in September, with the help of the issue proceeds, gearing would be down to about 90 per cent, he said. Further reductions would be achieved by cutting stock and selling non-core assets.

The directors planned to maintain the final dividend at 9.6p to make an unchanged 9.75p total.

In the six months to June 30, Finanzauto made pre-tax profits of Pta106m, down from Pta752m. That reflected a 50 per cent fall in the market for earth moving equipment in Spain.

The balance of the rights issue has been underwritten by Cazenove.

intrum justitia

(Registered in Curacao, Netherlands Antilles)

NOTICE TO SHAREHOLDERS

The Managing Board of INTRUM JUSTITIA N.V., a company incorporated and existing under the laws of the Netherlands Antilles, of which the registered office is located at Chumacero Kade 3, Willemstad, Curacao, Netherlands Antilles, wishes to announce that it has been decided with the approval of the Supervisory Board to distribute an interim dividend for the 1992 financial year of 1.0 pence per ordinary share.

As of November 5, 1992 the interim dividend on ordinary shares will be payable at the following addresses:

Paying Agents
Kredietbank S.A. Luxembourgse
43, Boulevard Royal
L-2955 Luxembourg
Luxembourg

Bearer Shareholders are asked to submit Coupon No 9 to the paying agents for collection of the dividend.

Furthermore shareholders are hereby informed that the Semi-Annual Report on the Group's activities and results during the first six months of the 1992 financial year is available.

The Semi-Annual Report can be obtained at the registered office of the Company, the paying agents as mentioned above and at James Capel & Co Limited, 6 Bevis Marks, London EC3A 7JQ, United Kingdom.

Intrum Justitia N.V.
September 11, 1992.

COMMERCIAL BANK OF LONDON PLC

RESULTS FOR SIX MONTHS ENDED
30th JUNE 1992 (UNAUDITED)

The profit attributable to shareholders for the half year ended 30th June 1992 amounted to £208,813.

It is anticipated that the profit for the full year to 31st December 1992 should show an improvement.

	6 months to 30th June 1992	6 months to 30th June 1991
Gross Income -	£1,872,748	£2,100,753
Profit before taxation	31,613	369,246
Taxation	102,890	136,000
Profit attributable to Shareholders	208,813	233,246
Amount absorbed by dividend	£208,813	£253,246
Earnings per £ share	20.8p	25.3p

No interim dividend is to be paid.

Copy of this announcement will be available to the public from the registered office of the Company, Bankside House, 107-112 London Wall, London EC2A 4AE.

GLOBAL COMMITMENT TO BEVERAGES AND CONFECTIONERY

1992 FIRST HALF RESULTS (unaudited)

"I am pleased to report interim results which show progress overall despite difficult economic conditions in major markets and the impact of adverse exchange rates.

Sales	£1,469.9m + 3.5%
Trading Profit	£140.5m + 4.2%
Pre-Tax Profit	£126.0m + 13.0%
Earnings per share	10.27p + 1.1%
Dividend per share	3.30p + 3.1%

Conditions in our major markets remain difficult and current exchange rates will have a more negative impact in the second half.

However, we have a resilient business with excellent brands, geographical spread, strong management and a sound balance sheet. I am sure that we will continue to win a good share of the business available to us."

Sir Graham Day, Chairman

Cadbury Schweppes

MANAGEMENT PROVEN IN THE MARKET PLACE

THE CONTENTS OF THIS STATEMENT, FOR WHICH THE DIRECTORS OF CADBURY SCHWEPPES PLC ARE SOLELY RESPONSIBLE, HAVE BEEN APPROVED FOR THE PURPOSE OF SECTION 57 OF THE FINANCIAL SERVICES ACT 1986 BY ARTHUR ANDERSEN, AS AN AUTHORISED PERSON.

RECRUITMENT

JOBS: Evidence that vocation does not mix well with vacation, nor even with intermediary ingestion

"Am I contaminating you?", asked the Jobs column, just back at work from four weeks' leave. "Hm," said its partner Bill Hall, without looking up. "I ask in the cause of serious scientific inquiry." I persisted. "Hm," he replied, continuing to peer at his screen.

What prompted my query was Diane Summers's report in last Thursday's FT on research by the Cedar International consultancy into the way holidays affect productivity. The broad finding - that the effects are dire - will of course be no surprise to anybody. But how dire they are came as a bit of an eye-opener.

The productivity-dip is evidently so bad that for every working day we have off, our employer in effect loses two. Moreover, while it started me, that estimate seemed perfectly plausible to psychologist Cary Cooper of University of Manchester Institute of Science and Technology. "There's a sort of holiday infection that contaminates everyone around the person who has been away," he explained.

Hence my question to my partner. After all, if I was contaminating him, the best way to reduce the productivity damage would surely be for me to go on holiday again until his next break was due. Alas to judge by the response, far from being infected, he hadn't even registered that I was back.

Whereupon I lapsed into silent contemplation of another of Professor

How to be an ever efficient worker

Cooper's ideas. It's that we would do well to stop having a long holiday once a year and instead take shorter breaks more often. The result, he thinks, would be less preoccupation with preparations beforehand and less rustiness afterwards. So the cost in lost productivity to our employers would be lower while we'd be just as well recuperated.

Well, while that's perhaps so in broad terms, personal experience again rebuts it. Whatever lengths of holiday the Jobs column has taken - ranging from three days to six weeks - the productivity losses have been much the same, and the recuperative effects barely if at all detectable.

But, as a one-man sample is no test of any hypothesis, I raked through the paper mountain that used to be my desk seeking research on shorter holidays. Unfortunately, the only example I could find concerns an extremely short one (although some make it last far longer than others); namely, the lunch-break.

It crops up in an article by Peter Wright of Edinburgh University in the British Psychological Society's latest journal. Here is Dr Wright's account of various researchers' findings on the effects of lunch-breaks on productivity. "Errors of shift workers show a sharp increase at 2pm as do instances of

falling asleep at the driving wheel and other measures of driving efficiency.... Blake (1971) reported a performance decrement after lunch on a wide range of tasks - signal detection in a vigilance task, mental arithmetic, disjunctive reaction time, and card sorting."

Then, for good measure, he adds a stomach-churner (which I've italicised): "Craig (1986) found a clear post-lunch dip in efficiency of detecting sensory events, but no change in performance when food was not consumed."

So it seems that, if efficiency's the aim, we should not only take shorter holidays, but stop eating between work-shifts to boot.

HAPPILY another kind of hunger - the jobs-famine - is at least slightly eased by a post in Abu Dhabi offered by recruiter Andrew Duncan for an international investment concern. Being unable to name it, he promises to abide by any applicant's request not to be identified to his client at this stage.

He seeks an information technology specialist to take charge of systems development. So candidates need management skills besides full technical knowledge of IT applications outside as well as in the investment field. Salary about £75,000 tax-free. Family housing

among other typical expatriate perks. Inquiries to Andrew Duncan Associates, Oxford House, Oxford Rd East, Windsor, Berkshire SL4 1EF; telephone 0753 832144, fax 0753 832166.

NOW to the underlying table giving a selection of the latest indicators of world-wide living costs compiled by P-E International management consultants. Anyone wanting the full survey, which

covers many more places than the 60 I've included and costs £310, should contact P-E's Simon McBride at Park House, Wick Rd, Egham, Surrey TW20 0HW; tel 0784 434411, fax 0784 471404.

The cost indices all refer to specific cities instead of countries as a whole, and are based on prices in London at 100. Alas, owing to problems in devising an internationally consistent measure of housing costs, they are omitted.

Another snag is that, since such surveys are time-consuming exercises, the findings are not being up to date. The price-levels reflected by the index figures are those which prevailed last April. Even so, the inflation rates are the latest available, and the indices are calculated at the exchange rates in force on August 31.

To update for subsequent changes, take the exchange rate in the table, divide it by the later rate, and multiply the result by the table's index figure.

Michael Dixon

Place	Living cost index	Exch're rate	Place	Living cost index	Exch're rate	Place	Living cost index	Exch're rate			
	%	E1 =		%	E1 =		%	E1 =			
Japan, Tokyo	194.7	2.4	244.25	Luxembourg	90.1	3.8	57.45	Bahrain, Manama	74.7	0.1	0.75
Norway, Oslo	129.4	2.2	11.04	Macau, N'chott	88.5	6.7	153.75	Philippines, Manila	74.6	10.0	44.50
Sweden, Stockholm	125.3	2.1	10.20	Bahamas, Nassau	88.4	4.4	159.58	Papua NG, P.M'sby	74.5	6.8	1.90
Congo, Brazzaville	120.0	2.2	475.13	Ukana, Monrovia	88.0	4.5	1.98	Canada, Toronto	73.2	1.7	2.37
Denmark, Copenhagen	112.8	2.5	10.78	Hong Kong, Victoria	87.8	9.9	15.31	Tunisia, Tunis	72.3	6.9	1.61
Switzerland, Zurich	111.0	4.8	2.50	Portugal, Lisbon	87.1	9.7	243.35	Trinidad, P. of Spn	72.1	2.4	8.42
Finland, Helsinki	110.3	2.8	7.69	Taiwan, Taipei	86.1	5.1	49.85	Malaysia, K. Lumpur	71.5	4.7	4.94
Ivory Cst, Abidjan	109.3	1.2	475.13	USA, New York	83.4	3.2	1.98	China, Beijing	70.5	3.2	10.78
Libya, Tripoli	107.6	4.4	0.51	Barbados, Bridget'n	80.6	8.1	3.99	Thailand, Bangkok	70.2	4.9	49.80
Iraq, Baghdad	106.8	5.5	2,192.50	S. Korea, Seoul	80.5	7.0	2.00	UAE, Dubai	70.1	2.9	2.27
France, Paris	104.4	3.1	8.50	Cuba, Havana	79.5	7.0	1,528.65	Australia, Sydney	69.4	1.7	2.76
Belgium, Brussels	102.8	2.8	57.45	Cyprus, Nicosia	79.3	7.1	0.81	Indonesia, Jakarta	69.2	9.6	4,033.90
S Arabia, Riyadh	102.8	5.7	7.43	Antigua	79.1	1.0	5.35	Jordan, Amman	69.1	6.8	1.32
Spain, Madrid	102.8	6.5	180.95	Brunei	78.4	2.5	3.17	Fiji, Suva	64.6	3.5	2.63
Austria, Vienna	101.1	4.1	19.65	Malta, Valletta	77.6	1.0	0.58	N Zealand, Wton	63.6	2.7	3.66
UK, London	100.0	4.3	1.00	Morocco, C'blanca	77.1	7.2	14.81	Panama	61.0	1.1	1.98
Ireland, Dublin	98.1	3.7	1.08	Qatar, Doha	77.1	3.0	7.21	S. Lanka, Colombo	59.4	10.7	85.45
Netherlands, Am'd'm	97.4	4.4	3.15	Oman, Muscat	77.0	1.8	0.78	Bangladesh, Dacca	58.3	4.3	77.95
Greece, Athens	96.9	4.6	2.79	USA, Los Angeles	77.1	3.2	1.95	Pakistan, Karachi	51.0	8.1	43.65
Seychelles, Victoria	94.3	1.4	8.65	Singapore	75.2	2.8	3.17				

Project Finance

For one of the major names in world banking with a well-developed and respected London branch presence.

- RESPONSIBILITY** is to the Head of Project Finance in London for the assessment, analysis and structuring of a wide variety of project financing opportunities, as part of a small specialist team.
- THE NEED** is for a high-calibre graduate with at least three years' experience of domestic and international project finance and credit, PC modelling and financial analysis skills.
- SALARY** excellent, plus full banking benefits: preferred age 28-33. City based.

Write in confidence, enclosing a Curriculum Vitae, quoting reference T7521 to:

TK

SELECTION

8 Hallam Street, London WIN 6DJ. Tel: 071 580 0113 Fax: 071 631 5317
A DIVISION OF TYZACK & PARTNERS

International Treasury Analyst

North London

c.£21,000p.a. + benefits

based on your previous experience, however further comprehensive training in these areas will be provided.

The ideal candidate will be a career-minded individual of graduate-calibre, who is PC literate and ambitious for an international finance career with a dynamic multinational company.

In addition to an excellent salary and benefits package, we can offer you a broader base of commercial experience and the prospect of real progress within a major blue-chip organisation.

In the first instance, please write enclosing CV with qualifications, experience and current salary details to Jay Richardson, Human Resources, NCR Limited, 206 Marylebone Road, London NW1 6LY. Closing date: 25th September 1992.

Preferably you will already have a good understanding of foreign exchange and cash management

NCR

Open Cooperative Computing
The Strategy For Managing Change

CJA

RECRUITMENT CONSULTANTS GROUP
3 London Wall Buildings, London Wall, London EC2M 5PU

Tel: 071-588 3588 or 071-588 3576

Telex No. 887374 Fax No. 071-256 8501

Career position with excellent medium and longer term prospects.

OPERATIONS/SYSTEMS MANAGER

LONDON - CITY

INVESTMENT MANAGEMENT ARM OF LEADING EUROPEAN BANK

Our client provides a discretionary fund management service for private clients with substantial assets and also manages PEPs and unit trusts. The Operations Manager will be responsible for the efficient management of the mainframe and PC systems and directing the software house on enhancements to provide a more imaginative use of reports, prepare for TAURUS etc. as well as advising on further computerisation throughout the office. The successful applicant will be a graduate, aged 25-30, possibly with an accountancy background and at least 18 months' experience in a fund management/SFA reporting environment in a similar "front office" role. In addition to a strong technical systems background, candidates must have the confidence and communication skills to relate to the fund managers and their settlement/portfolio administration requirements and the stature to progress to broader operations and office management responsibilities. Initial remuneration is negotiable c.£30,000 + bonus scheme and company benefits. Applications in strict confidence under reference OSM4851/FT to the Managing Director, CJA.

CORPORATE FINANCE TODAY

A seminar for newly/recently qualified accountants

Schroders

Schroders & Clark are pleased to invite you to attend a seminar followed by informal drinks discussion with representatives from 3 prestigious and innovative merchant banks.

You will have ample opportunity to find out from our guest speakers about the exciting challenges throughout the corporate finance arena.

If you are a recently qualified ACA or an ACCA with up to 2 years corporate finance experience, and want to consider the career paths open to you, please fill in the form below.

You owe it to yourself to consider all the options.

Date: 29th September 1992

Time: 6.15 pm - 8.30 pm

Place: Chartered Accountants' Hall, Moorgate Place, London EC2

Name: _____

Address: _____

Work Tel: _____ (Dialling in America)

Home Tel: _____

Date/Stage of Qualification: _____

Please tick appropriate boxes: I wish to attend the seminar I am unable to attend but would like to receive an informal discussion with a colleague

Please return to Julie Byford, Badenoch & Clark, FREEPOST, London EC4B 4EN.

Telephone (0111) 585 0073 (Day) or (081) 219 5376 (Evening office hours)

BADENOCH & CLARK
recruitment specialists

Manage European equity portfolios...

...of one of the UK's largest pension schemes

Central London Competitive salary + car

We are expanding our coverage of European equity markets

and are looking for an Assistant Portfolio Manager.

You are likely to be in your late twenties, with three to four years' experience in financial markets, part of which should involve European equity investment. Ideally you should possess Associate Membership of the SIA or a similar qualification and a relevant degree. The ability to converse in a European language would be advantageous.

You will be responsible for the active management of a part of the £400 million European equity portfolios of the British Gas pension schemes, and will be expected to contribute to the overall management and asset allocation of the funds. An ambitious, highly motivated individual, who can accept high levels of responsibility at an early stage, you will be working in a stable and successful team, running one of the largest pension funds in the country.

Telephone for an application form...

SENIOR FIXED-INCOME SALES AND TRADING

Our client is one of the world's largest financial institutions with an impressive global presence. Despite the current economic climate, their European Head Office in London is looking to expand its sales and trading operations in the fixed-income division. In order to facilitate this development they are looking for a number of highly motivated Senior Sales Executives and Traders to support their strategic plans for growth in this sector.

Bond Sales

The Company seeks to appoint at least three high-calibre Salesmen at senior level to strengthen the existing team.

Reporting to the Head of Sales, you will have the key responsibility of marketing a full range of fixed-income products to both institutional and corporate clients across Europe.

The ideal candidate will have a minimum of three years' relevant selling experience, covering a range of currencies and products. Excellent communication and presentation skills are essential to be successful in this highly competitive market, as is the ability to demonstrate a good track record of developing profitable client relationships. A second European language would be an advantage.

EGB & ECU Traders

The Company is seeking to employ experienced Senior ECU and Government Bond Traders who will help continue the organisation's in-depth coverage of the whole range of instruments relating to ECUs and European Government debt.

Reporting to the Head of Bond Trading the successful applicants will be responsible for market-making and ensuring the continuing profitability of the positions taken by the Company in the ECU and European Government Bond Markets.

The ideal candidates will have at least three years' experience of market-making and trading in ECUs and/or European Government Bonds gained within a leading securities or brokerage house. Excellent interpersonal skills and the ability to communicate at the highest levels will be essential as will the ability to interact efficiently with other areas of the Fixed-Income Division.

These positions all represent excellent career opportunities within an organisation that prides itself on promoting from within. The final salary packages agreed, therefore, will fully reflect the seniority of the positions and our client's wish to attract candidates of the highest possible calibre. Interested applicants should telephone Jonathan Cohen on 071-413 0972 (Fax 071-413 0976) or write to him enclosing a detailed CV at the address below. Please state clearly on your application for which position you wish to apply.

12 Curzon Street
London W1Y 7J

L O N D O N



P A R I S

Tel: 071-413 0972
Fax: 071-413 0976

Deal Orientated Documentation/Transaction Management Executive

International Securities

Our client a leading European investment bank enjoys an enviable reputation across a wide variety of investment banking markets. The services provided to its global clients are diverse and highly sophisticated.

An exciting opportunity has arisen within the Transaction Management Group for an individual to take responsibility for the transactional management and documentation of eurobonds and international securities offerings.

The small, multi-disciplinary team advises the individual product areas on the structuring, documentation and execution of a high volume of transactions to the highest professional standards and are involved in a wide variety of securities offerings including deals that are complex and strategic in nature.

Interested candidates should contact Paul Mewis at BBM Associates Ltd (Consultants in Recruitment) on 071-248 3653 (081-946 5012 evenings/weekends) or write, sending details to the address below. All applications will be treated in the strictest confidence.

76, Vandy Street, London EC4M 9BZ



Tel: 071-248 3653 Fax: 071-248 2814

BRITISH AIRWAYS PENSIONS

Chief Investment Officer

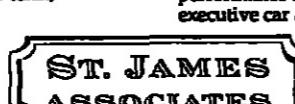
Central London

With assets of over £4 billion under management, the British Airways Pension Scheme is one of the largest and best managed in-house funds in the UK. An immediate requirement has arisen for an able and experienced fund management professional to assume overall responsibility for management of the fund as Chief Investment Officer.

Reporting to the Trustees, the Chief Investment Officer will be fully accountable for the performance and management of the fund. Key tasks will be to:

- formulate investment strategy and make appropriate recommendations to the Trustees;
- achieve consistent upper quartile performance over the longer term;
- manage, motivate and develop a successful and capable fund management team.

The appointee will have considerable latitude in respect of asset allocation within agreed parameters.



MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.

A GKR Group Company

Substantial Package

Probably aged in their 40's and educated to degree level, candidates must have substantial fund management experience and a demonstrably successful track record across all major markets. They are likely to have previous experience as the Head or Deputy Head of a substantial fund management operation and will, therefore, be able to demonstrate the ability to develop and implement investment strategy. They must also be articulate and effective communicators, with the self-confidence, integrity and authority to be immediately credible with Trustees, advisors and the fund management team. First-rate management and leadership abilities will be essential.

The competitive remuneration package comprises a substantial base salary and performance-related bonus scheme, together with a contributory pension, executive car and private health care.

Interested applicants should write, enclosing a detailed CV, to Roger Howell or James Hyde at the address below, quoting reference number 136.

With assets exceeding £2.5bn and branches throughout the Midlands, we have become one of the UK's largest regional Building Societies, and one of the top 10 best performing societies.

Now our sights are set firmly on further structured growth as we prepare for the next century.

REASURER
PACKAGE C. £40,000 P.A. + CAR

The Treasury function is already a vital part of our operations and in the years to come is expected to support the ambitious growth and increasingly complex activities being undertaken.

Leading a small team, your major task will be the development and implementation of prudent strategies for the management of interest rate risk, the investment of assets and the raising of capital and wholesale funding. A key objective will be the promotion of the Society within the financial markets.

You will assist in driving forward the Society's ambitious business strategy and, reporting to a General Manager, will have influence of the highest level.

As well as degree and relevant professional qualification, you will also need to demonstrate experience at a senior level in Treasury within the banking or financial services sector.

We are looking for an outstanding manager who can drive through change and make things happen. Good communication skills, personal integrity, imagination and intellect are essential attributes.

The rewards will be a comprehensive package incorporating concessionary mortgage, car, private medical insurance and pension scheme, and the chance to develop significantly within the role and within a successful organisation.

Please write with full career details to: Mike Fitzgerald, Personnel Controller, Coventry Building Society, P.O. Box 105, 1st Floor, West Orchard House, 28 Corporation Street, Coventry CV1 1QR, quoting Ref: NH/C100.

We are an Equal Opportunities Employer.

COVENTRY
BUILDING SOCIETY

CORPORATE FINANCE ANALYST SALARY C. £40,000

The London headquarters of this prestigious European investment house is seeking a talented and experienced analyst to support a team of twelve business origination executives with global responsibility.

The role is to provide detailed balance sheet and due diligence analysis of targeted client companies, financial modelling including discounted cashflows and merger modelling, recommendations for financing techniques and transactional support on deal execution. The target companies will be located mainly, but not exclusively, in the leisure, food and consumer product sectors.

The successful candidate will hold an MBA from one of the top post-graduate schools, have a solid track record (at least four years) with a major investment bank/securities house following a traditional post graduate training programme covering highly analytical methodologies and cross-border corporate finance techniques, and will have extensive practical experience in these areas. He/she will also need to be well versed in all areas of investment banking products, including capital markets, derivatives and Mergers & Acquisitions. Preference will be given to candidates whose experience spans both Europe and North America.

An excellent salary, benefits package and discretionary bonus are available for the successful candidate.

Please reply, enclosing a full curriculum vitae to: Box A1937, Financial Times, One Southwark Bridge, London SE1 9HL.

A CHALLENGING NEW VENTURE

This well-backed international company has recently established an organisation to market the retail and leasing of commercial semi-trailers and trailer equipment. The EEC candidates are sought for key management posts which will be filled by individuals who will grow to manage major areas of the enterprise, with the opportunity to apply their skills to establish the procedures, policies and disciplines necessary to achieve the company's expectations.

DIRECTOR OF FINANCE AND ADMINISTRATION

Package to £50,000 + car Home Counties

DIRECTOR OF PURCHASING

Package to £45,000 + car Home Counties

SALES DIRECTOR

Package to £45,000 + car Home Counties

AREA SALES MANAGERS

Package to £30,000 + car SE London, Manchester, Scotland

Please write with full career details to: M. Copeland, PA Consulting Group, Advertising and Communications, 125 Buckingham Palace Road, London SW1W 9SR.

Transport Pool Corporation
Formerly Electric Capital Company
(A joint venture with an English
company of similar size)

GE CAPITAL TRAILER RENTAL/GE CAPITAL MODULAR SPACE

TRAINEE PARTNERS

2 individuals aged 23-33, with sound academic background required. Experience not necessary but the ability to assimilate on a technical and conceptual level essential. Potential to progress to full partner with full profit participation in 2 to 3 years.

Call Simeon Jenkins on 071-379 5895.

INVESTMENT OPPORTUNITIES

SCOTLAND

THE CONTINUING GROWTH OF SCOTLAND AS A CENTRE FOR FUND MANAGEMENT IS CREATING OPPORTUNITIES FOR AMBITIOUS PROFESSIONALS TO COMBINE SUCCESSFUL CAREERS WITH A HIGH QUALITY OF LIFE.

MY CLIENT IS ONE OF THE UK'S LEADING FINANCIAL INSTITUTIONS AND IS A MAJOR FUND MANAGER IN ITS OWN RIGHT WITH A STRONG LONG TERM PERFORMANCE RECORD. THEY NOW SEEK TO MAKE TWO APPOINTMENTS TO THEIR TEAM.

FUND MANAGER

UK, U.S. OR EUROPE

A FUND MANAGER, AGED MID 20'S TO MID 30'S, WITH AT LEAST THREE YEARS EXPERIENCE OF MAJOR EQUITY MARKETS, EITHER UK, US OR EUROPE IS SOUGHT FOR A KEY ROLE FOR ITS GROWING EUROPEAN BUSINESS. REPORTING DIRECTLY TO THE HEAD OF OVERSEAS EQUITIES, THE ROLE WILL HAVE MANAGERIAL, MONEY MANAGEMENT AND ASSET ALLOCATION RESPONSIBILITIES AND IS SEEN AS AN EXCELLENT ENTRY POINT INTO THE COMPANY. EVIDENCE OF PERSONAL, PROFESSIONAL AND MANAGERIAL SKILLS AND POTENTIAL, AS WELL AS A DEGREE AND/OR PROFESSIONAL QUALIFICATIONS ARE ALSO SEEN AS PREREQUISITES.

INVESTMENT ANALYST

A MOVE INTO JAPAN

AN EXCELLENT OPPORTUNITY ALSO EXISTS FOR AN AMBITIOUS YOUNG ANALYST, EARLY TO MID 20'S, AND ALREADY WITH SOME EXPOSURE TO FUNDAMENTAL EQUITY ANALYSIS TO JOIN MY CLIENT'S JAPANESE TEAM, WORKING DIRECTLY FOR AN EXPERIENCED FUND MANAGER. PREVIOUS EXPERIENCE OF JAPAN IS NOT NECESSARY.

APPLY IN CONFIDENCE TO:

WILLIE FINLAYSON, COBURN BLAIR, RWF HOUSE,
5 RENFIELD STREET, GLASGOW G2 5EZ
TEL: 041-248 2247

COBURN BLAIR

Strategic Planning - Financial Services

The company has an important role in the financial services industry and is evolving its strategy to define this role within the industry into the next century. You will be leading a small strategic planning team, working with the Executive to facilitate the change that will achieve the corporate objectives.

For such a role it is essential that candidates must be graduates who can demonstrate a good track record of at least three years in formulating, implementing and monitoring the strategic planning process in a blue chip organisation. You should have an excellent understanding and practical experience of the banking industry coupled with a sound knowledge of planning techniques. An MBA would be a distinct advantage.

As both the architect of change and the catalyst that will make it happen you need strategic planning ability balanced by the patience and interpersonal skills to win over others; the appointment calls for a high level of maturity and sensitivity.

The post guarantees challenge and full use of your skills with rewards to match. Please apply by writing only, stating companies to whom your details may not be sent to: Philip Vignoles (ref PA 49/1P) P.M. Vignoles Associates, 211 Piccadilly London W1V 9LD

PMVA

SHELL TRUST (BERMUDA) LIMITED

Senior Equity Portfolio Manager

The Company is Trustee for several Shell pension funds whose investment portfolios, in excess of £700 million, are invested globally.

A Portfolio Manager is required to join a small team responsible for the implementation of the investment policy of the Funds within guidelines established by the Company's Board of Directors.

Applicants must be professionally qualified and have over five years' experience in international fund management with expertise in equity investments. Specialist knowledge of the markets in Continental Europe is desirable, but the Company is willing to consider an experienced U.K. manager eager to redirect his focus to the continent. Written evidence from an independent source should be submitted by the applicant of his or her investment performance over the preceding three years.

The prime responsibilities of the Portfolio Manager are:

- To develop an equity selection strategy and implement it;
- To trade day-to-day in the investment markets; and
- To maintain sound working relationships with brokers in overseas investment centres and the managers of other Shell retirement plans.

The position is a senior appointment within the Shell organisation in Bermuda and commands an excellent salary for the applicant with appropriate qualifications and experience. Salaries are tax-free as Bermuda has no personal income tax, and the standard of living is very high. Please apply (in confidence) in writing, stating age, qualifications and experience to:

The General Manager, Ref. 3/92, Shell Trust (Bermuda) Limited, Shelf House, Ferry Reach, St George's, Bermuda.



Royal Dutch/Shell Group



ESN PENSION MANAGEMENT GROUP LIMITED

Fund Managers/Investment Analysts

Victoria

ESN Pension Management Group Limited is an independent company owned by the 17 electricity utilities in England and Wales. It already provides investment management services to pension funds at large through an IMRO regulated subsidiary, as well as a wide range of pension administration and advisory facilities. Currently the company's principal role is to provide staff to manage the investments within the Electricity Supply Pension Scheme, a £10 bn fund co-mingling the bulk of the pension assets of the 17 employer-owners.

With expansion, the company is seeking to recruit two additional fund managers/investment analysts to join the UK Equity Group. Each will be responsible for a range of market sectors and will be expected to make and implement well considered investment recommendations, maintaining ESN's highly

creditable performance record.

You will be expected to have a proven knowledge of economics and investment principles and techniques, with practical analytical experience gained in fund management within the investment industry. The salary and benefits package which includes a contributory pension scheme, will be commensurate with the calibre of person sought.

Please write in confidence enclosing a full CV and salary details quoting reference FT/135 to:

Alan MacLeod, Personnel Manager,
ESN Pension Management Group Limited,
110 Buckingham Palace Road,
London SW1W 9SL.

Interviews will be held during the week commencing 21 September.

West Country £37,500 + Car + Profit Share

Area Managers Corporate Banking

Our client is a successful and autonomous bank member of a major UK banking and finance group. It intends to enhance its presence in the West of England by the appointment of Area Managers, based in Bristol and Worcester, who will each develop a small and enthusiastic management team and an expanding portfolio of corporate clients.

The appointees will be aged mid-30s upwards, well qualified bankers, and have wide experience of all forms of corporate finance. They will have personal presence, an ability to generate business, and the skill and sensitivity to lead and motivate young management talent. With well-practised presentational experience the successful candidates will know and mix easily in the business community in their areas, and quickly earn their respect. In return there will apply an excellent benefits package that will include a generous profit sharing scheme.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to the Managing Director, Performance Management Limited, 3rd Floor, Waterloo House, 20 Waterloo Street, Birmingham B2 5TF quoting reference P188 and stating preferred location, if any.



**Performance Management Limited
MANAGEMENT CONSULTANTS**

JOSLIN ROWE

SETTLEMENTS MANAGER £45,000

A broad and influential management role with a leading City institution. The post calls for strong leadership skills together with experience in a broad range of products, in particular Capital Market instruments. Responsibilities will include the management of a large number of cross-organisation personnel covering Exchange, Derivatives and Foreign Exchange markets, systems control, data processing and Front Office function. A thorough understanding of Euroclear operations is essential.

FUND MANAGER £630,000

Established City Fund Managers seek an individual with at least 5 years' experience as an Investment Manager. The successful applicant will be degree educated and possess a strong exposure to the financial markets. We are looking for someone with a good understanding of substantial funds, supervising staff and developing new business. A proactive approach is a prerequisite, coupled with strong communication and interpersonal skills.

DOCUMENTATION OFFICER £25,000

An opportunity exists to further develop your experience within the Domestic team of this leading US Investment Bank. The role will involve extensive negotiating and drafting of Swap agreements, term notes, derivatives, options and other structured credit linked and risk assets as advised. As a graduate, in your late 20s, you should possess a strong knowledge of ISDA Master Agreements.

TEL: 071 638 5280 FAX: 071 382 9417

Joslin Rowe Associates Ltd, Bell Court House, 11 Bloomfield Street, London EC2M 5AW

A MEMBER OF THE BLOOMFIELD GROUP

CORPORATE FINANCE £435,000

Principals City Bank needs to appoint an Assistant Dealer for its UK Corporate Finance Group. The prime responsibility will be to market the Bank's leasing and treasury services. This will encompass the identification of business opportunities, carrying out credit analysis and documentation. Excellent marketing skills are required, gained from exposure to UK Corporate as well as a broad credit training. Graduate/ACIB preferred.

PROPERTY LENDING £30,000

Working as a specialist team within the renowned Investment Bank, an opportunity exists to be actively involved in managing credit risk. You will be involved in underwriting, structuring and monitoring of deals, and report on credit exposure. A graduate with a minimum of 2 years' Credit experience, you should have a good knowledge of capital markets products and experience of complex PC models and applications.

CREDIT ANALYST £25,000

Working as a specialist team within the renowned Investment Bank, an opportunity exists to further develop your experience within the Domestic team of this leading US Investment Bank. The role will involve extensive negotiating and drafting of Swap agreements, term notes, derivatives, options and other structured credit linked and risk assets as advised. As a graduate, in your late 20s, you should possess a strong knowledge of ISDA Master Agreements.

CASH MANAGER

£28,000

PolyGram is one of the world's most successful international music companies, publicly quoted on the New York and Amsterdam Stock Exchanges and has an annual worldwide turnover exceeding £1.9 billion. Our markets are global and our success is legend.

An opportunity has arisen for a young and enthusiastic Cash Manager to join us at our Central London Head Office. Reporting to our Deputy Treasurer you will be responsible for the day-to-day management of investments and banking, currency pools, cash flow planning and the overall control of all aspects of our liquid receipts and disbursements.

We are interested in meeting candidates offering a relevant degree or HND along with a minimum of 2-3 years cash management experience gained either in a computerised corporate or banking environment, and who preferably are studying for membership of the Association of Corporate Treasurers.

You must also have the initiative to work with a minimum of supervisor, and the communication skills to liaise effectively with both external contacts and internal, worldwide subsidiaries.

Effective cash management is vital and this is a key appointment offering a salary and benefits package to match. To become a part of our exciting future, please write enclosing a full CV to Jim Chester, International Personnel Manager, PolyGram International Ltd, 30 Berkeley Square, London W1X 3HA.

PolyGram

Fixed Income Sales

City

Base to £50K

Our client, the London-based securities arm of a major international bank, is further strengthening its activities in the international securities markets.

They now seek a fixed-interest salesperson with an active UK client base, and at least 2 years' relevant experience, preferably with some knowledge of the Yen bond market. They will also welcome applicants with a European client base.

This recognised force in the fixed-income markets can offer suitably-qualified individuals outstanding career prospects and excellent rewards. Please reply quoting reference number MH 2947, to:

Rochester Partnership Ltd.
Garrard House
31-45 Gresham Street
London EC2V 7DN
ROCHESTER
International Search & Selection

EUROBOND SALES

Leu Securities Limited is a member of one of Switzerland's oldest banking groups and enjoys a considerable reputation in the International Fixed Income Securities Markets.

We are looking for capable, self-motivated and experienced sales people to join an existing Fixed Income Group. Candidates should have an established client base and have worked for a minimum of five years in the International Fixed Income Markets.

We offer an attractive performance-related remuneration scheme.

Please send a c.v. with daytime telephone number to:
J. Michael Galbraith, Leu Securities Limited, Enserch House, 8 St James's Square, London SW1Y 4JU

INDEX

TREASURY, TRADING AND MONEY MARKET APPOINTMENTS

TRADING	SALES
DERIVATIVE PRODUCTS	DINC
SRI CORP. FINANCIALIST	DINC
CORP. FIN. (EURO LAMCS)	DINC
PROPRIETARY DESK	DINC
EXBORNS	DINC

FOR FURTHER INFORMATION PLEASE CALL OR SCAPEPAK YOUR CV. IN CONFIDENCE

INDEX 124 Fleet Road, Fleet, Hants GU3 8RA

TEL: 0229 811211 FAX: 0229 811409

Private Client Investment Management

Archdale Securities Ltd, a Bath based investment management company, is expanding its private client portfolio management business. Archdale is looking for an experienced individual with proven marketing skills. Suitable candidates will have an existing client base and possibly a stockbroking background. Remuneration is negotiable depending upon the applicant's background and experience.

Please write giving full details and CVs to:

The Managing Director
Archdale Securities Ltd
9 Kingston Buildings
Bath BA1 1LT

Archdale Securities Ltd is a member of IMRO

EQUITIES

FIXED INTEREST

WESTONS SECURITIES

Member of the London Stock Exchange and of the Securities and Futures Authority, Westons Securities Limited, 8/9 Botolph Alley, London, EC3R 8DR. Tel: 071-283 6644.

As part of our expansion plans we now need additional experienced sales personnel with active established clients. If you have the qualities we need, write to Mr J.E. Jones, Managing Director.

INTERNATIONAL CAPITAL MARKETS

An important Far Eastern bank requires an Assistant Dealer for its London Trading desk. Responsibilities will include assisting the local and expatriate traders with securities sales/trading, money market and FX business. Ideal candidates will have 1-2 years experience on a City securities desk. Remuneration to match experience.

Reply in confidence with detailed CV to: Box A1934

Financial Times, One Southwark Bridge,

London SE1 9HL

SPECIAL PROJECTS SALES

Institutional Investor seeks a manager for its Special Projects Department to cover Africa/Middle East and Eastern Europe.

The ideal candidate will possess the following qualifications: * M.B.A. or similar degree * banking/capital markets experience * proven sales track record * knowledge of the international publishing industry highly desirable.

Complete command of Arabic, French & English languages and understanding of Arab/African business cultures essential. Candidates should have no restrictions on travelling extensively and for prolonged periods.

Please send CV with covering letter to: Anne Page, Institutional Investor,

Imperial Buildings, 54 Kingsway, London WC2B 4DX.

INTERNATIONAL M&A

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ACCOUNTANCY COLUMN**Dressing the auditor in an umpire's coat**

Roger Davis on changes needed to ensure greater corporate accountability at the turn of the century

AUDITING is in need of reform. For once, the profession has been overtaken by events. The world has changed faster than we would like, while the profession has tried too long to defend an indefensible status quo.

There is now consensus that it needs a new sense of direction. What is less clear is where it will go to concentrate on being good score keepers, the role assigned by the Companies Act, or to take a more active part in the play?

After the event it is often said that the auditor is "not doing enough". The public feels that more could be done to blow the whistle on bad conduct. Moreover, management wants auditors to focus more sharply on the business risks in an increasingly complex world.

But that only deals with the present. If the profession is not to be caught on the hop again, it should look forward to the changed needs for audit at, say, the turn of the century. I believe a number of demands will change the shape of audit.

Stakeholders in the audit. Society will have greater demands for accountability from the corporate community. Employees, financiers, those with long-term trading relationships, the community in which companies operate and environmental interests – all will want to be better informed. They will want confidence in that information. The law is unclear on the duties of companies and the auditor to the wider community. This needs to be resolved.

Scope of the audit. The sophistication of financial management techniques will challenge further the abilities of company directors to keep up with developments in areas such as treasury management and information technology. The company director will be more the strategist, without the expertise in state of the art techniques held by lower levels of management. And sadly, the fraudster, too, will have acquired new skills. Company boards will no longer talk about internal controls so much as strategic risk management.

The auditor will realise that he could be the catalyst for best practice. The traditional management letter, the familiar by-product of the audit – which too often resembles the scraps from the production process – will decline in usefulness. At Coopers & Lybrand we have in hand a project to provide directors with a methodical assessment of their management of risk, with a view to that being summarised in annual reports.

Audit methods themselves will be recognised as something closer to the "due diligence" process for an acquisition, both in the way the audit is approached and in the management report which results.

But let us also look at how the more traditional role of the audit will change. The auditor will be more concerned with the future. An audit report solely related to past accounts will not be enough. Company reports will be expected to give better warning of future risks: of potential cash

flow problems; and of the more vulnerable assumptions made in preparing the accounts.

The annual report itself will form a smaller part of corporate communication. Half-year or quarterly information, presentations to analysts (not to mention City lunches) will increasingly influence share price. Technology will provide sophisticated global networks of company information.

The auditor should be able to act as a catalyst for best practice in objective presentation of company data in these new ways. The audit will need to be more of a continuous process than the annual check on the accounts.

Skills of the auditor. It follows that the skills of the auditor will need to adapt, probably quite radically. The technical accounting and auditing rules of recent years have tended to narrow the outlook. The audit partner of the future will need to be more of a strategist in assessing business and financial risks and then in assembling the necessary audit teams.

Audit will increasingly require multi-disciplinary teams, including manufacturing experts to evaluate inventory; specialists in fraud prevention; experts in IT strategy; lawyers, and so on. Accounting skills alone will no longer be sufficient to provide the most cost-effective audit.

But the accounting qualification will remain as relevant, because it represents the core disciplines of objective enquiry and presentation of data. General audit experience from

storeroom to boardroom will remain invaluable as a business primer.

The profession will be wise to continue to recruit high calibre graduates at least in the numbers to which it has recently adjusted. The reduction in less skilled work will present new challenges in training, for example through work shadowing of senior people. Graduate training must remain the most important investment for accountants.

All of the above is being reflected at Coopers & Lybrand, for example, in our "audit re-engineering project" which is changing the process to achieve greater cost-effectiveness. But there is little scope left for further reduction in the price of audit without gravelling at its fabric. And we are investing heavily in information technology to achieve "first time right" quality.

Standards. One thing will not change. The traditional values of professionalism, independence and objectivity will remain at the fore. Any firm which lets these standards lapse will lose business – and deservedly so. The good auditor will be fearless in the opinions he provides. I also hope that the sterile debate on non-audit services provided by audit firms will have been forgotten. It is not relevant to high standards in practice. The audit will need to be a multi-disciplinary activity provided by multidisciplinary firms.

Sanctions. Little of what I have advocated will happen if the ratio of auditor's risk to reward stays as it is. Any extension of role could mean an exponential increase in potential liability. The profession must be unique in its risk/reward ratio. Just a few claims can represent the entire annual revenue of the auditing industry.

We need a sensible deal on sanctions for deficient work: a reasonable limitation on liability (to all stakeholders in the audit), supplemented by fair disciplinary sanctions by the regulators. Otherwise, the auditor will have to adopt a similar attitude to the US medical practitioner, who is declining to give a forthright view because of the risks of being sued for getting it wrong.

This is a substantial agenda for change. Score keeper or player? Maybe umpiring is the best analogy to see fair play between a company and its stakeholders.

It would be a serious strategic error for the UK profession not to foresee that auditing will become more of an international activity. Capital markets will become more genuinely global and so will regulatory regimes. Different auditing and accounting standards will be an unacceptable barrier.

The UK profession has a long tradition of providing advice, which naturally flows from the audit, and has set a lead to much of the world. It is surely in everyone's interests that we should continue in this tradition and strengthen the value of audit.

Roger Davis is head of audit at Coopers & Lybrand

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Our client would also like to hear from other professionals who can demonstrate a successful track record in Sales or Marketing of printed packaging products.

Interested applicants should write in confidence to Fiona Davidson, enclosing a detailed CV at Nicholson International, Search and Selection Consultants, Africa House, 64/78 Kingsway, London WC2B 6AS, quoting reference number 9585, fax 071 404 8128 or telephone 071 404 5501 for an initial discussion.

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Interested candidates should send a detailed resume including qualifications, experience, salary history and contact telephone number to: Box A1940, Financial Times, One Southwark Bridge, London SE1 9HL.

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Tony Whittaker, FCCA, FCILIA

Cunningham Hart (UK) Limited

International House

1 St. Katharine Way

London E1 9UN

Portfolio

Audit Manager
Home Counties - £40k + car
 * Operational review
 * Career prospects

Major bluechip plc is seeking a bright, commercially oriented Audit Manager with FD potential. A big 6 ACA Manager with at least 5 years PQE and multinational audit experience is required.

Please contact Pippa Curtis quoting ref FT - 9-A

UK Financial Controller
Maidenhead, Berks - to £35k + car
 * Entrepreneurial Environment
 * Broad ranging role

Small, fast growing and highly successful service company is seeking to recruit a qualified accountant with 3/6 years post qualification experience gained within industry/commerce. Energy, enthusiasm and creativity are all prerequisites.

Please contact Peter Green quoting ref FT - 9-B

Management Accountant
Home Counties - £28,000
 * CIMA Qualified
 * Significant opportunity

Working in this hi-tec manufacturing environment you will need a commercial outlook coupled with solid experience gained in a relevant industry to fully exploit the potential that this role offers.

Please contact David Brownlow, quoting ref FT - 9-C

Derivative Products
City - to £33,000 + MS + bens
 * Major European Investment Bank
 * ACA + 2 yrs PQE

An outstanding opportunity within the Product Control function of this major player. Responsibilities will include profitability analysis and risk reporting and there will be extensive exposure to front office and senior management. Likely candidates will have experience and a good understanding of complex structured trades for Equity, Commodity and/or Interest Rate Derivatives.

Please contact Joe Thomas quoting ref FT - 9-D

Analyst
South London - £40k + car + benefits
 * New department
 * International

This major bank requires a qualified, degree educated accountant for a newly created role, which incorporates analysis of the bank's products and services. There will be systems involvement and responsibility for new areas of development. Candidates should have corporate treasury and capital markets experience.

Please contact Liz Osborne, quoting ref FT - 9-E

Financial Accountant
Merchant Banking
City - to £29,000 + car + benefits
 * Prestigious UK Institution
 * Excellent Career Opportunities

A newly or recently qualified ACA with an excellent academic and professional pedigree is required to undertake a group accounting position. Tasks include group consolidated accounts, statutory and regulatory reporting and financial responsibility for subsidiary companies.

Please contact Joe Thomas quoting Ref FT - 9-F

Major Consultancy
London - to £45,000 + car
 * Financial Services
 * Strategic Level Input

High calibre, graduate qualified accountant and/or MBA, with at least two years PQE in a non-routine role in financial services is required for business restructuring, profit improvement, efficiency and cost reduction. Training given.

Please contact Ian Tomlinson, quoting Ref FT - 9-G
 Interested candidates should send their CV's to the appropriate consultant at Douglas Llambias Associates, 410 Strand, London WC2R 0NS or fax details to 071 379 4820. Telephone number is 071 836 9501.

DOUGLAS LLAMBIAIS
RECRUITMENT CONSULTANTS

LEGENT Internal Audit Manager

This rapidly expanding computer software group is looking for an experienced audit professional, reporting to the U.S. Controller, to conduct financial and operational audits. Based in the Thames Valley, the principal areas of operation are UK and Europe with an Agent network in South America and Africa. Candidates should be qualified with good interpersonal skills and the ability to work independently. Experience of establishing or managing an audit function within a multinational organisation is also a requirement. A competitive package of salary and benefits is offered.

Replies to Box A1942, Financial Times, One Southwark Bridge, London SE1 9HL

Manager - Group Accounting

City c.£42,000 + car + benefits

This is an exceptional opportunity to make a genuine impact within a prominent, fast moving UK plc, heading up a complex group accounting function. Our client occupies a pre-eminent position in the publishing and entertainment field and is poised to capitalise on its dominance in key markets. In line with its strategic objectives, the Group is committed to reorganising its head office account function. The Manager - Group Accounting will play a vital role in this process.

Operating largely on your own initiative, you will not only oversee all aspects of financial accounting, ensuring that statutory reporting requirements are met, but also introduce a revised structure to maximise the effectiveness of your highly qualified team. Up to date technical knowledge is a prerequisite. Other key responsibilities include managing the relationship with external advisors, supporting UK and offshore operating units and working on potential acquisitions and disposals.

A graduate chartered accountant from a leading firm, probably in your early 30's, you will have since gained line accounting experience, preferably outside the profession, but conceivably via a long-term secondment in a client organisation which demanded genuine management skills. You are results-oriented, ambitious and confident, yet team-oriented and diplomatic. You relish change, excel at motivating others and, though at an early stage in your already successful career, thrive in a challenging, high profile role.

Please write in confidence, enclosing full career details, day and home contact numbers, to Tim Knight, quoting reference N7935.

KPMG Selection & Search
2-3 Dorset Rise, Blackfriars, London EC4Y 8AE

Director of Finance

Surrey To £40,000 Package

This position offers tremendous scope to join an organisation at a vital moment in its evolution and to play a crucial role in ensuring its smooth transition to a proactive, self accounting corporate entity. In the light of forthcoming incorporation, our client, a thriving Further Education College, wishes to recruit a commercially aware accountant capable of introducing a financial infrastructure which will facilitate the process of change.

In this newly-created role you will assume responsibility for all financial affairs, including the management and motivation of existing accounts staff and, in particular, the establishment of appropriate controls and procedures. You will oversee production of financial, management and statutory reporting and handle treasury and taxation issues. As a key member of the senior management team, you will promote greater financial awareness throughout the College and be actively involved in the business planning process.

Prerequisites for the role include an accounting qualification, a successful track record in a commercial environment, computer literacy and a proven ability to manage change. Your personal attributes include strong leadership qualities, a results-oriented approach and an energetic management style. Above all, you must demonstrate a genuine empathy with the College's commitment to delivering a curriculum which provides first class education and training to the local community.

Please write, in confidence, enclosing full career and salary details, to Tim Knight, quoting reference B2895.

KPMG Selection & Search
2-3 Dorset Rise, Blackfriars, London EC4Y 8AE

General Practice Partners

For offices in London, Manchester and Croydon

We are looking for top quality General Practice partners, preferably with substantial client followings, to join one of the most progressive and diversified medium sized firms in the UK, who have managed to sustain profitable growth even during these difficult times.

This is a unique opportunity for one or more experienced partners, who are team players, looking for long term security in a dynamic, multi-discipline practice.

The qualities we require are

- a) a proven track record in attracting and winning new business
- b) strong personality with excellent communication and presentation skills
- c) currently controlling a portfolio of clients in excess of £250,000

If you would like to discuss this opportunity on a wholly discreet and confidential basis, please telephone or write to Stephen Raznick, Managing Partner, Levy Gee, 100 Chalk Farm Road, London NW1 8EH. Telephone : 071-267 447.

GROUP FINANCE DIRECTOR

Midlands

£55,000 plus, & generous package

This is a high profile role at the centre of an international, specialist manufacturing group. Working closely with other main board directors and with the heads of finance in the Group's diverse international companies, the Finance Director will play a crucial part in leading the company through its next stage of development.

The principal elements are:- financial performance measurement, appraisal and control, banking relationships and perceptive analysis of businesses with very different profiles. Advice, guidance and persuasion of managing directors will be frank, critical and far reaching. Professionally qualified candidates must therefore be not only technically excellent, but intellectually able, assertive and commercially highly acute. An ideal background would include time spent in finance and analysis at the centre of a major plc with subsequent financial control and management skills built up at senior level in an operating company or division, manufacturing for international markets.

A direct involvement with acquisition and divestment, an understanding of dynamic market forces and their implications for business together with a knowledge of US reporting conventions and European business methods are essential.

Interested candidates should submit a comprehensive career résumé quoting Reference 33118/FT. The confidentiality of all approaches is strictly guaranteed.

Varley Walker Consulting Limited.
8 Bloomsbury Square, London WC1A 2LP
Tel: 071 831 2092 Fax: 071 831 1467

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International Corporate Review

Europe/North America/Far East

LONDON BASED

c. £35,000 + BENEFITS

With a turnover in excess of \$1 billion, this major international High Technology Group has maintained a leading edge within a fiercely competitive market place. Following a successful process of strategic realignment, a need has now arisen to appoint an outstanding individual to strengthen their International Corporate Review function.

Working closely with senior management across all areas of the business, the role embraces every aspect of commercial and financial management. In addition the successful applicant will be closely involved in monitoring the performance of subsidiary companies across Europe, North America and the Far East, as well as being responsible for feasibility studies, competitor analysis and management reviews. The department is crucial to the long term development and expansion of the Group and therefore requires a candidate of the highest calibre who can provide the following:

- Big "6" qualified ACA
- 1-3 years PQE in a commercial and fast moving environment
- A first class communicator with the demonstrated ability to liaise effectively at senior management level
- Analytical, resourceful, commercially adept
- Aged 26-32

• A clear decision maker with first class technical and interpersonal skills

This represents an outstanding opportunity to successfully impact within a highly ambitious and progressive group. Travel to various locations is likely to involve up to 50% of your time on assignments that will last 2-4 weeks. Sound business management along with the ability to communicate at all levels is vital. Long term career openings exist for candidates who meet or exceed this criteria.

Interested applicants should write to Simon Hewitt or Ron Dougal enclosing a detailed CV at Nicholson International, Search and Selection Consultants, Africa House, 64/78 Kingsway, London WC2B 6AH, quoting reference number 9584, fax your details on 071 404 8128, or telephone 071 404 5501 for an initial discussion.

NICHOLSON INTERNATIONAL

Bear Stearns

MANAGEMENT ACCOUNTANT

Bear Stearns, a leading firm of American Stockbrokers and Investment Bankers, wants to employ a Management Accountant to be based at its London Office at Canary Wharf. Duties will include analysis of monthly management reports, development of management information systems and focus on expense controls.

We require a qualified C.A. with approximately 2 years experience (preferably in the investment services industry), computer literate and with good communications skills. Interested candidates should send their C.V. to:

Miss S. Paxton
Bear Stearns International Limited
One Canada Square
London E14 5AD
STRICTLY NO AGENCIES

Schroders
Leasing Accountant

City
 Schroders has a pre-eminent position as a leading international merchant and investment banking group. It enjoys an excellent reputation for providing service of the highest quality to its clients throughout the businesses in which it operates.
 The group's big ticket leasing business has enjoyed sustained growth since it was established in 1990. As a consequence, there is a need for an able finance professional to join the operation as Leasing Accountant. This important role is genuinely wide ranging in scope, with key responsibilities which include:
 Accounting - Preparing management accounts; analysing and reporting on the performance of the business.
 Administration - Ensuring all administrative systems function efficiently; liaising with Treasury Division regarding liquidity and funding issues.

Attractive Package
 Project Work - Reviewing and appraising accounting policies, finding strategies and interest rate risks; key member of team implementing sophisticated new software.

Probably aged in their late 20s, candidates should be qualified accountants with a minimum of 2 years' post-qualification experience, ideally in big ticket leasing. Outstanding applicants from less specialised, albeit relevant, financial services backgrounds will also be considered. Computer literacy is essential and personal qualities should include thorough professionalism, commitment, resilience and a proactive, pragmatic approach.

The attractive remuneration package will comprise a competitive base salary, plus the full range of banking benefits. Promote prospects within this major group are excellent.

Interested applicants should write, enclosing a detailed C.V. and details of their current remuneration, to Roger Howett at the address below, quoting reference number 134.

ST. JAMES'S ASSOCIATES

MANAGEMENT SELECTION
32 OLD BURLINGTON STREET, LONDON W1B 1LB Fax: 071-287 2821. TELEPHONE: 071-287 2820.
A GKR Group Company

JULY 1992

EAST BERKSHIRE COMMUNITY HEALTH UNIT

Director of Finance and Planning

Salary to £40k+ PRP (3 year rolling contract)

East Berkshire Community Health Unit, providing health services in East Berkshire and surrounding areas, expects to become an NHS Trust from April 1993. The Unit has an excellent track record of achievement, including being a demonstration site for Total Quality Management in the NHS. Current health contracts are valued at £30m, ps and approximately 1800 staff are employed.

THE JOB will be a fixed appointment. Key responsibility areas will be:

- Board level policy contribution.
- Finance function.
- Strategic and marketing planning.
- Business development/contract negotiations.
- IS/IT.
- Future development as deputy to Chief Executive.

YOU must have:

- A professional accountancy qualification.
- At least 5 years senior level finance experience in a large public or private sector organisation AND at least one of the following:
- Marketing
- Planning
- IS/IT

• Proven ability to motivate others, manage change effectively and work well in a team.

• Good presentation skills.

For an information pack and application details, please telephone Ms Elaine Morgan, Personnel Department, Upton Hospital, Slough, Berks, SL1 2BZ 0733 821441 ext 5046 (ansaphone out of hours) or fax 0733 517163.

Working towards Equal Opportunities.

Finance Director**Service Sector****North West,****c £37,500, Car**

This unique operation which is set for further expansion now needs to add particular skills to its board to provide a basis for continued success.

The role will embrace the financial and administrative management of the organisation and will include all statutory accounting, company secretarial duties, strategic and operational input at board level. Reporting to the Chief Executive you will control a team of approximately eleven staff although the specific reporting roles will be self determined.

Specific aspects of the role will include investment appraisal, funding management, treasury, operating revenue accounting and project/contract management.

It is anticipated that the successful candidate will be aged 40-45 with an ACA/ACCA/CIMA qualification and have specific experience covering major development projects in a commercial environment. You will be highly motivated with excellent communication skills, be commercially astute and have a strong desire to contribute both operationally and strategically to the future success of the business.

In addition to an excellent rewards and benefits package the potential for further career progression is possible.

Male or female candidates should submit in confidence a comprehensive c.v. to: J. Bewley, Hoggett Bowers plc, St. James's Court, 30 Brown Street, MANCHESTER M2 2JF. 061-832 3500, Fax: 061-834 8577, quoting Ref: M1104/FT

Senior Financial Management Role**FMCG Manufacture And Sales****Kent,****To £40,000, Car**

An outstanding opportunity to operate in the number two role within this autonomous operating subsidiary of a major US multinational group currently undergoing a restructuring and a centralising of its commercial and accounting activities. The Finance Director requires a mature, resilient and investigative finance professional to assimilate and develop accounting systems and business practices across a pan European network of manufacturing, distribution and sales operations. The successful candidate will also be responsible for the interpretation and consolidation of forecasts, budgets and contribution analyses and will provide key financial advice within the commercial decision making framework of the business. Candidates will be qualified accountants, aged 30 to 40, with a proven and senior level management accounting background gained in a manufacturing environment ideally involving multi-site experience and exposure to sales and commercial systems. Essential personal qualities include tenacity, astuteness, self motivation and an affinity for overseas travel. Success in this initial troubleshooting role will lead to promotion to the full controllership position.

Male or female candidates should submit in confidence a comprehensive c.v. to: K.H. Thompson, Hoggett Bowers plc, 5 London Bridge Street, LONDON, SE1 4SG. 071-403 7000, Fax: 071-403 3773, quoting Ref: M1104/FT

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MANCHESTER, NEWCASTLE, WINDSOR and representation throughout EUROPE**Hoggett Bowers**BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, LEEDS, LONDON,
MANCHESTER, NEWCASTLE, WINDSOR and representation throughout EUROPE**Company Secretary**

City : Salary from £mid 30's + Car + Banking Benefits

Our client is a major financial services group which has a strong base in Europe and comprehensive coverage in the world's main financial markets.

The Company Secretary's Department now wishes to appoint a confident professional with strong technical company secretarial skills. Reporting to the Group Company Secretary, you will take responsibility for a number of subsidiary boards and will provide support at main board level. The office is responsible for a range of activities which include the management of group insurances, various share schemes and charitable donations, plus liaison with registrars, Stock Exchange and other regulatory bodies. Your ability to provide advice and information to senior Group management will be an important element of your responsibilities.

MSL Company Secretary
SPECIALISTS IN LEGAL AND COMPANY SECRETARIAL APPOINTMENTS

Preferably aged 35 to 40, and degree educated, you will be a Chartered Secretary, lawyer or accountant with several years post qualification plus holding company experience. You should be able to work independently but will be comfortable both receiving and providing direction within a pressurised professional team. Good interpersonal skills and a well developed written style will be essential to your success in this position. Financial services sector experience is not important.

A competitive salary is offered together with bonus, mortgage subsidy, car and generous supporting benefits package.

Please write in confidence - with details of your current or most recent package and career to date, to Sue Matheson, at MSL Company Secretary, 32 Aybrook Street, London W1M 3JL.

JOHNSON CONTROLS**Price Waterhouse**

EXECUTIVE SELECTION

European Controller

Johnson Controls' Automotive Systems Group is the world's largest independent supplier of Automotive Seating Systems. Its ability to continually exceed customer expectations among other things through advanced manufacturing systems has ensured the company a record of sustained growth.

Currently Johnson Controls' European Automotive Systems operation (approx 700 Mio. US\$ turn-over; over 4,000 employees) has an opening for a (m/f)

European Controller for its anticipated European HQ location in the Cologne-Düsseldorf area. Reporting to the European management, you will be responsible for Pan European accounting, investment and asset management, financial systems

and consolidations including the financial direction for the automotive seating activities in various European countries with over 20 plants. Given Johnson Controls' active expansion program in Europe, you will also be involved in the acquisition and start up of new business.

Ideally you are a seasoned controlling professional with a degree in Finance, Accounting or Business Administration and with a number of years relevant management experience in a highly multinational environment. Knowledge of manufacturing accounting is a definite requirement. Ability in the beginning to relocate for a period of 2 years within Germany or to Belgium is an advantage. As a European with an age between 38 and 45

you must speak a combination of English and German, with French and/or Spanish being advantageous. Your communication skills will enable you to foster effective relationships with European and plant management to build a true team spirit. The successful candidate will be offered a competitive compensation package as well as real career opportunities.

Please write to Patrick Malvaux, Supervising Consultant-Human Resources Group, Price Waterhouse Management Consultants, boulevard de la Woluwe 62, 1200 Brussels, Belgium, enclosing a detailed version of your cv and quoting reference 1630/802. Or call him at +32/2/7731411.

DIRECTORS

FOR ALL YOUR CAREER NEEDS CALL THE MOST INFORMATIVE LINE OF YOUR LIFE

Interexec's leading placement and career management consultancy. Interexec has over 15 years' experience of managing career change for senior executives and many of Britain's largest companies.

By sending over 6,000 executive vacancies a year, mostly at £40-150,000 p.a., Interexec provides clients with vital market intelligence AND subsidiary, Interexec, makes recommendations from its candidate bank without charge.

For further information call Kathi Mitchell on 071-939 5041

INTEREXEC PLC

Landseer House, 19 Charing Cross Road, London WC2H 0ES

ACCESS THE UK'S LARGEST SINGLE SOURCE OF EXECUTIVE VACANCIES

ACCOUNTANT

Small but busy, expanding international business firm seeks experienced qualified accountant. Responsible for accounts through monthly budgeting, preparation of cash flow and reporting to the Group Controller with computerised accounts package required, ACCPAC NL and SYMPHONY/LOTUS 1-2-3 - preferred. Basic communication and organisational skills a must. The ideal candidate would be aged 27-33. Salary commensurate with experience. Replies in confidence quoting a/c ref Bot 159, Financial Times, One Southwark Bridge, London SE1 9HL.

Price Waterhouse

EXECUTIVE SELECTION

UK Financial Controller

c£35,000 pa + car £5' benefits

High Wycombe - Bucks

Battenfeld UK Ltd, a subsidiary of a major worldwide manufacturer of plastic processing equipment, needs a commercially minded Financial Executive to take control of the finance function in the UK. The business revolves around sales, servicing and spares provision of machine parts to a specialist market.

The role has shared reporting lines to the UK executive management and the overseas parent, with key responsibilities which include the provision of accurate management information, the strengthening of accounting controls and the improvement of systems and

standards. You will be expected to play a key role in enhancing bottom line profitability and contribute significantly to the UK business plan.

We envisage applicants to be fully qualified accountants, already engaged in an executive capacity with responsibility for budgeting, financial planning and control, and experienced in generating management information which contributes to business efficiency and operation.

You will be effective in managing people and have a keen interest in liaising with engineering technologists in order to manage the

business effectively. There is an attractive benefits package, within a negotiable salary band.

If you feel that you are a match for this key role, please write to Barrie Whitaker, enclosing a full CV with salary details, quoting ref B/1297. Executive Selection Price Waterhouse Management Consultants Milton Gate 1 Moor Lane London EC2Y 9PB Tel: 071 939 6313 Fax: 071 638 1358

COMPETITIVE ADVANTAGE

Can a Personnel Function really add value to your business?

on Wednesday 14th October 1992
At The London Marriott Hotel, Grosvenor Square,
London W1 8:15am - 9:30am

This Robert Half Breakfast Briefing will be given by Terry Nolan, Personnel Director of Lever Brothers - the International Soaps, detergents and hygiene business.

- The talk will cover:
- a review of companies personnel strategies during the 1980's and during the present recession.
 - the differences between services based on personnel organisations and those which concentrate on designing for the future.
 - what is 'competitive advantage' personnel management and what is its place in business strategies.
 - the outlook for the post recession 1990's and what that could mean for C.E.O.'s and personnel functions.

Places at the Breakfast are strictly limited.

OPERATIONS ACCOUNTANT

Central London

Our clients are a well-known manufacturing group with international operations and a turnover of around £750m. Following an internal promotion a vacancy has arisen in the small central team responsible for management reporting and business appraisal. As well as monitoring business performance, this team has a key contribution to make in the development and implementation of business strategies. The person now to be appointed, a Chartered Accountant, male/female, aged early 30's must, therefore, have had experience at the centre of a substantial company with a strong finance function. Good communication skills across other disciplines are essential, as is computer literacy. Promotion prospects are excellent.

Ref: 2164/FT. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to: R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 071-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

ROBERT HALF
THE HUMAN FACTOR

LONDON STOCK EXCHANGE

Equities brush off CBI retail survey

By Terry Byland,
UK Stock Market Editor

CALMER foreign exchange markets, firmer government bonds and a batch of satisfactory trading results from leading British companies helped UK stocks yesterday to brush off the effects of a highly gloomy survey of retailing from the Confederation of British Industry.

After some initial uncertainty, share prices staged a rally from the losses of the two preceding sessions. The FTSE Index closed 13.1 up at 2,340.6, near the day's best level.

Nervousness over the drama seen this week in European currencies continued to overhang equities. Although a shade easier, against the

D-Mark when equity trading closed, the pound had turned in a firmer performance for most of the day, and this set the stage for a better showing in the stock market.

Share prices opened firmer but lost heart as traders absorbed the details of the CBI's report on retailing, which said that shop sales fell in August for the third consecutive month. More worrying for the market was the opinion of the CBI members that no improvement is in sight this year, which suggested that any prospects of a consumer-led recovery from the UK recession are even further away than feared.

However, sterling's rally after touching its DM low on Wednesday night proved a

Account Dealing Dates				
First Dealings:	Sep 4	Sep 7	Sep 21	
Options Exercisions:	Sep 3	Sep 17	Oct 1	
Last Dealings:	Sep 4	Sep 14	Oct 2	
Admission:	Sep 14	Sep 26	Oct 12	
Next Date dealings (approximate)				

More date dealings take place from 2.30 am two business days earlier.

stronger factor in the stock market and shares resumed their advance to show a 14.5 rise, putting the Footsie at 2,342.3 at mid-session. But support faded away in the second half of the session and it was not until Wall Street opened 11 Dow points higher that London regained its impetus.

Satisfactory trading results from Glaxo, the pharmaceutical stock which features

strongly in almost every fund managers' portfolio, also helped sentiment, and there were no unpleasant surprises from the rest of the day's corporate reporting list. Safety first is still the investors' watchword, and fund managers will have no truck with any stock where the dividend is thought to be at hazard.

Most of the share gains came among those stocks hit hard by company news disclosed earlier in the week. Seag volume increased to 485,000 shares and traders believed that the proportion of retail or customer business was higher. Wednesday's Seag total of 400,000 shares represented retail business worth only £761.6m, still unimpressive in terms of market profitability.

Even the battered retail and consumer share sectors managed to shrug off the implications of the CBI survey to record a few scattered gains as the steeper trend in sterling soothed some of the worries regarding the outlook for UK interest rates and high street spending prospects.

Some London-based securities houses are now daring to ask themselves what would happen if the French vote 'no' in the Maastricht referendum on September 21; some hardy spirits suggest that this might make life easier for the UK equity market by making a sterling devaluation more possible - although Mr Ian Harrett at Strauss Turnbull warned that such hopes could prove a "Fools' Paradise".

Deal hint helps the generators

THE two big power generators, National Power and PowerGen, were the best performers in the FTSE 100 index, advancing 9.6 per cent and 7.4 per cent respectively, on hints that a new coal supply deal with British Coal, favourable to the generators, is about to be announced.

Negotiation of a new contract with the power generating companies is a pre-requisite for the government's privatisation of British Coal which is planned to proceed later this year.

Utilities specialists were not entirely convinced by the rumours and British Coal insisted that the supply deal is still in negotiation. One analyst said the rumours perhaps referred merely to proposals put forward by the generators, adding that there was a significant risk that a new deal may not be agreed before the September 16 deadline. In that case, the government would impose its own terms, which might not be viewed favourably in the stock market.

National Power closed 2.1% stronger at 237.0p after volume of 18m shares, and PowerGen 18%, up at 270p on 12m traded.

Vickers upset

Engineering group Vickers registered the day's biggest percentage fall after trading worries and technical factors upset the shares. Problems are said to have surfaced during trials of Vickers' Challenger 2 tank and a leading securities house is reported to have taken a particularly bearish stance because of continued poor sales at its Rolls-Royce Motor Cars subsidiary.

A line of stock was said to have been on offer early in the session. At worst the shares were down 15 but came off the bottom with the market to end a net fall of 14p at 249p, their lowest close since January 1985.

Cadbury caution

Foods concern Cadbury Schweppes fell 14 to 415p on reflection of the group's interim figures. The profits, at £121.5m, were above the range of analysts' forecasts but the subsequent meeting provoked

caution and full-year estimates were brought back to the £355m level. Cadbury said its main market were still difficult and exchange rates would have an increasingly negative impact in the second half.

The effect of Cadbury's results ran over into the performance of United Biscuits, which is due to release first-half figures today and retreated 10 to 235p.

Full-year profits from pharmaceuticals group Glaxo were in line with forecasts but the shares closed 7 down on the day at 76p with 7m traded.

It was a classic case of its being better to travel than arrive. The shares had risen ahead of the figures and would have only improved further on unforeseen good news.

Goldman Sachs analyst Mr Paul Krikler said of the firm: "I think these are good figures and show the underlying strength of the company and its products."

Most analysts were particularly pleased by the continued growth of Glaxo's headline anti-ulcer drug Zantac.

London International Group recovered 12 to 174p after agency broker James Capel published a note pointing out that the shares were cheap at the current level.

The rise, which left the stock 19 higher at 317p, followed a maintained interim dividend and slightly higher than expected net profits. Mr Alan Sinclair at Smith New Court said that with its production profile growing the shares "should be nearer 350p", and offered good long-term attractions.

Shell appreciated 6 to 467p as the market displayed its satisfaction with the near 4% per cent increase in the interim dividend, at the top end of expectations and "enough to keep the market reasonably happy", said Mr Keith Morris of Carr Kitchat & Aitken.

year's but generally well ahead of most estimates, and a same again dividend. The post-results meeting with building analysts was said to have gone extremely well and the shares rose sharply by 11 to 120p.

Blue Circle declined to 127p before rebounding to finish unchanged at 134p after delivering half-year profits in line with most forecasts and a maintained interim dividend.

Amec, however, was the latest of the housebuilder/contractors to chop its interim, halving the payment and saying the final would get the same treatment. The stock retreated to 58p before ending the net 7 down at 60p.

Enterprise Oil forged ahead 6.4 per cent, clawing back some of the ground lost last week when Hoare Govett, acting for a single institution, sold a 2.1 per cent block of the shares.

The rise, which left the stock 19 higher at 317p, followed a maintained interim dividend and slightly higher than expected net profits. Mr Alan Sinclair at Smith New Court said that with its production profile growing the shares "should be nearer 350p", and offered good long-term attractions.

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A couple of big trades in National Westminster accounted for much of the day's business of 4.6m shares and the stock settled 2 higher at 319p. Prudential was aggressively bought, adding 9 at 245p, still boosted by Wednesday's excellent results.

Textiles company Coats

Vivella received 10 to 155p after warning that second-half profits were likely to be affected by conditions in Brazil, poor UK trading, a weaker dollar and a

debt level which remained higher than expected. Forecasts for the full year were chopped by around £2m to the £255m level.

The world's biggest mining group, BHP, recovered 22 to 514p after announcing increased interim results.

Food distributor and manufacturer Booker dropped 22 to 325p after reporting lower than expected half-time profits. The company also said it had seen no sign of an end to recession.

J. Sainsbury was under continued pressure, with a seller of 800,000 shares prompting the stock price to slide 16 to 430p.

A 7 per cent increase in half-year profits and improved dividend at conglomerate BTB helped the shares jump 20 to 425p in brisk trade of 4.5m.

Paper recycler David S. Smith saw very heavy turnover after Credit Lyonnais Laius crossed a block of 3m shares, more than 2.4 per cent of the shares in issue, between institutions at 265p. The stock fell 20 to 253p.

Granada Group dipped 6 to 240p. A leading broker was reported to have bought a block of around 5m shares at 239p and started selling them at 240p.

MARKET REPORTERS: Steve Thompson, John Kibazo, Peter John.

■ Other market statistics, Page 23.

A CLUTCH of favourable corporate results, together with a steadier performance in fixed interest markets, sent stock index futures forward in thin trade, writes Joel Kibazo.

The September contract on the FTSE opened at 2,342, a 10-point premium to the cash market, and moved ahead, boosted by good results from several of the UK's leading companies.

The firm start in New York, together with the performance

FINANCIAL TIMES STOCK INDICES

	Sept 10	Sept 9	Sept 8	Sept 7	Sept 4	Year Ago	1992 High	1992 Low	Since Capitalisation High	Since Capitalisation Low
Government Secs	88.91	88.93	88.98	89.45	89.38	87.05	89.76	85.11	127.40	49.18
Fixed Interest	105.38	104.90	105.34	105.50	105.44	95.89	106.35	97.15	106.35	50.53
Ordinary Share	1707.4	1696.7	1710.6	1723.4	1729.0	2071.9	2149.7	1670.0	2149.7	49.4
Gold Mines	65.0	66.6	68.6	72.9	74.5	162.8	160.6	65.0	174.7	43.5
FTSE 100 Share	2240.6	2237.5	2237.7	2272.2	2262.2	2260.6	2273.8	2281.0	2273.8	986.9
FTSE Eurotrack 200	1067.55	1059.84	1066.61	1074.64	1073.24	1811.61	1248.79	1028.56	1248.79	328.62

	Sept 10	Sept 9	Sept 8	Sept 7	Sept 4	Year Ago	1992 High	1992 Low	Since Capitalisation High	Since Capitalisation Low
Fixed Interest	105.38	104.90	105.34	105.50	105.44	95.89	106.35	97.15	106.35	50.53
Ordinary Share	1707.4	1696.7	1710.6	1723.4	1729.0	2071.9	2149.7	1670.0	2149.7	49.4
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FTSE Eurotrack 200	1067.55	1059.84	1066.61	1074.64	1073.24	1811.61	1248.79	1028.56	1248.79	328.62

■ Ord. Div. Yield
■ Div Yield % (All 5%)
■ P/E Ratio (Avg.)
■ SEAO Turnover 6.0pm
■ Equity Turnover 6.0pm
■ Equity Bargain
■ Shares Traded (m)
■ Ordinary Share Index, Hourly changes

Open 9 am 10 am 11 am 1 pm 2 pm 3 pm 4 pm
1702.9 1698.4 1701.0 1704.1 1701.7 1704.3 1708.7

FTSE 100, Hourly changes
Open 9 am 10 am 11 am 1 pm 2 pm 3 pm 4 pm
2240.6 2239.2 2238.2 2240.6 2237.5 2237.7 2237.2

FTSE Eurotrack 200, Hourly changes
Open 10.30 am 10.45 am 11 am 12 pm 1 pm 2 pm 3 pm
1067.59 1061.79 1061.08 1064.03 1064.47 1064.76 1065.78

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GILT EDGED ACTIVITY

Sept 9	Sept 8

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Charlito Ag.	917.2	526.0ml	-1.20	10
Charlito Inc.	149.3	152.9ml	-0.10	5
Charlito Ag.	917.2	151.2ml	-0.20	5

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GMP-Charities Official Inv Edit

CHOF-Charities Official Inv Fdt
2 Fins Street, London EC2Y 5AG 071-589 11
Income Aug. 31 1969.45 470.13 6.
Amount

Access Aug 31	129.45	147.24	...
Fixed Inv Inv-Aug 31	114.45	114.45	...
Fixed Inv Access Aug 30	142.45	142.24	...

Charity Fixed Int Fd/Charity Equity Fd
33 Cedar Lane ECPV 2455 071-382 6900 (Gen Enquiry)

33 East Elm ECV BAS 071-352 69100 GEM EXPIRE
- 071-352 39149 (Riverton)

Charity Fund Acc.	101.91	104.22	105.35	105.35
Charity Fund Int. Inc.	100.10	101.20	101.30	101.30
Charity Fund Int. Acc.	100.10	101.20	101.30	101.30

1960-1961
1961-1962

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FINANCIAL TIMES

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3 pm September 10

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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